ANNUAL BUDGET

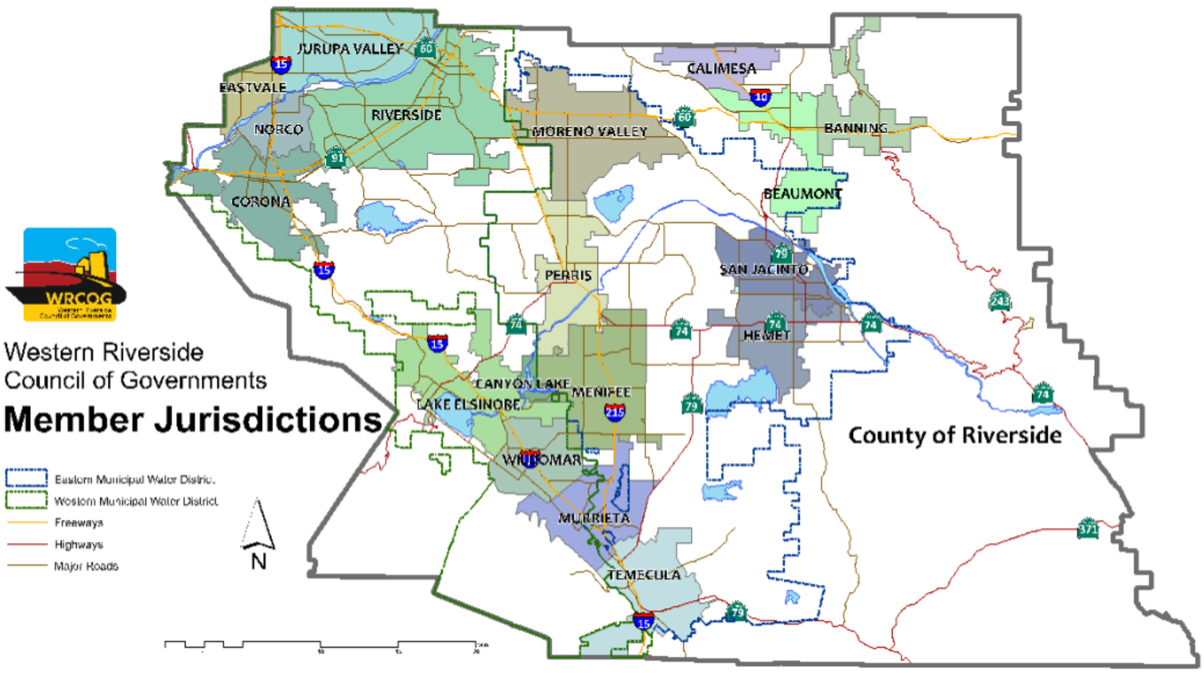
WESTERN RIVERSIDE COUNCIL OF GOVERNMENTS

FISCAL YEAR 2026/2027

WRCOG
Western Riverside
Council of Governments

WRCOG
Western Riverside
Council of Governments
WRCOG at All-America City
NATIONAL CIVIC LEAGUE
GENERAL ASSEMBLY & LEADERSHIP ADDRESS
emwd
WRCOG
WESTERN RIVERSIDE
COUNCIL OF GOVERNMENTS

MEMBER AGENCIES



Notes: Areas in white are unincorporated Riverside County.
Eastern Municipal Water District and Western Municipal Water District are also members of WRCOG. The Riverside County Superintendent of Schools is an ex-oficio member.

- City of Banning
- City of Beaumont
- City of Calimesa
- City of Canyon Lake
- City of Corona
- City of Eastvale
- City of Hemet
- City of Jurupa Valley
- City of Lake Elsinore
- City of Menifee
- City of Moreno Valley
- City of Murrieta
- City of Norco
- City of Perris
- City of Riverside
- City of San Jacinto
- City of Temecula
- City of Wildomar
- County of Riverside
- Eastern Municipal Water District
- Western Water
- Riverside County Superintendent of Schools (ex-officio)

WESTERN RIVERSIDE
COUNCIL OF GOVERNMENTS

GENERAL ASSEMBLY AND **EXECUTIVE COMMITTEE MEMBERS**

GENERAL ASSEMBLY MEMBERS | EXECUTIVE COMMITTEE MEMBERS

City of Banning

Sheri Flynn, Leroy Miller, Colleen Wallace, Richard Royce, Cindy Barrington

Council member
Sheri Flynn

City of Beaumont

Mike Lara, David Fenn, Julio Martinez III, Jessica Voigt, Lloyd White

Council member
Mike Lara

City of Calimesa

Jeff Cervantez, Eric Cundieff, Edgar Garcia, John Manly, Linda Molina

Council member
Eric Cundieff

City of Canyon Lake

Mark Terry, Dale Welty, Kasey Castillo, Jeremy Smith, Josh Steeber

Council member
Mark Terry

City of Corona

Jacque Casillas, Tom Richins, Jim Steiner, Wes Speake, Tony Daddario, Chad Willardson

Mayor
Jacque Casillas

GENERAL ASSEMBLY MEMBERS

City of Eastvale

Christian Dinco, Michael McMinn, Clint Lorimore, Todd Rigby, Jocelyn Yow

City of Hemet

Connie Howard-Clark, Linda Krupa, Tom Lodge, Joe Males, Jackie Peterson

City of Jurupa Valley

Chris Barajas, Guillermo Silva, Brian Berkson, Armando Carmona, Veronica Sanchez

City of Lake Elsinore

Brian Tisdale, Steve Manos, Bob Magee, Michael Carroll, Timothy Sheridan

City of Menifee

Bob Karwin, Ben Diederich, Dean Deines, Ricky Estrada, Dan Temple

City of Moreno Valley

Elena Baca-Santa Cruz, Ulises Cabrera, Cheylynda Barnard, Ed Delgado, Erlan Gonzalez

EXECUTIVE COMMITTEE MEMBERS

Council member
Christian Dinco

Council member
Connie Howard-Clark

Mayor Pro Tem
Chris Barajas

Council member
Brian Tisdale

Mayor Pro Tem
Bob Karwin

Council member
Elena Baca–Santa Cruz

GENERAL ASSEMBLY MEMBERS

City of Murrieta

Lori Stone, Lisa DeForest, Ron Holliday, Jon Levell, Cindy Warren

City of Norco

Kevin Bash, Gregory Bowen, Greg Newton, Robin Grundmeyer, Fia Sullivan

City of Perris

Michael Vargas, Malcolm Corona, David Starr Rabb, Marisela Nava, Elizabeth Vallejo

City of Riverside

Chuck Conder, Steven Robillard, Patricia Lock Dawson, Philip Falcone, Clarissa Cervantes, Sean Mill, Jim Perry, Steve Hemenway

City of San Jacinto

Crystal Ruiz, Phil Ayala, Valerie Vandever, Clarisa Sanchez, Alonso Ledezma

City of Temecula

Jessica Alexander, James Stewart, Brenden Kalfus, Matt Rahn, Zak Schwank

EXECUTIVE COMMITTEE MEMBERS

Council member
Lori Stone

Council member
Kevin Bash

Mayor
Michael Vargas

Council member
Chuck Conder

Mayor
Crystal Ruiz

Mayor
Jessica Alexander

GENERAL ASSEMBLY MEMBERS

City of Wildomar

Joseph Morabito, Bridgette Moore, Ashlee DePhillippo, Dustin Nigg, Carlos Marquez

County of Riverside

Jose Medina, Karen Spiegel, Chuck Washington, Yxstian Gutierrez, V. Manuel Perez, Yxstian Gutierrez

EXECUTIVE COMMITTEE MEMBERS

Council member
Ashlee DePhillippo

District 1
Supervisor
Jose Medina

District 2
Supervisor
Karen Spiegel

District 3
Supervisor
Chuck Washington

District 4
Supervisor
V. Manuel Perez

District 5
Supervisor
Yxstian Gutierrez

GENERAL ASSEMBLY MEMBERS

Eastern Municipal Water District

David Slawson, Phil Paule,
Joe Grindstaff, Jeff Armstrong,
Stephen Corona

Western Water

Brenda Dennstedt, Mike Gardner,
Fauzia Rizvi, Gracie Torres,
Laura Roughton

Riverside County Office of Education

EXECUTIVE COMMITTEE MEMBERS

Vice President
David Slawson

WRCOG Chair,
Secretary/Treasurer
Brenda Dennstedt

Riverside County
Superintendent of Schools
Dr. Edwin Gomez (ex-officio)

WESTERN RIVERSIDE COUNCIL OF GOVERNMENTS

MISSION, VISION, GUIDING PRINCIPLES AND CORE VALUES

GUIDING PRINCIPLES

1. **STAY TRUE TO WRCOG'S MISSION** | Maximize value to member agencies by prioritizing resources to support issues of mutual concern that are consistent with our core mission.
2. **PRIORITIZE FAIRNESS** | Strive for an environment in which each member agency's voice is heard and respected, and employees work in an environment where they feel safe, protected, and valued.
3. **EARN PUBLIC TRUST** | Respect the obligations and responsibilities of handling the public's business by maximizing transparency, incorporating industry best practices, and representing the interests of the people we serve.
4. **THINK WITH A LONG-TERM FOCUS** | Evaluate programs through a holistic and long-term lens that protects the general fund by mitigating unintended consequences, protecting the WRCOG brand, and striking a responsible balance between innovation and risk.

MISSION

The Mission of the Western Riverside Council of Governments is to facilitate, plan, and identify funding opportunities for critical infrastructure projects and implement regionally-significant programs that benefit its member agencies and the communities they serve.

VISION

The Western Riverside Council of Governments provides a strong regional voice representing the interests of its member agencies, securing funding, and facilitating investments in transportation and infrastructure to ensure a sustainable, safe, and economically strong region.

CORE VALUES

Integrity	Diversity
Transparency	Accountability
Collaboration	Sustainability
Innovation	Inclusion

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California Association of Councils

BUDGET MESSAGE

Members of the Western Riverside Council of Governments General Assembly:

On behalf of the entire WRCOG team, I'm pleased to present the proposed FY 2026/2027 budget for your consideration. It represents a balanced spending plan guided by the priorities set forth by the Executive Committee. I'd like to thank the Committee members for providing clear policy-level guidance to inform this spending plan, the fiscal staff for their technical expertise, and the departmental staff for their commitment to being good stewards of public funds.

While minimal year-over-year changes are proposed, the document is prepared with a long-term lens that prioritizes fiscal responsibility, high service levels that maximize value to member agencies, and reflects the newly adopted guiding principles:

1. Stay true to our mission;
2. Prioritize fairness;
3. Earn public trust; and
4. Think with a long-term focus.

In preparing the Fiscal Year 2026/2027 budget, the Agency recognizes that local and regional economic conditions continue to be influenced by broader national, state, and global economic trends. Continued uncertainty surrounding the State budget, development activity, grant funding, and inflationary pressures reinforces the need for a measured and disciplined financial approach. While future economic conditions and funding levels cannot be predicted with certainty, the proposed budget reflects staff's best efforts to incorporate available financial, economic, and policy information in order to make prudent assumptions, mitigate potential risks, and maintain the Agency's long-term fiscal sustainability while continuing to support member agencies and core programs.

The proposed budget provides funding to accomplish the goals outlined in the Strategic Plan:

1. Serve as an advocate at the regional, state, and federal level for the Western Riverside County subregion.
2. Identify and help secure grants and other potential funding opportunities for projects and programs that benefit member agencies.
3. Ensure fiscal solvency and stability of the Western Riverside Council of Governments.
4. Communicate proactively about the role and activities of the Council of Governments.
5. Develop projects and programs that improve infrastructure and sustainable development in our subregion.
6. Develop and implement programs that support resilience for our region.
7. Provide a safe, inclusive environment that values employees.

SUMMARY

The agency-wide budget includes revenues of $26,368,694 and expenditures of $25,866,924. This excludes the Riverside County Habitat Conservation Agency (RCHCA) whose budget is managed by WRCOG but remains a separate entity. It also excludes the passthrough funds from the Transportation Uniform Mitigation Fee (TUMF) which amount to 96% of the collected funds.

The General Fund revenues and expenditures are $7,910,790 and $7,555,941, respectively, with a healthy fund balance of $7.3 million (97% of annual General Fund expenditures). This amount protects against the volatile nature of programmatic revenues that comprise the General Fund.

Retirement costs have stabilized in recent years and are on a more predictable path. The Unfunded Accrued Liability (UAL) is $180k (88.2% funded) for PEPRA employees and $4.3M (76.3% funded) for Classic employees. This is offset by a 115 Trust balance of $406k. The Other Post Employment Benefit (OPEB) liability is $4.8M (35% funded).

YEAR-YEAR ADJUSTMENTS

Three programs/funding sources have been removed from the FY 2026/2027 budget. The ICARP Grant, REAP 2.0 Grant, and SB 1383 efforts all concluded during FY 2025/2026. However, discussions regarding future SB 1383-related activities remain ongoing, and there may be opportunities for the program to resume in a future fiscal year.

The Administration Program will also add one additional staff position to accommodate increased workload demands. Recent restructuring of the Administration/Human Resources function, combined with the comprehensive agency-wide policy review and update effort currently underway, has significantly expanded administrative responsibilities. In addition, centralized coordination of agency travel and other operational support functions through the Administration Department has created a need for additional staffing capacity to support agency-wide operations.

FOCUS AREAS

While many programs and operational functions remain generally consistent with the prior fiscal year, several areas warrant particular attention in the FY 2026/2027 budget. These focus areas reflect a combination of external economic conditions, programmatic changes, operational priorities, and long-term organizational considerations.

I-REN Program Implementation: The Inland Regional Energy Network (I-REN) continues to represent one of WRCOG's largest and most significant programmatic initiatives. As program activity continues to expand, the FY 2026/2027 budget prioritizes staffing, administrative support, and program oversight necessary to ensure successful implementation and compliance with California Public Utilities Commission (CPUC) requirements. Staff will continue evaluating program expenditures, reimbursement eligibility, and operational needs as the program evolves.

TUMF Revenue Monitoring and Expenditure Management: Recent development trends have created uncertainty surrounding Transportation Uniform Mitigation Fee (TUMF) revenues. As a result, the FY 2026/2027 budget takes a conservative approach to TUMF expenditure planning while staff continues to monitor fee collections and regional development activity. Maintaining program stability while ensuring long-term sustainability of the TUMF program will remain a key financial focus throughout the fiscal year.

Succession Planning and Organizational Continuity: As the Agency continues to grow in complexity and programmatic responsibility, WRCOG will continue evaluating organizational structure and leadership continuity needs to support long-term operational stability. The FY 2026/2027 budget includes funding for a comprehensive classification and compensation study, which will also help inform future organizational alignment, staffing structures, and career development opportunities.

The Agency's continued focus on succession planning is intended to support organizational resiliency, operational continuity, and the long-term retention and development of institutional knowledge.

Building Operations and Occupancy Strategy: FY 2026/2027 will represent WRCOG's first full fiscal year operating from its recently acquired office building. Construction of the second-floor office improvements is currently underway, with staff anticipated to relocate into the new space during the fiscal year. Once the relocation occurs, the first-floor space currently occupied by WRCOG is expected to be leased to a new tenant. Staff will also begin evaluating future improvements to additional unfinished building space in order to maximize long-term occupancy and rental potential.

In addition to supporting agency operational needs, the building introduces new financial considerations related to rental revenues, overhead allocation, long-term maintenance planning, and reserve development. The budget includes ongoing funding associated with building operations and establishes the framework for a long-term building maintenance reserve.

Program Financial Sustainability: A continued focus of the FY 2026/2027 budget is ensuring that agency programs remain financially sustainable and appropriately aligned with available revenues. Programs are expected to support associated staffing and operational costs, including a proportional share of agency overhead. As part of this effort, staff will continue evaluating organizational alignment, workload distribution, and cost allocation methodologies to support long-term financial stability and operational efficiency.

Long-Term Financial Planning and Organizational Review: The FY 2026/2027 budget includes several initiatives intended to support WRCOG's long-term financial planning efforts. These include continued contributions toward the Agency's Other Post-Employment Benefits (OPEB) liability, ongoing evaluation of retirement-related obligations, and funding for a comprehensive classification and compensation study.

The classification and compensation study will evaluate the Agency's current compensation structure, classifications, and organizational alignment in order to help inform future staffing, compensation, and organizational decisions. The budget also reflects a continued emphasis on maintaining long-term fiscal sustainability through conservative budgeting practices and ongoing evaluation of future financial obligations.

Communications and Outreach: The FY 2026/2027 budget also recognizes the importance of effectively communicating WRCOG's programs, regional partnerships, and accomplishments to member agencies, stakeholders, and the public. As several agency initiatives continue to expand in size and visibility, staff will continue evaluating opportunities to enhance external communications, outreach efforts, and public engagement activities.

This includes evaluating available resources to support program communications, stakeholder coordination, and broader awareness of WRCOG initiatives and regional impacts.

Conclusion

WRCOG remains in a strong financial position and has taken deliberate steps to mitigate future risks while continuing to strengthen the Agency's long-term fiscal stability. Economic uncertainty, changing political and regulatory environments, and the potential for future disruptions, including economic downturns or other unforeseen events, continue to be important considerations in the Agency's financial planning process.

While change is inevitable, WRCOG's policymakers and staff remain committed to maintaining a flexible and sustainable financial framework that allows the Agency to continue providing value to its member agencies

Respectfully submitted,

Christopher J. Gray

Christopher J. Gray
Interim Executive Director


CivicSpark
CivicSpark


RCHCA
emwd

BUDGET SCHEDULE

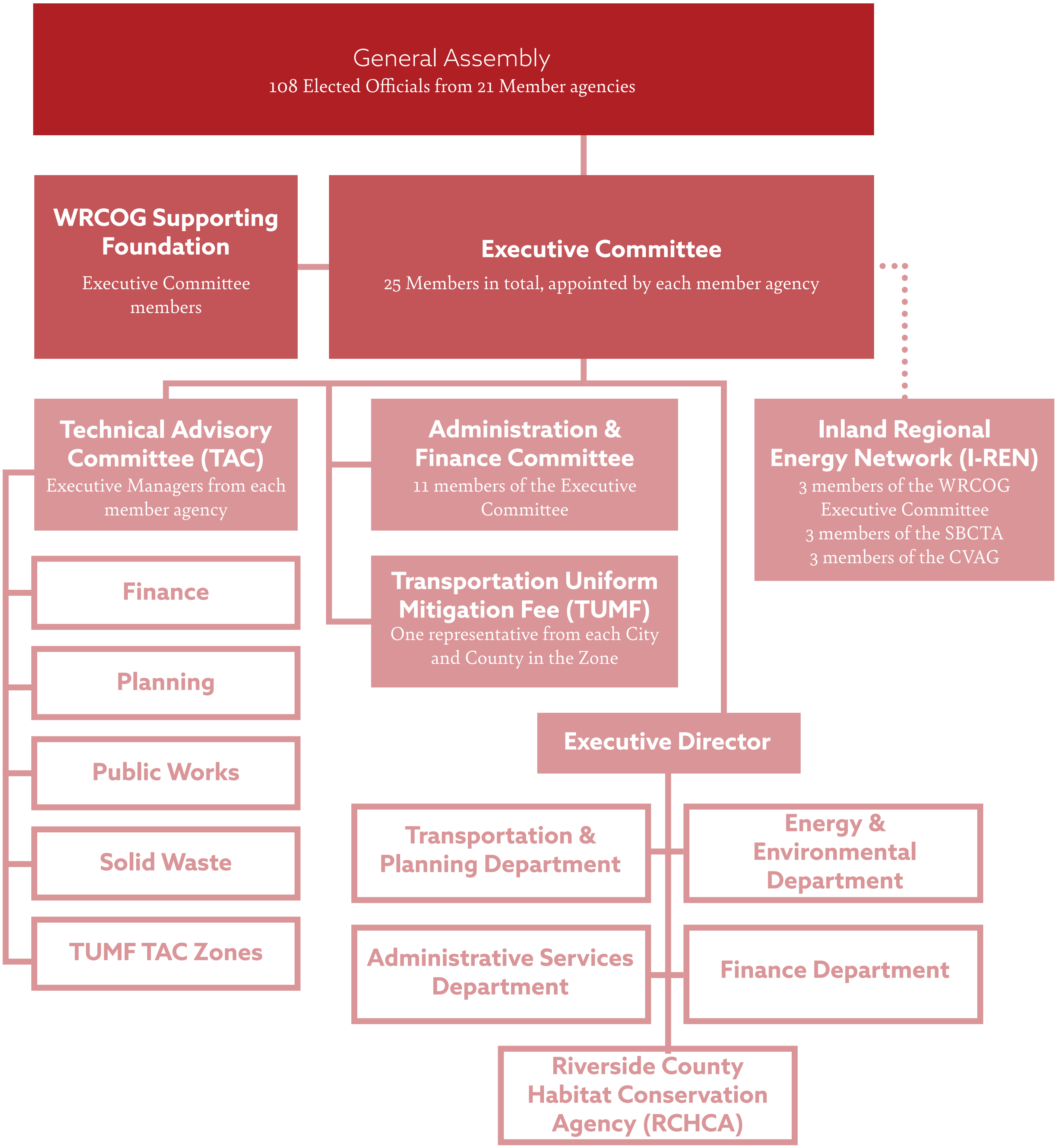
Date	Activity
December 2025 - February 2026	Budget planning, staffing allocations, position requests, revenue and expenditure estimates.
March 12, 2026	Technical Advisory Committee: Overview and key issue advisory on focus area topics.
March 19, 2026	Finance Directors Committee: Overview and key issue advisory on focus area topics.
May 13, 2026	Administration & Finance Committee: Overview and key issue advisory. Present draft revenues and expenditures.
June 1, 2026	Executive Committee: Detailed discussion on revenues, expenditures, budget resolution, recommendation to General Assembly
June 18, 2026	General Assembly: Budget adoption


RIZON


Tony Hawk
SKATEBOARDER
AND ENTREPRENEUR
WRCOG


TUFF SHED
WRCOG
WESTERN RIVERSIDE
COUNCIL OF GOVERNMENTS

WRCOG ORGANIZATION



PERSONNEL LISTING BY DEPARTMENT

	FY 2023/24	FY 2024/25	FY 2025/26	Staffing Changes	FY 2026/27
Transportation and Planning Department					
Transportation and Planning Director/Deputy Executive Director	1	1	1		1
Program Manager	2	2	2		3
Analyst III	1	1	1		1
Analyst II	-	1	1		1
Analyst I (2)	2	1	2		2
Department Total	6	6	7	-	8
Energy and Environmental Department					
Director Energy and Environmental Programs	1	1	1		1
Program Manager	5	5	6		5
Analyst III	2	2	2		4
Analyst II	1	1	1		3
Analyst I	1	4	4		-
Program Specialist I	2	2	1		1
Department Total	12	15	15	-	14
Executive Department					
Executive Director	1	1	1		1
Program Manager	1	1	1		1
Analyst II	1	1	1		1
Department Total	3	3	3		3
Finance Department					
Chief Financial Officer	1	1	1		1
Program Manager	1	1	1		1
Analyst II	1	1	2		2
Analyst I	1	1	1		2
Program Specialist II	1	1	1		-
Department Total	5	5	6		6
Administrative Services Department					
Administrative Services Director	1	1	-		
Program Manager	1	1	2		2
Analyst II	1	1	1		1
Analyst I	-	-	-		-
Program Specialist I	1	1	1	1	2
Department Total	4	4	4		5
Riverside County Habitat Conservation Agency (RCHCA) (1)					
Director of Natural Resources	1	1	1		1
Director of Administration	-	-	-		-
Program Manager	2	2	2		2
Analyst I	-	-	-		-
OSH Technician	4	4	4		4
Department Total	7	7	7		7
WRCOG Total	37	40	42	-	43

(1) **RCHCA is a separate Joint Powers Authority (JPA). Staffing services for RCHCA are provided by WRCOG through a management services agreement with the JPA.**

(2) **One position under the Administrative Services Department**


EDUCATION, GOVERNMENT, & NON-PROFIT FAIR
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#55
Inland Regional Energy Network (I-REN)
FELLOWSHIP INTEREST FORM
I-REN
INLAND REGIONAL ENERGY NETWORK

BUDGET NARRATIVE SUMMARY

Discussion of Budget Policies and Processes

WRCOG is a Joint Powers Authority (JPA), consisting of the County of Riverside, 18 cities, two regional water districts, and the Riverside County Superintendent of Schools. Its actions and activities are guided by its members. Recognizing that issues related to growth are not constrained by city or county boundaries, WRCOG focuses on several regional matters important to the future of western Riverside County. By working together through its committee structure and utilizing existing resources, WRCOG is cost-effective by reducing duplication of effort, sharing information, enabling strong advocacy, and strengthening western Riverside County's standing regionally and statewide. WRCOG's program areas are varied and range from transportation to air quality, solid waste, environment, energy, resiliency, sustainability, and growth.

The JPA (originally established April 1, 1991, as amended November 1, 2021) establishes the form of the Agency and calls for the Executive Director to annually prepare and present a proposed budget to the Executive Committee and General Assembly. This Agreement sets the fiscal year as July 1 through June 30. Prior to the beginning of each fiscal year, the General Assembly is required to adopt a final budget for the revenues and expenditures of WRCOG of following fiscal year.

WRCOG Bylaws (Updated November 1, 2021, via Resolution Number 25-21) provide further details regarding the annual budget. The Administration & Finance Committee provides budget and finance overview for WRCOG. Budget control levels determine the parameters for administrative budget transfers and amendments. Upon adoption of the resolution for the Fiscal Year 2026/2027, budget control levels will be established by department within the General Fund and by Program Fund within all other funds.

Consistent with the JPA, the Bylaws require the Executive Director to annually prepare and present a proposed budget to the Executive Committee and General Assembly. Further, the Executive Director is authorized to contract and execute on behalf of WRCOG contracts that are related to purposes contained in the approved annual budget and subject to established expenditure authority.

Budget Narrative by Fund / Program

FY 2026/2027 Budget Summary

General Fund revenues and transfers in (overhead) are anticipated to be $7,910,790 against $7,555,941 in expenditures, a difference of $354,849. This difference is primarily due to the Administrative and HERO Program budget.

Clean Cities Fund revenues are anticipated to be $1,049,995 against $941,263 in expenditures.

Solid Waste Fund revenues are anticipated to be $241,458 against $215,849 in expenditures.

Used Oil Fund revenues are anticipated to be $212,476 against $212,476 in expenditure.

Streetlights Fund revenues are anticipated to be $139,772 against $127,193 in expenditures.

I-REN Fund revenues are anticipated to be $15,280,686 against $15,280,686 in expenditures. I-REN's budget is $65M over a six-year budget period, where funds can be rolled into subsequent years if they are not spent in earlier years, as long as it's within the six-year Program period.

Local Transportation Fund (LTF) revenues are anticipated to be $1,533,517 against $1,553,517 in expenditures.

For FY 2026/2027, the total Agency budgeted revenues and transfers in (overhead) are anticipated to be $26,368,694 against $25,866,924 in expenditures, a difference of $501,770.

Compared to FY 2025/2026, this represents an increase of approximately 15.64% in revenues and 7.50% in expenditures. This is primarily attributable to the increase in I-REN activity, decrease in the budgeted Chicago Building capital improvements, decrease in grant activity, and increase in activity related to LTF.

Energy & Environmental Programs

C-PACE:

The Commercial Property Assessed Clean Energy (C-PACE) Program is currently limited to one provider- Nuveen Green Capital (formerly known as Greenworks). In previous years, the revenues and expenditures were estimated in a similar manner to other programs-predicting the revenue level, then constraining expenses accordingly. Program revenues are the result of completed projects with one provider. Projects happen at unpredictable intervals which makes estimating revenues more difficult and typically require mid-year budget adjustments to reflect actual activity. With the exception of a fixed cost ($286k), the PACE expenses increase and decrease in concert with revenue increases and decreases.

Since inception 93 projects have been closed and provided $395M in financing. 27 projects are financed within WRCOG C-PACE subregion.

Direct Capital Providers:

WRCOG's C-PACE Program was expanded to include Direct Capital Provider (DCP) opportunities. The WRCOG Executive Committee approved the addition of DCP's within the boundaries of both the WRCOG Energy Efficiency and Water Conservation Program for western Riverside County and the California HERO Program to the C-PACE Program. This creates a new pathway to partner directly with investment and commercial banks, as well as other financial institutions.

Regional Streetlight Program:

The Regional Streetlight Program, now in its maintenance phase, coordinates service contracts between its Streetlight contractor and lighting providers and provides support on an as-needed basis to participating member jurisdictions. Revenue is relatively fixed with a 3% annual increase included in the agreements with member jurisdictions. Revenues for FY 2026/2027 will be budgeted at $139k and expenditures at $127k.

Regional Energy Pathways Program Ambassador:

Southern California Gas Company (SoCalGas) has partnered with WRCOG to support public sector customers in Riverside and San Bernardino Counties through the Regional Energy Pathways (REP) program. In an effort to build on experiences and successes with the Local Government Partnership model, SoCalGas transitioned the Local Government Partnerships model into a Regional Energy Pathways program model.

One aspect of the REP Program is that SoCalGas contracts with regional agencies, known as REP Ambassadors, who will serve as an extension of staff to SoCalGas' REP team, ensuring public sector customers have a local "go-to" resource that supports their agencies' ability to increase energy efficiency. Revenues for FY 2026/2027 will be budgeted at $154k and expenditures at $154k.

I-REN:

The Inland Regional Energy Network, or I-REN, will have an anticipated budget of $15.3M in revenues and $15.3M in expenditures in FY 2026/2027, spread across three Sectors: 1) Public, 2) Workforce Education & Training, and 3) Codes & Standards; however, it is important to note that the I-REN's budget is $65M over a six-year budget period, where funds can be rolled into subsequent years if they are not spent in earlier years, as long as it's within the six-year Program period. Now in its fourth year, and considering the first full year of operations, I-REN programs have grown rapidly, and participation has increased throughout the region. Incentives for projects completed in 2025 for the Cash for Kilowatts Program are being paid in 2026 and multiple other projects are in the queue and moving to construction. To date, I-REN has placed 14 Fellows within eligible agencies who are tasked with assisting with energy efficiency projects that lead to greenhouse gas reduction and savings on energy bills. I-REN's Codes & Standards program has trained over a hundred building officials and industry experts, providing them with valuable information on Title 24 codes through its training programs and workshops. I-REN has become a respected voice in the regulatory and legislative arena from the many comments it has provided throughout the year regarding multiple proceedings it is a party to and has successfully filed its 2025 Annual Report, highlighting its accomplishments for the year.

HERO Program:

The HERO Program is in a winddown phase and has an anticipated revenue budget of $632k. This budget amount is based off the anticipated number of early payoffs and outstanding assessments, which make up the Program's annual administrative fee. As well as the anticipated FNA delinquency revenue amount. Anticipated expenditures are $525k.

Solid Waste Program:

The Solid Waste Program has an anticipated budget of $241k in revenues and $216k in expenditures, a decrease of approximately $253k and $279k, respectively, compared to FY 2025/2026. Decrease is attributed to the discontinuance of the food rescue program.

Used Oil Program:

A grant from CalRecycle provides an anticipated budget of $212k in revenues and expenditures, a decrease of $1k compared to FY 2025/2026.

Transportation and Planning Programs

TUMF Program:

The TUMF Program budget will only include the administrative fee, which is 4% of the total TUMF collections, in the upcoming budget. The administrative fee has an anticipated budget of $1.9M in revenues and expenditures, which is based on $49.3M in total collections. An additional $50k is anticipated in revenues due to Beaumont Measure A funds to be allocated to WRCOG based on the Beaumont Settlement Agreement.

TUMF Project Management:

WRCOG has worked with its respective TUMF Zones to establish an additional, programmatic approach to supporting Zone-specific transportation project delivery. This new program provides a mechanism for staff to perform direct project management and implementation support for transportation projects that have been formally approved by individual Zones. Funding for this work will be provided by the respective Zones and will be paid for by Fund 220, the TUMF Fiduciary Fund, rather than through the existing administrative fee. This Program has an anticipated budget of $272k in revenues and $266k in expenditures.

Local Transportation Fund (LTF) Program:

This Program has an anticipated budget of $1.5M in revenues and expenditures, an increase of approximately $313k compared to FY 2025/2026.

RivCOM Program:

This Program has an anticipated budget of $10k in revenues and expenditures, consistent when compared to FY 2025/2026.

Clean Cities Program:

The Clean Cities Program has an anticipated budget of $1.05M in revenues and $941k in expenditures, a decrease of $78k and $263k, respectively, compared to FY 2025/2026.

Administration

Membership due revenues are budgeted at $563k, an increase of $17k from fiscal year 2025/2026. Interest revenues are estimated at $125k, a decrease of $35k from FY 2025/2026. Lastly, overhead, which is charged across WRCOG's various programs, and is the primary funding source for the Administration function, is anticipated to be $1.15M, a decrease of $23k compared to FY 2025/2026.

Administrative Services:

Administrative Services houses the majority of Administration's expenses, such as legal, consulting, office lease, etc., and has anticipated expenditures of approximately $2M.

Fellowship:

The Fellowship Program has anticipated revenues and expenditures of $206k, which is an assumption based on eleven Fellows funded at a combination of 100% and 50%; however, based on the current funding structure, some Fellows could be funded at 50%, or there could potentially be fewer or more than eleven Fellows.

Finance:

Anticipated expenditures are budgeted at approximately $716k.

Executive:

Anticipated expenditures are budgeted at approximately $799k.

Chicago Building:

With the purchase of WRCOG's new building, revenues and expenditures will be separately tracked for transparency. The building has anticipated tenant income of approximately $652k against $564k in expenditures.

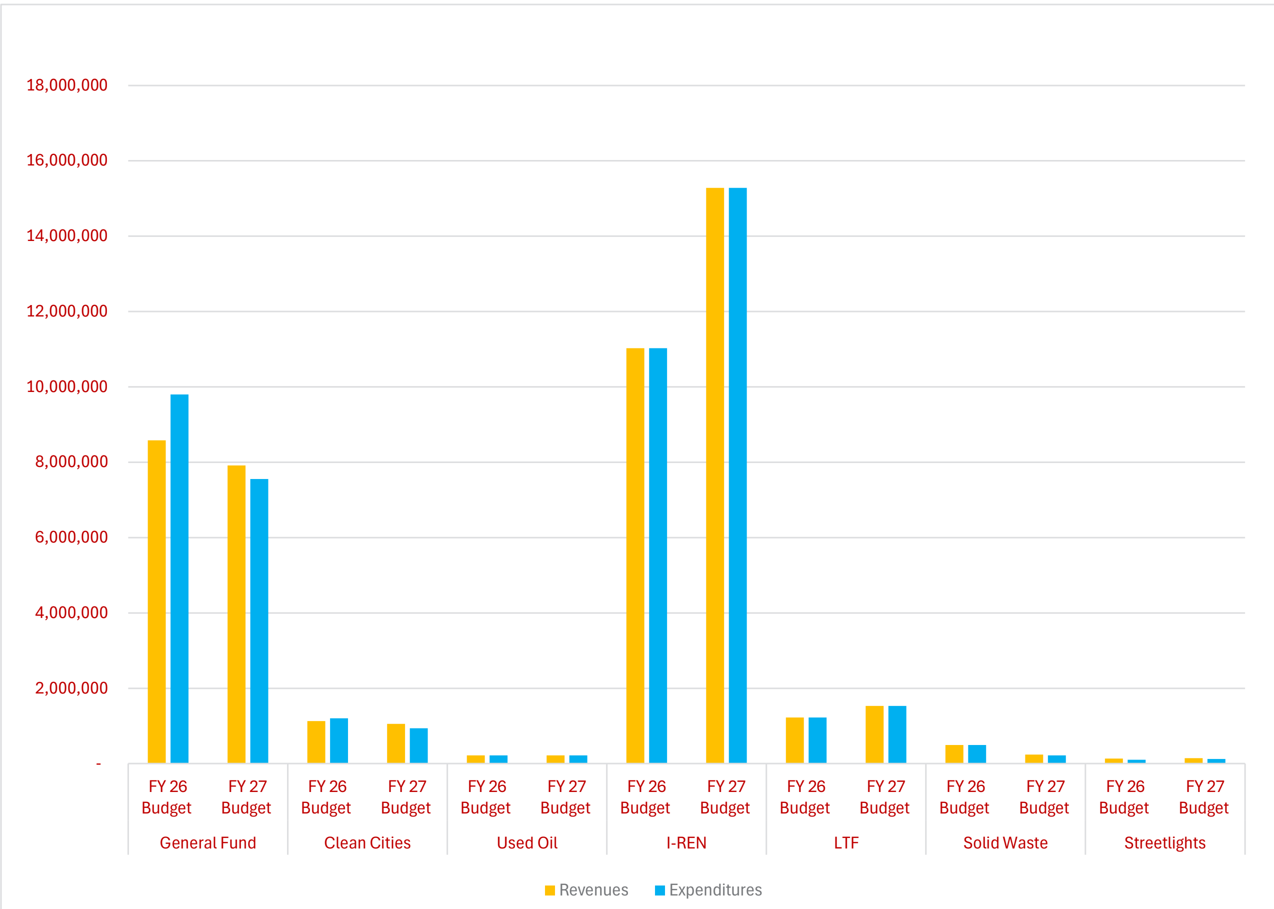

INTERSTATE
15
Temecula
The Heart of Southern California
Wine Country
INTERSTATE
215
FRENCH VALLEY PARKWAY

FINANCIAL SUMMARIES

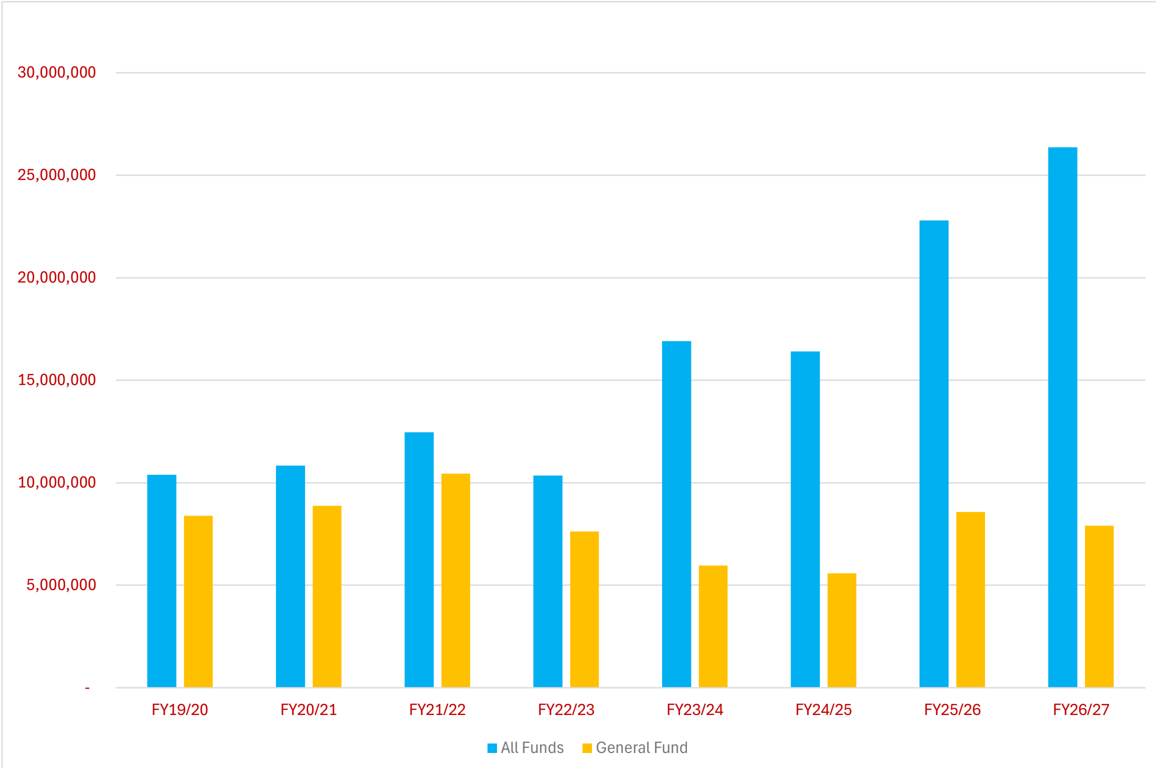
BUDGET SUMMARY BY FUND

Budget Summary by Fund	FY19/20 Actual	FY20/21 Actual	FY21/22 Actual	FY22/23 Actual	FY23/24 Actual	FY24/25 Actual	FY25/26 Budget	FY26/27 Budget
110-General Fund								
Total Revenue	8,392,326	8,874,461	10,448,829	7,623,655	5,966,179	5,596,108	8,579,502	7,910,790
Total Expense	6,901,220	8,124,634	10,606,035	7,133,237	4,471,483	11,348,365	9,799,760	7,555,941
Net Annual	1,491,106	749,826	(157,206)	490,418	1,494,696	(5,752,257)	(1,220,258)	354,849
Adjust to Unassigned Balance	274,974	412,092	(39,858)	99,788	141,707	40,375	-	-
Beginning Unassigned Balance	8,074,774	9,840,854	11,002,772	10,805,709	11,395,915	13,032,318	7,320,436	6,100,178
Ending Unassigned Balance	9,840,854	11,002,772	10,805,709	11,395,915	13,032,318	7,320,436	6,100,178	6,455,027
120-Clean Cities Fund								
Total Revenue	267,770	151,000	213,765	426,600	429,119	401,603	1,127,789	1,049,995
Total Expense	228,077	223,350	241,884	288,268	464,069	401,603	1,203,928	941,263
Net Annual	39,693	(72,350)	(28,120)	138,332	(34,950)	-	(76,139)	108,732
Adjust to Unassigned Balance	(0)	17,558	-	43,478	-	-	-	-
Beginning Unassigned Balance	60,424	100,117	45,325	17,206	155,538	120,588	120,588	44,449
Ending Unassigned Balance	100,117	45,325	17,206	199,016	120,588	120,588	44,449	153,181
130-Solid Waste Fund								
Total Revenue	112,970	146,427	134,884	315,073	554,266	453,829	494,572	241,458
Total Expense	95,256	130,966	113,249	245,010	481,117	462,029	494,521	215,849
Net Annual	17,714	15,461	21,636	70,063	73,149	(8,200)	51	25,609
Adjust to Unassigned Balance	(17,714)	(15,461)	(21,636)	(70,063)	(73,149)	8,200	(51)	(25,609
Beginning Unassigned Balance	-	-	-	-		-	-	-
Ending Unassigned Balance	-	-	-	-	-	-	-	0
140-Used Oil Fund								
Total Revenue	377,654	376,396	164,023	198,398	220,753	197,387	213,480	212,476
Total Expense	381,132	370,367	164,123	198,224	220,753	197,387	213,480	212,476
Net Annual	(3,478)	6,029	(100)	174	-	-	-	0
Adjust to Unassigned Balance	3,478	(6,029)	100	(174)	-	-	-	-
Beginning Unassigned Balance	-	-	-	-	-	-	-	-
Ending Unassigned Balance	-	-	-	-	-	-	-	0
150-Streetlights Fund								
Total Revenue	439,853	611,321	132,115	143,183	142,843	131,294	136,751	139,772
Total Expense	176,833	203,160	196,062	113,457	74,285	82,719	101,306	127,193
Net Annual	263,020	408,161	(63,947)	29,726	68,558	48,575	35,445	12,579
Adjust to Unassigned Balance	(263,020)	(408,161)	63,947	(29,726)	(68,558)	(48,575)	(35,445)	(12,579
Beginning Unassigned Balance	-	-	-	-	-	-	-	-
Ending Unassigned Balance	-	-	-	-	-	-	-	0
180-REN Fund								
Total Revenue	-	-	510,762	646,135	8,380,976	8,352,822	11,028,787	15,280,686
Total Expense	-	-	510,762	2,714,644	6,310,575	8,354,714	11,028,787	15,280,686
Net Annual	-	-	-	(2,068,509)	2,070,401	(1,892)	0	-
Adjust to Unassigned Balance	-	-	-	2,068,509	(2,070,401)	1,892	-	-
Beginning Unassigned Balance	-	-	-	-	-	-	-	0
Ending Unassigned Balance	-	-	-	-	-	-	0	0
210-LTF Fund								
Total Revenue	800,249	676,494	866,250	1,002,500	1,208,750	1,278,750	1,221,000	1,533,517
Total Expense	709,397	887,089	799,496	858,750	1,140,480	1,115,104	1,221,000	1,533,517
Net Annual	90,853	(210,595)	66,754	143,750	68,270	163,646	-	-
Adjust to Unassigned Balance	-	-	-	-	-	-	-	-
Beginning Unassigned Balance	2,646,002	2,736,855	2,526,260	2,593,014	2,736,764	2,805,034	2,968,680	2,968,680
Ending Unassigned Balance	2,736,854	2,526,260	2,593,014	2,736,764	2,805,034	2,968,680	2,968,680	2,968,680

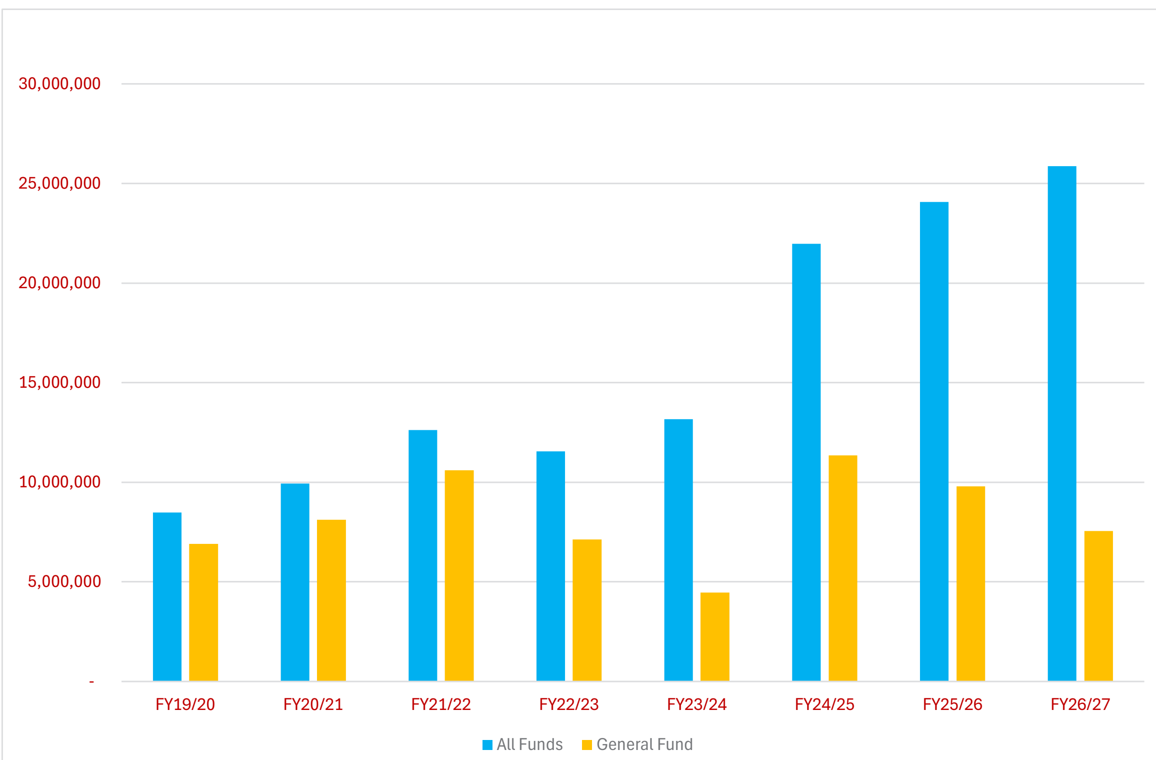
BUDGET SUMMARY FUND LEVEL



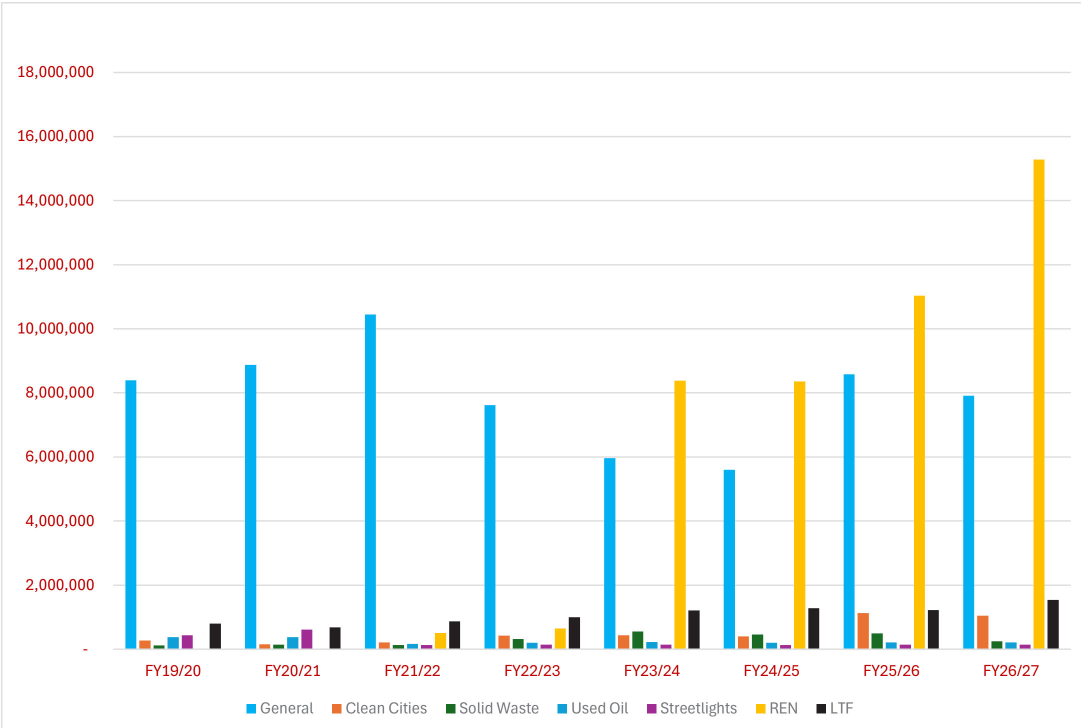
TOTAL REVENUES



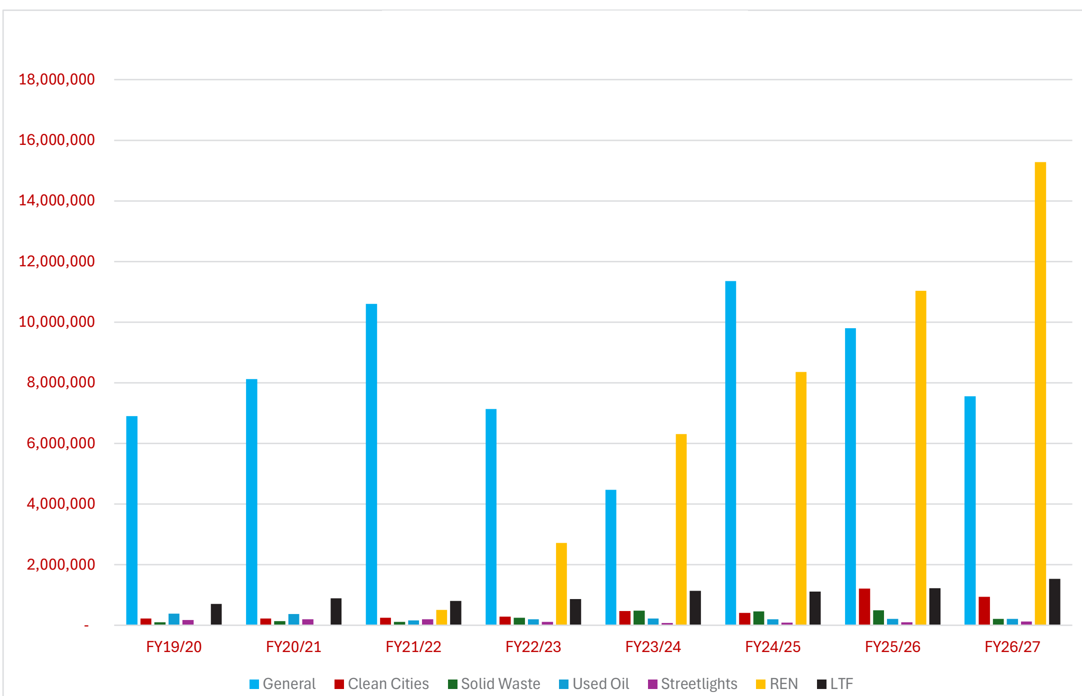
TOTAL EXPENSES



TOTAL REVENUES - ALL FUNDS



TOTAL EXPENSES - ALL FUNDS



Administration FY 26/27 Budget		Admin (0000)	Admin (0000)	Admin (0000)	Admin (0000)	Chicago Building (4300)	Chicago Building (4300)	Chicago Building (4300)	Chicago Building (4300)	Fellowship (4700)	Fellowship (4700)
Revenues		**Actual**	**FY 2026 Budget**	**Difference**	**Proposed**	**Actual**	**FY 2026 Budget**	**Difference**	**Proposed**	**Actual**	**FY 2026 Budget**
Member Dues	40001	$ 545,821	$ 545,821	$ -	563,287	$ -	$ -	$ -	-	$ -	$ -
Fellowship Revenue	40009	-	-	-	-	-	-	-	-	13,862	80,000
Interest Revenue	49001	44,645	160,000	115,355	125,000	-	-	-	-	-	-
Fund Balance Carryover	49002	-	-	-	409,428	-	-	-	-	-	-
General Assembly Revenue	42004	-	-	-	-	-	-	-	-	-	-
Tenant Income	41500	-	-	-	-	215,352	437,655	222,303	652,079	-	-
Overhead Transfer In	97001	510,668	1,139,060	628,392	1,115,905	-	-	-	-	-	-
Total Revenues		**$ 1,101,134**	**$ 1,844,881**	**$ 743,747**	**$ 2,213,620**	**$ 215,352**	**$ 437,655**	**$ 222,303**	**$ 652,079**	**$ 13,862**	**$ 80,000**
Expenses		**Actual**	**Budget**	**Difference**	**Proposed**	**Actual**	**Budget**	**Difference**	**Proposed**	**Actual**	**Budget**
Salaries & Wages	60001	238,342	426,856	188,514	$ 455,097	-	-	-	$ 26,699	47,192	70,966
Fringe Benefits	61000	321,234	223,608	(97,626)	222,803	-	-	-	14,007	1,847	7,634
Legal	65101	131,536	300,895	169,359	100,000	4,162	8,785	4,623	8,000	-	-
Audit Svcs - Professional Fees	65401	-	-	-	-	-	-	-	-	-	-
Bank Fees	65505	-	-	-	-	61	128	68	-	-	-
Commissioners Per Diem	65507	27,750	55,000	27,250	55,000	-	-	-	-	-	-
Utilities	70001	-	-	-	-	30,773	64,949	34,176	72,000	-	-
Parking Cost	71615	-	-	-	-	-	-	-	-	-	-
Office Lease	73001	-	-	-	-	-	-	-	-	-	-
Parking Validations	73102	-	-	-	-	-	-	-	-	-	-
Maintenance - Building and Improvement	73303	-	-	-	-	-	-	-	-	-	-
Office Lease Costs		154,733	209,339	54,606	250,945	-	-	-	-	-	-
WRCOG Auto Fuels Expenses	73003	-	-	-	-	-	-	-	-	-	-
WRCOG Auto Maintenance Expense	73004	-	-	-	-	-	-	-	-	-	-
WRCOG Auto Related Expenses		-	1,000	1,000	250	-	-	-	-	-	-
Staff Recognition	73104	1,608	4,000	2,392	4,000	-	-	-	-	-	500
Event Support	73107	1,864	3,000	1,136	6,000	-	-	-	-	-	500
Postage	73116	2,365	6,000	3,635	6,000	-	-	-	-	-	-
Coffee and Supplies	73106	-	-	-	-	-	-	-	-	-	-
Program/Office Supplies	73108	-	-	-	-	-	-	-	-	-	-
Other Household Exp	73117	-	-	-	-	-	-	-	-	-	-
Other Incidentals	73640	-	-	-	-	-	-	-	-	-	-
Supplies/Materials	73703	-	-	-	-	-	-	-	-	-	-
Office Supplies & Materials		11,111	12,650	1,539	18,000	1,973	4,165	2,191	2,500	-	200
Computer Software	73110	42,260	44,925	2,665	50,000	-	-	-	-	-	-
Rent/Lease Equipment	73111	6,159	14,000	7,841	14,000	-	-	-	-	-	-
Printing Services	73120	-	13,000	13,000	-	-	-	-	-	-	-
Membership Dues	73113	8,607	1,000	(7,607)	1,000	57,302	120,940	63,638	101,000	-	-
Subscription/Publications	73114	15,051	16,000	949	15,000	-	-	-	-	-	-
Meeting Support Services	73115	794	2,700	1,906	5,000	-	-	-	-	-	-
Storage	73119	-	-	-	-	-	-	-	-	-	-
Computer Equipment/Supplies	73109	-	-	-	-	-	-	-	-	-	-
Computer Hardware	73122	-	-	-	-	-	-	-	-	-	-
Misc. Office Equipment	73125	-	-	-	-	-	-	-	-	-	-
Computer Equipment/Supplies		8,861	12,000	3,139	20,000	-	-	-	-	-	-
Communications - Regular Phone	73201	-	-	-	-	-	-	-	-	-	-
Communications - Cellular Phones	73204	-	-	-	-	-	-	-	-	-	-
Communications - Computer Services	73206	-	-	-	-	-	-	-	-	-	-
Communications - Web Site	73209	-	-	-	-	-	-	-	-	-	-
Communications	73200	14,352	35,000	20,648	35,000	-	-	-	-	-	-
Equipment Maintenance - General	73301	-	-	-	-	-	-	-	-	-	-
Equipment Maintenance - Comp/Software	73302	-	-	-	-	-	-	-	-	-	-
Equipment Maintenance		-	-	-	-	-	-	-	-	-	-
Grant Reimbursement	73404	-	-	-	-	-	-	-	-	-	-
Insurance - Gen/Busi Liab/Auto	73405	-	-	-	-	-	-	-	-	-	-
WRCOG Auto Insurance	73407	-	-	-	-	-	-	-	-	-	-
Insurance		111,386	122,844	11,458	130,000	47,197	99,612	52,415	50,000	-	-
Travel - Mileage Reimbursement	73611	-	-	-	-	-	-	-	-	-	-
Travel - Ground Transportation	73612	-	-	-	-	-	-	-	-	-	-
Travel - Airfare	73613	-	-	-	-	-	-	-	-	-	-
Travel - Lodging	73620	-	-	-	-	-	-	-	-	-	-
Travel - Meals	73630	-	-	-	-	-	-	-	-	-	-
Travel Related Expenses	73610	6,830	15,427	8,597	25,000	-	-	-	-	-	200
Seminars/Conferences	73601	1,868	5,700	3,832	9,000	-	-	-	-	-	-
Training	73650	5,745	11,750	6,005	12,000	-	-	-	-	-	-
OPEB Contribution	73660	-	-	-	409,428	-	-	-	-	-	-
Staff Education Reimbursement	73801	-	-	-	-	-	-	-	-	-	-
Chicago Building Expenses	73805	-	-	-	-	2,950	6,226	3,276	90,000	-	-
Direct Expenses	85100	-	-	-	-	-	-	-	-	-	-
Consulting Labor	85101	181,426	297,305	115,879	230,000	30,634	64,655	34,021	-	-	-
Overhead	63000	-	-	-	-	-	-	-	-	-	-
Data Processing Support	73504	-	-	-	-	-	-	-	-	-	-
PACE Recording	73506	-	-	-	-	-	-	-	-	-	-
Advertising Media	73704	-	-	-	-	-	-	-	-	-	-
Grant Reimbursement	81010	-	-	-	-	-	-	-	-	-	-
COG REN Reimbursement	85182	-	-	-	-	-	-	-	-	-	-
Office/Building Improvements	90501	-	-	-	-	172,932	1,400,000	1,227,068	200,000	-	-
Total Expenses		**$ 1,293,882**	**$ 1,833,998**	**$ 540,116**	**$ 2,073,523**	**$ 347,985**	**$ 1,769,460**	**$ 1,421,475**	**$ 564,206**	**$ 49,039**	**$ 80,000**
Excess Rev/Exp		**$ (192,748)**	**$ 10,883**	**$ 203,631**	**$ 140,097**	**$ (132,633)**	**$ (1,331,805)**	**$ (1,199,172)**	**$ 87,873**	**$ (35,177)**	**$ -**

Fellowship (4700)	Fellowship (4700)	Fiscal (4100)	Fiscal (4100)	Fiscal (4100)	Fiscal (4100)	Executive Director (4200)	Executive Director (4200)	Executive Director (4200)	Executive Director (4200)	Total Administration
Difference	Proposed	Actual	FY 2026 Budget	Difference	Proposed	Actual	FY 2026 Budget	Difference	Proposed	Proposed
$ -	-	-	-	$ -	-	$ -	$ -	$ -	-	563,287
66,138	150,000	-	-	-	-	-	-	-	-	150,000
-	-	-	-	-	-	-	-	-	-	125,000
-	56,177	-	-	-	-	-	-	-	-	465,605
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	652,079
-	-	400,483	635,770	235,287	716,244	378,142	659,517	281,375	799,626	2,631,776
$ 66,138	$ 206,177	$ 400,483	$ 635,770	$ 235,287	$ 716,244	$ 378,142	$ 659,517	$ 281,375	$ 799,626	$ 4,587,747

Difference	Proposed	Actual	Budget	Difference	Proposed	Actual	Budget	Difference	Proposed	Proposed
23,774	$ 189,485	189,403	321,781	$ 132,378	$ 401,901	193,533	347,956	$ 154,423	$ 399,436	1,472,617
5,787	16,092	80,264	127,524	47,260	185,344	103,239	177,491	74,252	226,290	664,536
-	-	-	-	-	-	-	-	-	-	108,000
-	-	27,250	32,130	4,880	33,000	-	-	-	-	33,000
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	55,000
-	-	-	-	-	-	-	-	-	-	72,000
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	250,945
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	250
500	-	-	-	-	-	-	-	-	-	4,000
500	500	-	-	-	-	23,695	27,000	3,305	41,000	47,500
-	-	-	-	-	-	-	-	-	-	6,000
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
200	100	-	-	-	-	2,951	4,200	1,249	4,000	24,600
-	-	93,563	96,800	3,237	36,000	-	-	-	-	86,000
-	-	-	-	-	-	-	-	-	-	14,000
-	-	-	-	-	-	171	1,000	829	5,000	5,000
-	-	-	2,000	2,000	2,000	5,700	6,100	400	20,000	124,000
-	-	-	-	-	-	5,415	5,415	0	6,000	21,000
-	-	-	-	-	-	-	-	-	-	5,000
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	20,000
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	731	1,500	769	1,600	406	1,000	594	1,000	37,600
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	180,000
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
200	-	24	12,810	12,786	19,100	2,554	12,570	10,016	20,000	64,100
-	-	200	8,225	8,025	8,100	2,637	6,435	3,798	10,000	27,100
-	-	-	1,500	1,500	1,500	-	3,500	3,500	900	14,400
-	-	-	-	-	-	-	-	-	-	409,428
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	90,000
-	-	-	-	-	-	-	-	-	-	-
-	-	9,049	31,500	22,451	27,700	37,841	65,850	28,009	65,000	322,700
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	1,000	1,000	1,000	1,000
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	200,000
$ 30,961	$ 206,177	$ 400,483	$ 635,770	$ 235,287	$ 716,244	$ 378,142	$ 659,517	$ 281,375	$ 799,626	$ 4,359,776
$ 35,177	$ 0	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 227,971

Transportation & Planning FY 26/27 Budget		TUMF Admin (1148)	TUMF Admin (1148)	TUMF Admin (1148)	TUMF Admin (1148)	TUMF Project Mgmt (1248)	TUMF Project Mgmt (1248)	TUMF Project Mgmt (1248)	TUMF Project Mgmt (1248)	Clean Cities (1010)
Revenues		**Actual**	**2026 Budget**	**Difference**	**Proposed**	**Actual**	**2026 Budget**	**Difference**	**Proposed**	**Actual**
Commerical/Service	43001	$ 18,085	$ 30,968	$ 12,883	$ 30,968	$ -	$ -	$ -	$ -	$ -
Retail	43002	23,641	123,871	100,230	123,871	-	-	-	-	-
Industrial	43003	212,897	123,871	(89,026)	123,871	-	-	-	-	-
Residential/Multi/Single	43004	355,974	1,238,710	882,736	1,238,710	-	-	-	-	-
Multi-Family	43005	270,046	402,581	132,535	402,581	-	-	-	-	-
TUMF Project Management Revenue	43010	-	-	-	-	-	112,381	112,381	272,000	-
Fund Balance Carryover	49002	-	-	-	-	-	-	-	-	-
Interest	49104	-	-	-	-	-	-	-	-	-
Beaumont Measure A	43027	24,870	50,000	25,130	50,000	-	-	-	-	-
Clean Cities Revenue	41402	-	-	-	-	-	-	-	-	56,599
LTF Revenue	41701	-	-	-	-	-	-	-	-	-
RivTAM	42001	-	-	-	-	-	-	-	-	-
REAP Revenue	41606	-	-	-	-	-	-	-	-	-
Total Revenues		**$ 905,514**	**$ 1,970,000**	**$ 1,064,486**	**$ 1,970,000**	**$ -**	**$ 112,381**	**$ 112,381**	**$ 272,000**	**$ 56,599**
Expenses		**Actual**	**Budget**	**Difference**	**Proposed**	**Actual**	**Budget**	**Difference**	**Proposed**	**Actual**
Salaries & Wages	60001	355,328	571,855	$ 216,528	$ 622,412	-	5,625	$ 5,625	$ 74,876	98,827
Fringe Benefits	61000	155,623	266,207	$ 110,583	298,580	-	2,592	$ 2,592	41,150	55,893
Overhead	63000	280,925	481,585	200,660	448,339	-	4,164	4,164	49,520	54,090
Legal	65101	24,474	45,000	20,526	40,000	-	-	-	-	766
Bank Fees	65505	133	250	117	250	-	-	-	-	-
Parking Validations	73102	-	-	-	-	-	-	-	-	-
Event Support	73107	-	-	-	-	-	-	-	-	25,926
Program/Office Supplies	73108	-	-	-	-	-	-	-	-	-
Supplies/Materials	73703	-	-	-	-	-	-	-	-	-
Program/Office Supplies & Materials		263	1,500	1,237	800	-	-	-	-	-
Computer Equipment/Supplies	73109	-	-	-	-	-	-	-	-	-
Computer Software	73110	113,468	128,500	15,032	128,500	-	-	-	-	-
Membership Dues	73113	-	1,500	1,500	1,500	-	-	-	-	-
Subscription/Publications	73114	-	250	250	250	-	-	-	-	-
Postage	73116	-	50	50	-	-	-	-	-	-
Printing Services	73120	-	-	-	-	-	-	-	-	-
Communications - Cellular Phones	73204	659	2,000	1,341	2,000	-	-	-	-	236
Equipment Maintenance - Comp/Software	73302	-	-	-	-	-	-	-	-	-
Grant Reimbursement	73404	-	-	-	-	-	-	-	-	-
Insurance - Gen/Busi Liab/Auto	73405	-	-	-	-	-	-	-	-	-
Seminars/Conferences	73601	1,870	10,000	8,130	8,000	-	-	-	-	-
Travel - Mileage Reimbursement	73611	-	-	-	-	-	-	-	-	-
Travel - Ground Transportation	73612	-	-	-	-	-	-	-	-	-
Travel - Airfare	73613	-	-	-	-	-	-	-	-	-
Travel - Lodging	73620	-	-	-	-	-	-	-	-	-
Travel - Meals	73630	-	-	-	-	-	-	-	-	-
Travel Related Expenses	73610	4,146	8,000	3,853	8,000	-	-	-	-	-
Consulting Labor	85101	282,215	400,000	117,785	400,000	-	100,000	100,000	100,000	-
Beaumont Settlement Distributions	85195	-	-	-	-	-	-	-	-	-
TUMF Project Reimbursement	85160	-	-	-	-	-	-	-	-	-
Total Expenses		**$ 1,219,104**	**$ 1,916,697**	**$ 697,592**	**$ 1,958,631**	**$ -**	**$ 112,381**	**$ 112,381**	**$ 265,546**	**$ 235,738**
Excess Rev/Exp		**$ (313,591)**	**$ 53,303**	**$ 366,894**	**$ 11,369**	**$ -**	**$ -**	**$ -**	**$ 6,454**	**$ (179,139)**

Clean Cities (1010)	Clean Cities (1010)	Clean Cities (1010)	Local Transportation Fund (1400)	Local Transportation Fund (1400)	Local Transportation Fund (1400)	Local Transportation Fund (1400)	RivTAM (2039)	RivTAM (2039)	RivTAM (2039)	RivTAM (2039)	Total Transportation & Planning
2026 Budget	Difference	Proposed	Actual	2026 Budget	Difference	Proposed	Actual	2026 Budget	Difference	Proposed	Proposed
$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	30,968
-	-	-	-	-	-	-	-	-	-	-	123,871
-	-	-	-	-	-	-	-	-	-	-	123,871
-	-	-	-	-	-	-	-	-	-	-	1,238,710
-	-	-	-	-	-	-	-	-	-	-	402,581
-	-	-	-	-	-	-	-	-	-	-	272,000
-	-	-	-	-	-	396,017	-	-	-	-	396,017
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	50,000
1,127,789	1,071,190	949,995	-	-	-	-	-	-	-	-	949,995
-	-	100,000	1,221,000	1,221,000	-	1,137,500	-	-	-	-	1,237,500
-	-	-	-	-	-	-	5,000	10,000	5,000	10,000	10,000
-	-	-	-	-	-	-	-	-	-	-	-
$ 1,127,789	$ 1,071,190	$ 1,049,995	$ 1,221,000	$ 1,221,000	$ -	$ 1,533,517	$ 5,000	$ 10,000	$ 5,000	$ 10,000	$ 4,835,512
Budget	Difference	Proposed	Actual	Budget	Difference	Proposed	Actual	Budget	Difference	Proposed	Proposed
181,831	$ 83,004	$ 103,903	140,204	310,443	$ 170,239	$ 444,244	1,639	3,571	$ 1,932	$ 3,663	1,249,099
94,104	$ 38,211	63,190	65,394	137,958	72,564	214,677	906	1,884	$ 978	2,130	619,726
96,467	42,377	71,315	126,666	217,141	90,475	281,228	1,093	2,725	1,632	2,473	852,874
1,500	734	2,000	2,873	80,000	77,128	-	-	-	-	-	42,000
-	-	-	-	-	-	-	-	-	-	-	250
-	-	-	-	500	500	-	-	-	-	-	-
25,926	-	50,000	-	-	-	-	-	-	-	-	50,000
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	20	500	480	400	-	-	-	-	1,200
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	22,279	1,000	(21,279)	1,000	-	-	-	-	129,500
-	-	-	200	1,000	800	1,000	-	-	-	-	2,500
-	-	-	-	250	250	750	-	-	-	-	1,000
-	-	-	-	50	50	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
600	364	600	471	1,000	529	1,000	7	50	43	-	3,600
-	-	-	-	-	-	-	-	-	-	-	-
772,500	772,500	478,755	-	-	-	-	-	-	-	-	478,755
-	-	-	-	-	-	-	-	-	-	-	-
-	-	3,500	2,329	10,000	7,671	10,000	-	-	-	-	21,500
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
1,000	1,000	8,000	7,849	15,000	7,151	15,000	-	-	-	-	31,000
30,000	30,000	160,000	304,791	446,158	141,367	564,218	-	1,000	1,000	-	1,224,218
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
$ 1,203,928	$ 968,190	$ 941,263	$ 673,076	$ 1,221,000	$ 547,924	$ 1,533,517	$ 3,644	$ 9,230	$ 5,586	$ 8,266	$ 4,707,223
$ (76,139)	$ 103,000	$ 108,732	$ 547,924	$ -	$ (547,924)	$ -	$ 1,356	$ 770	$ (586)	$ 1,734	$ 128,290

Energy & Environment FY 26/27 Budget		Consolidated Solid Waste (1038)	Consolidated Solid Waste (1038)	Consolidated Solid Waste (1038)	Consolidated Solid Waste (1038)	Gas Co Partnership (2400)	Gas Co Partnership (2400)	Gas Co Partnership (2400)
Revenues		**Actual**	**FY 26 Budget**	**Difference**	**Proposed**	**Actual**	**FY 26 Budget**	**Difference**
Clean Cities	41402	-	-	$ -	-	-	-	$ -
Solid Waste	41201	37,676	494,572	456,896	241,458	-	-	-
Gas Company Partnership	40605	-	-	-	-	-	49,615	49,615
ICARP	40400	-	-	-	-	-	-	-
Streetlights	40615	-	-	-	-	-	-	-
Used Oil Grant	41401	-	-	-	-	-	-	-
Regional Energy Network	41480	-	-	-	-	-	-	-
PACE Funding	40611	-	-	-	-	-	-	-
PACE Commercial	40604	-	-	-	-	-	-	-
LTF	41701	-	-	-	-	-	-	-
Twain	40607	-	-	-	-	-	-	-
HERO Admin Revenue	40603	-	-	-	-	-	-	-
Total Revenues		**$ 37,676**	**$ 494,572**	**$ 456,896**	**$ 241,458**	**$ -**	**$ 49,615**	**$ 49,615**
Expenses		**Actual**	**Budget**	**Difference**	**Proposed**	**Actual**	**Budget**	**Difference**
Salaries & Wages	60001	65,008	109,017	44,009	$ 88,738	-	21,837	$ 21,837
Fringe Benefits	61000	26,798	47,377	20,579	51,036	-	9,715	9,715
Overhead	63000	39,412	54,675	15,263	47,076	-	15,763	15,763
Legal	65101	958	4,000	3,043	-	-	1,000	1,000
Bank Fees	65505	-	-	-	-	-	-	-
Commissioners Per Diem	65507	-	-	-	-	-	-	-
Parking Validations	73102	-	1,000	1,000	-	-	150	150
Program/Office Supplies	73108	-	-	-	-	-	-	-
Other Household Exp	73117	-	-	-	-	-	-	-
Other Incidentals	73640	-	-	-	-	-	-	-
Supplies/Materials	73703	-	-	-	-	-	-	-
Program/Office Supplies & Materials		-	-	-	-	-	400	400
Computer Software	73110	-	-	-	-	-	-	-
Membership Dues	73113	-	2,000	2,000	2,000	-	-	-
Subscription/Publications	73114	-	-	-	-	-	-	-
Meeting Support Services	73115	-	-	-	-	-	-	-
Postage	73116	-	-	-	-	-	-	-
Storage	73119	-	-	-	-	-	-	-
Printing Services	73120	-	-	-	-	-	-	-
Computer Equipment/Supplies	73109	-	-	-	-	-	-	-
Computer Hardware	73122	-	-	-	-	-	-	-
Misc Office Equipment	73125	-	-	-	-	-	-	-
Computer Equipment/Supplies		-	-	-	-	-	-	-
Communications - Cellular Phones	73204	-	-	-	-	-	-	-
Communications - Computer Services	73206	-	-	-	-	-	-	-
Communications - Web Site	73209	-	-	-	-	-	-	-
Communications	73200	16,309	19,200	2,891	6,500	-	-	-
Equipment Maintenance - Comp/Software	73302	-	-	-	-	-	-	-
Grant Reimbursement	73404	-	-	-	-	-	-	-
Data Processing Support	73504	-	-	-	-	-	-	-
PACE Recording	73506	-	-	-	-	-	-	-
Seminars/Conferences	73601	3,699	8,000	4,301	4,700	-	-	-
Travel - Mileage Reimbursement	73611	-	-	-	-	-	-	-
Travel - Ground Transportation	73612	-	-	-	-	-	-	-
Travel - AirFare	73613	-	-	-	-	-	-	-
Travel - Lodging	73620	-	-	-	-	-	-	-
Travel - Meals	73630	-	-	-	-	-	-	-
Travel Related Expenses	73610	1,994	2,850	856	4,300	-	750	750
Training	73650	-	500	500	-	-	-	-
Advertising Media	73704	-	-	-	-	-	-	-
Compliance Settlements	81010	-	-	-	-	-	-	-
Direct Expenses	85100	-	-	-	-	-	-	-
Event Support	73107	5,183	11,552	6,369	11,500	-	-	-
Event Support	85160	-	-	-	-	-	-	-
COG REN Reimbursement	85182	-	-	-	-	-	-	-
Consulting Labor	85101	52,191	234,350	182,159	-	-	-	-
Total Expenses		**$ 211,551**	**$ 494,521**	**$ 282,970**	**$ 215,849**	**$ -**	**$ 49,615**	**$ 49,615**
Excess Rev/Exp		**$ (173,875)**	**$ 51**	**$ 173,926**	**$ 25,609**	**$ -**	**$ -**	**$ -**

Gas Co Partnership (2400)	ICARP (2250)	ICARP (2250)	ICARP (2250)	ICARP (2250)	Streetlights (2026)	Streetlights (2026)	Streetlights (2026)	Streetlights (2026)	Used Oil (2061)	Used Oil (2061)
Proposed	**Actual**	**FY 26 Budget**	**Difference**	**Proposed**	**Actual**	**FY 26 Budget**	**Difference**	**Proposed**	**Actual**	**FY 26 Budget**
-	-	-	$ -	-	-	-	$ -	-	-	-
-	-	-	-	-	-	-	-	-	-	-
153,519	-	-	-	-	-	-	-	-	-	-
-	233,900	251,612	17,712	-	-	-	-	-	-	-
-	-	-	-	-	64,240	136,751	72,511	139,772	-	-
-	-	-	-	-	-	-	-	-	213,480	213,480
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
$ 153,519	**$ 233,900**	**$ 251,612**	**$ 17,712**	**$ -**	**$ 64,240**	**$ 136,751**	**$ 72,511**	**$ 139,772**	**$ 213,480**	**$ 213,480**

Proposed	Actual	Budget	Difference	Proposed	Actual	Budget	Difference	Proposed	Actual	Budget
$ 66,473	44,787	47,222	$ 2,435	$ -	16,512	28,680	12,168	$ 33,585	37,803	82,667
34,548	14,564	18,103	3,539	-	7,707	14,535	6,828	19,337	17,341	35,707
51,197	30,079	32,637	2,558	-	10,397	21,591	11,194	26,821	11,208	19,213
-	804	700	(104)	-	-	10,000	10,000	5,000	-	2,200
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	250	250	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	204	500	296	-	-	2,200	2,200	500	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	2,250	2,250	2,250	-	-
-	-	-	-	-	-	1,000	1,000	500	-	-
-	-	-	-	-	-	150	150	150	-	-
-	-	-	-	-	-	-	-	-	4,075	5,000
-	-	1,000	1,000	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	146	150	4	-	72	650	578	650	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	20	1,500	1,480	-	-	2,000
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
1,300	367	-	(367)	-	-	5,000	5,000	5,400	130	1,850
-	-	-	-	-	-	2,500	2,500	2,000	-	-
-	-	1,500	1,500	-	-	-	-	-	17,000	23,000
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	6,343	7,500	1,157	-	500	1,000	500	1,000	12,759	41,843
-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-
-	136,607	142,300	5,693	-	325	10,000	9,675	30,000	-	-
$ 153,519	**$ 233,900**	**$ 251,612**	**$ 17,712**	**$ -**	**$ 35,533**	**$ 101,306**	**$ 65,773**	**$ 127,193**	**$ 100,316**	**$ 213,480**
$ -	**$ -**	**$ -**	**$ -**	**$ -**	**$ 28,708**	**$ 35,445**	**$ 6,737**	**$ 12,579**	**$ 113,164**	**$ -**

Energy & Environment FY 26/27 Budget

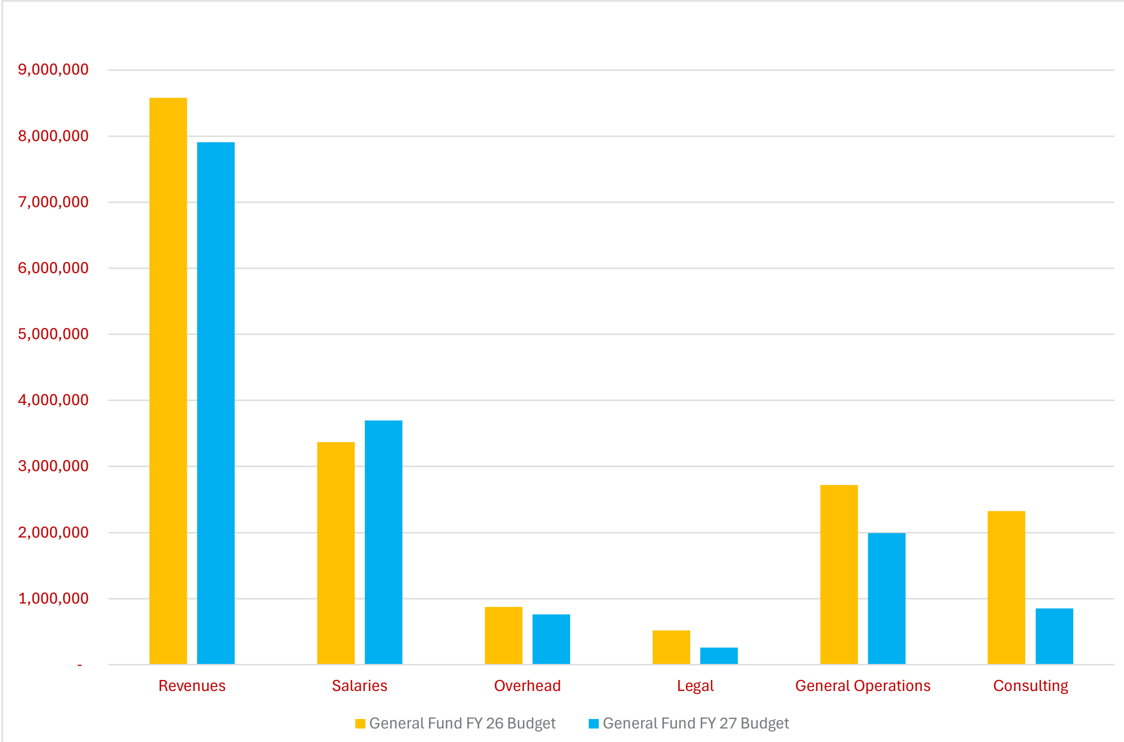
		Used Oil (2061)	Used Oil (2061)	REN Public Sector (2080)	REN Public Sector (2080)	REN Public Sector (2080)	REN Public Sector (2080)	REN Workforce Training (2080)
Revenues		**Difference**	**Proposed**	**Actual**	**FY 26 Budget**	**Difference**	**Proposed**	**Actual**
Clean Cities	41402	$ -	-	-	-	$ -	-	-
Solid Waste	41201	-	-	-	-	-	-	-
Gas Company Partnership	40605	-	-	-	-	-	-	-
ICARP	40400	-	-	-	-	-	-	-
Streetlights	40615	-	-	-	-	-	-	-
Used Oil Grant	41401	-	212,476	-	-	-	-	-
Regional Energy Network	41480	-	-	2,741,437	7,454,954	4,713,516	9,064,686	816,185
PACE Funding	40611	-	-	-	-	-	-	-
PACE Commercial	40604	-	-	-	-	-	-	-
LTF	41701	-	-	-	-	-	-	-
Twain	40607	-	-	-	-	-	-	-
HERO Admin Revenue	40603	-	-	-	-	-	-	-
Total Revenues		**$ -**	**$ 212,476**	**$ 2,741,437**	**$ 7,454,954**	**$ 4,713,516**	**$ 9,064,686**	**$ 816,185**
Expenses		**Difference**	**Proposed**	**Actual**	**Budget**	**Difference**	**Proposed**	**Actual**
Salaries & Wages	60001	44,864	$ 73,647	360,531	721,203	$ 360,672	$ 895,430	67,605
Fringe Benefits	61000	18,366	36,823	161,423	325,156	163,733	416,908	35,854
Overhead	63000	8,005	19,316	264,527	530,295	265,768	638,846	52,433
Legal	65101	2,200	1,200	3,115	10,000	6,885	25,000	3,115
Bank Fees	65505	-	-	-	-	-	-	-
Commissioners Per Diem	65507	-	-	-	-	-	-	-
Parking Validations	73102	-	-	-	-	-	-	-
Program/Office Supplies	73108	-	-	-	-	-	-	-
Other Household Exp	73117	-	-	-	-	-	-	-
Other Incidentals	73640	-	-	-	-	-	-	-
Supplies/Materials	73703	-	-	-	-	-	-	-
Program/Office Supplies & Materials		-	-	408	15,500	15,092	20,000	457
Computer Software	73110	-	-	-	-	-	-	-
Membership Dues	73113	-	-	17,655	45,000	27,345	200,000	14,708
Subscription/Publications	73114	-	-	-	-	-	-	-
Meeting Support Services	73115	-	-	-	-	-	-	-
Postage	73116	-	-	-	-	-	-	-
Storage	73119	925	-	-	-	-	-	-
Printing Services	73120	-	-	-	-	-	-	-
Computer Equipment/Supplies	73109	-	-	-	-	-	-	-
Computer Hardware	73122	-	-	-	-	-	-	-
Misc Office Equipment	73125	-	-	-	-	-	-	-
Computer Equipment/Supplies		-	-	-	-	-	-	-
Communications - Cellular Phones	73204	-	-	-	-	-	-	-
Communications - Computer Services	73206	-	-	-	-	-	-	-
Communications - Web Site	73209	-	-	-	-	-	-	-
Communications	73200	-	-	766	3,500	2,734	2,500	-
Equipment Maintenance - Comp/Software	73302	-	-	-	-	-	-	-
Grant Reimbursement	73404	-	-	-	-	-	-	-
Data Processing Support	73504	-	-	-	-	-	-	-
PACE Recording	73506	-	-	-	-	-	-	-
Seminars/Conferences	73601	2,000	-	250	5,000	4,750	4,000	2,135
Travel - Mileage Reimbursement	73611	-	-	-	-	-	-	-
Travel - Ground Transportation	73612	-	-	-	-	-	-	-
Travel - AirFare	73613	-	-	-	-	-	-	-
Travel - Lodging	73620	-	-	-	-	-	-	-
Travel - Meals	73630	-	-	-	-	-	-	-
Travel Related Expenses	73610	1,720	1,000	6,455	15,000	8,545	15,000	3,335
Training	73650	-	-	-	-	-	-	-
Advertising Media	73704	6,000	32,000	-	-	-	-	-
Compliance Settlements	81010	-	-	-	-	-	-	-
Direct Expenses	85100	-	-	-	360,000	360,000	550,000	-
Event Support	73107	29,084	48,490	111,642	110,000	(1,642)	225,000	29,937
Event Support	85160	-	-	-	-	-	-	-
COG REN Reimbursement	85182	-	-	189,968	600,000	410,032	700,000	132,765
Consulting Labor	85101	-	-	1,624,698	4,714,300	3,089,603	5,372,001	473,840
Total Expenses		**$ 113,164**	**$ 212,476**	**$ 2,741,437**	**$ 7,454,954**	**$ 4,713,516**	**$ 9,064,686**	**$ 816,185**
Excess Rev/Exp		**$ (113,164)**	**$ 0**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

REN Workforce Training (2080)	REN Workforce Training (2080)	REN Workforce Training (2080)	REN Codes & Standards (2080)	REN Codes & Standards (2080)	REN Codes & Standards (2080)	REN Codes & Standards (2080)	REN Evaluation, Measurement, & Verification (2080)
FY 26 Budget	Difference	Proposed	Actual	FY 26 Budget	Difference	Proposed	Actual
-	$ -	-	-	-	$ -	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
2,538,285	1,722,100	4,211,792	385,585	915,549	529,964	1,804,209	14,126
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
$ 2,538,285	**$ 1,722,100**	**$ 4,211,792**	**$ 385,585**	**$ 915,549**	**$ 529,964**	**$ 1,804,209**	**$ 14,126**
Budget	**Difference**	**Proposed**	**Actual**	**Budget**	**Difference**	**Proposed**	**Actual**
131,538	63,933	$ 329,460	42,027	85,214	$ 43,187	$ 255,944	-
64,702	28,848	167,194	18,580	38,240	19,660	103,420	-
99,454	47,021	241,771	30,716	62,567	31,851	174,938	-
10,000	6,885	-	3,115	10,000	6,885	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
15,000	14,543	-	153	15,000	14,847	-	-
-	-	-	-	-	-	-	-
100,000	85,292	-	583	45,000	44,417	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
5,000	2,865	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
5,200	1,865	-	-	1,000	1,000	-	-
30,000	30,000	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
27,500	(2,437)	50,000	23,417	20,000	(3,417)	-	-
-	-	-	-	-	-	-	-
250,000	117,235	400,000	34,001	50,000	15,999	125,000	-
1,799,891	1,326,051	3,023,367	232,993	588,528	355,535	1,144,906	14,126
$ 2,538,285	**$ 1,722,100**	**$ 4,211,792**	**$ 385,585**	**$ 915,549**	**$ 529,964**	**$ 1,804,209**	**$ 14,126**
$ -	**$ -**	**$ -**	**$ -**	**$ 0**	**$ 0**	**$ -**	**$ -**

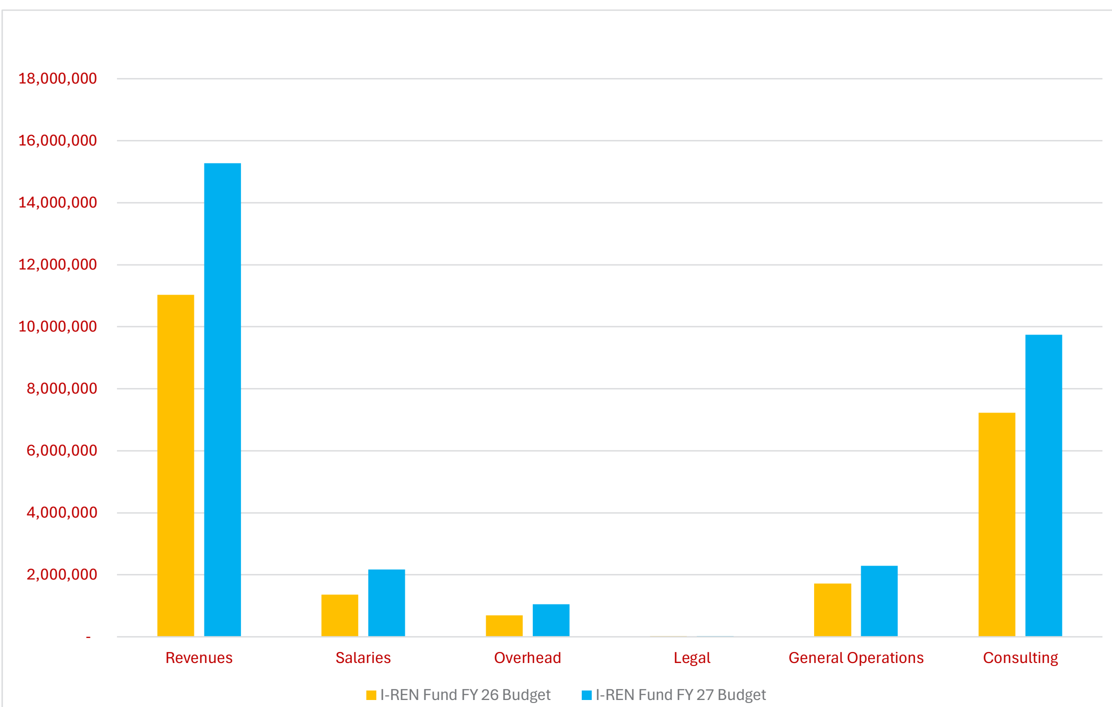
Energy & Environment FY 26/27 Budget		REN Evaluation, Measurement, & Verification (2080)	REN Evaluation, Measurement, & Verification (2080)	REN Evaluation, Measurement, & Verification (2080)	PACE Commercial (2130)
Revenues		FY 26 Budget	Difference	Proposed	Actual
Clean Cities	41402	-	$ -	-	-
Solid Waste	41201	-	-	-	-
Gas Company Partnership	40605	-	-	-	-
ICARP	40400	-	-	-	-
Streetlights	40615	-	-	-	-
Used Oil Grant	41401	-	-	-	-
Regional Energy Network	41480	120,000	105,875	200,000	-
PACE Funding	40611	-	-	-	-
PACE Commercial	40604	-	-	-	307,798
LTF	41701	-	-	-	-
Twain	40607	-	-	-	-
HERO Admin Revenue	40603	-	-	-	-
Total Revenues		$ 120,000	$ 105,875	$ 200,000	$ 307,798
Expenses		Budget	Difference	Proposed	Actual
Salaries & Wages	60001	-	$ -	-	79,937
Fringe Benefits	61000	-	-	-	43,746
Overhead	63000	-	-	-	53,097
Legal	65101	-	-	-	3,060
Bank Fees	65505	-	-	-	-
Commissioners Per Diem	65507	-	-	-	-
Parking Validations	73102	-	-	-	-
Program/Office Supplies	73108	-	-	-	-
Other Household Exp	73117	-	-	-	-
Other Incidentals	73640	-	-	-	-
Supplies/Materials	73703	-	-	-	-
Program/Office Supplies & Materials		-	-	-	-
Computer Software	73110	-	-	-	-
Membership Dues	73113	-	-	-	-
Subscription/Publications	73114	-	-	-	-
Meeting Support Services	73115	-	-	-	-
Postage	73116	-	-	-	-
Storage	73119	-	-	-	-
Printing Services	73120	-	-	-	-
Computer Equipment/Supplies	73109	-	-	-	-
Computer Hardware	73122	-	-	-	-
Misc Office Equipment	73125	-	-	-	-
Computer Equipment/Supplies		-	-	-	-
Communications - Cellular Phones	73204	-	-	-	-
Communications - Computer Services	73206	-	-	-	-
Communications - Web Site	73209	-	-	-	-
Communications	73200	-	-	-	99
Equipment Maintenance - Comp/Software	73302	-	-	-	-
Grant Reimbursement	73404	-	-	-	-
Data Processing Support	73504	-	-	-	-
PACE Recording	73506	-	-	-	-
Seminars/Conferences	73601	-	-	-	-
Travel - Mileage Reimbursement	73611	-	-	-	-
Travel - Ground Transportation	73612	-	-	-	-
Travel - AirFare	73613	-	-	-	-
Travel - Lodging	73620	-	-	-	-
Travel - Meals	73630	-	-	-	-
Travel Related Expenses	73610	-	-	-	1,419
Training	73650	-	-	-	-
Advertising Media	73704	-	-	-	-
Compliance Settlements	81010	-	-	-	-
Direct Expenses	85100	-	-	-	-
Event Support	73107	-	-	-	-
Event Support	85160	-	-	-	-
COG REN Reimbursement	85182	-	-	-	-
Consulting Labor	85101	120,000	105,875	200,000	16,377
Total Expenses		$ 120,000	$ 105,875	$ 200,000	$ 197,735
Excess Rev/Exp		$ -	$ -	$ -	$ 110,063

PACE Commercial (2130)	PACE Commercial (2130)	PACE Commercial (2130)	CA HERO (5000)	CA HERO (5000)	CA HERO (5000)	CA HERO (5000)	Total Energy & Environment
FY 26 Budget	Difference	Proposed	Actual	FY 26 Budget	Difference	Proposed	Proposed
-	$ -	-	-	-	$ -	-	-
-	-	-	-	-	-	-	241,458
-	-	-	-	-	-	-	153,519
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	139,772
-	-	-	-	-	-	-	212,476
-	-	-	-	-	-	-	15,280,686
-	-	-	-	-	-	-	-
369,117	61,319	285,624	-	-	-	-	285,624
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	124,806	609,250	484,444	631,900	631,900
$ 369,117	**$ 61,319**	**$ 285,624**	**$ 124,806**	**$ 609,250**	**$ 484,444**	**$ 631,900**	**$ 16,945,435**
Budget	**Difference**	**Proposed**	**Actual**	**Budget**	**Difference**	**Proposed**	**Proposed**
143,987	$ 64,050	$ 99,325	100,750	163,906	$ 63,156	$ 158,214	2,000,816
75,783	32,037	62,890	52,691	82,564	29,873	93,298	985,453
109,797	56,700	82,210	65,872	98,489	32,617	127,467	1,409,643
10,000	6,940	10,000	59,448	142,500	83,052	100,000	141,200
-	-	-	13,824	10,000	(3,824)	14,000	14,000
-	-	-	-	-	-	-	-
-	-	-	-	50	50	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	20,500
-	-	-	3,323	3,800	477	4,000	4,000
-	-	-	-	-	-	-	202,000
-	-	-	-	-	-	-	2,250
-	-	-	-	-	-	-	500
-	-	-	47	750	703	100	250
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
1,000	1,000	-	-	-	-	-	-
-		-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
400	301	400	264	800	536	800	10,850
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	9,867	16,000	6,133	16,000	16,000
5,000	5,000	500	1,848	5,000	3,152	4,000	4,500
500	500	2,300	-	500	500	-	11,000
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
2,650	1,231	7,700	15	200	185	200	34,900
-	-	300	741	664	(77)	500	2,800
-	-	-	-	-	-	-	32,000
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	550,000
-	-	-	-	-	-	-	335,990
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	1,225,000
20,000	3,623	20,000	2,538	37,436	34,899	6,000	9,796,274
$ 369,117	**$ 171,382**	**$ 285,624**	**$ 311,229**	**$ 562,659**	**$ 251,430**	**$ 524,579**	**$ 16,799,926**
$ -	**$ (110,063)**	**$ -**	**$ (186,423)**	**$ 46,591**	**$ 233,014**	**$ 107,321**	**$ 145,509**

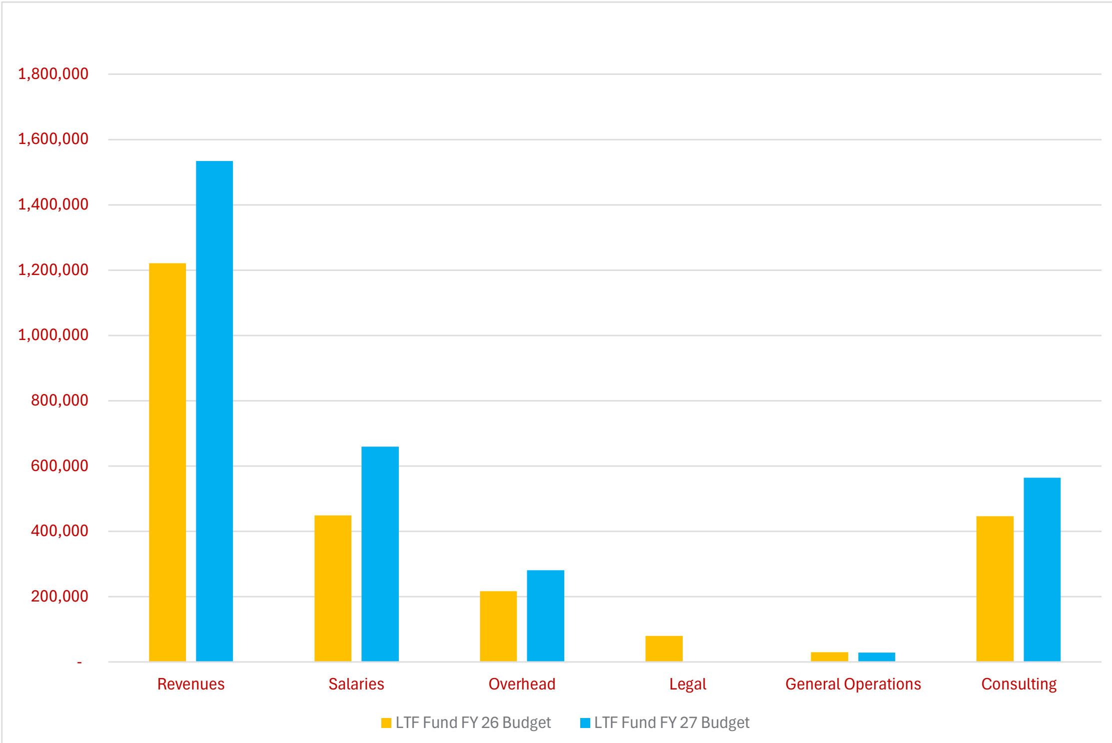
GENERAL FUND BUDGET COMPARISON



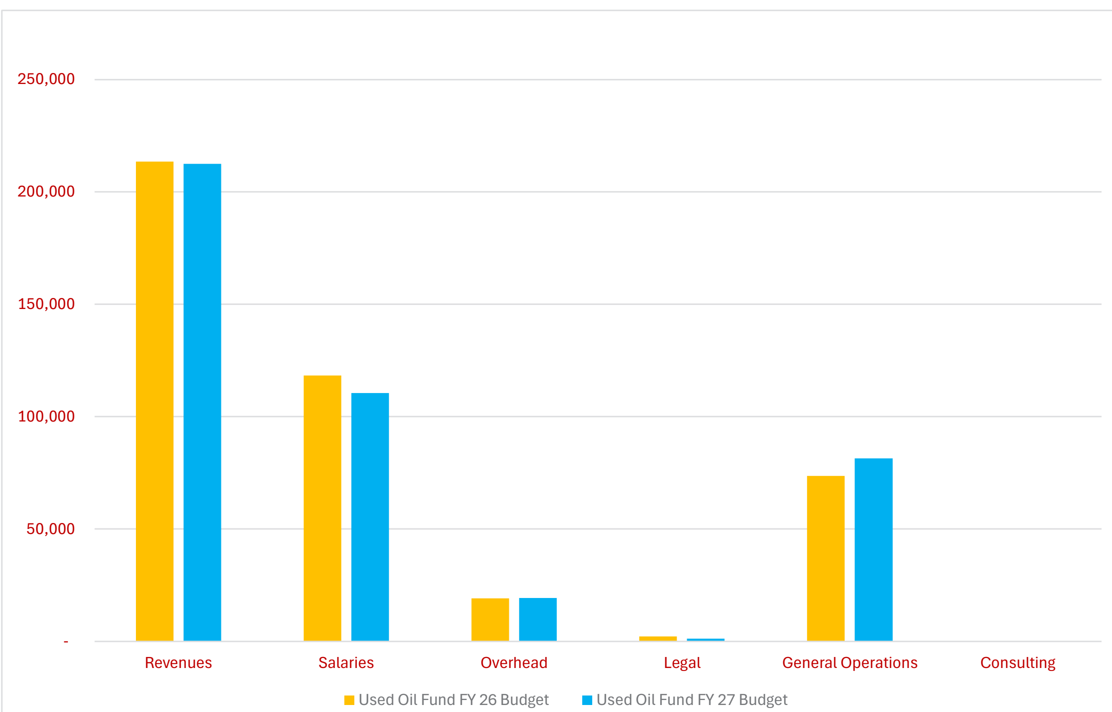
I-REN BUDGET COMPARISON



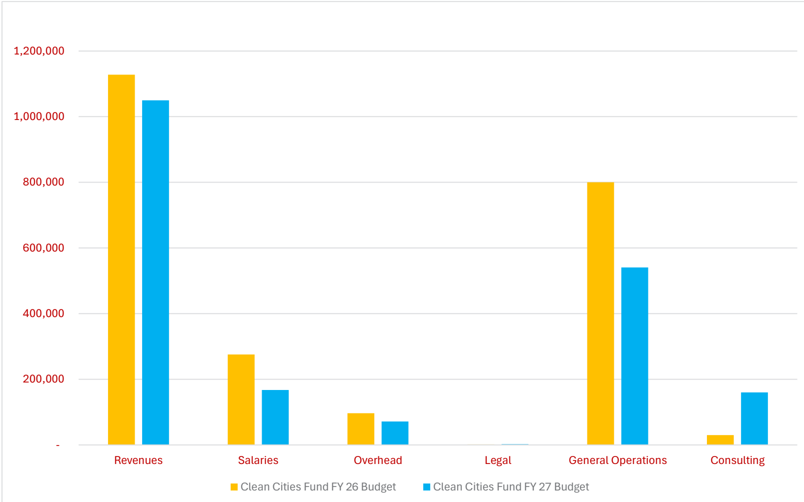
LTF BUDGET COMPARISON



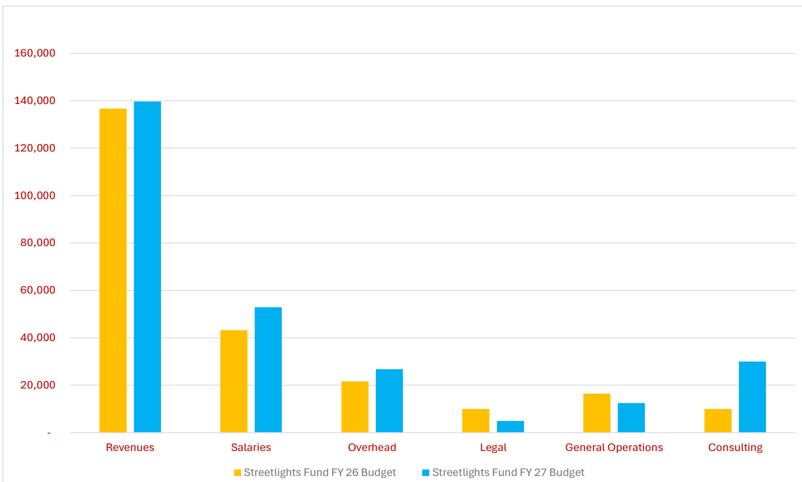
USED OIL BUDGET COMPARISON



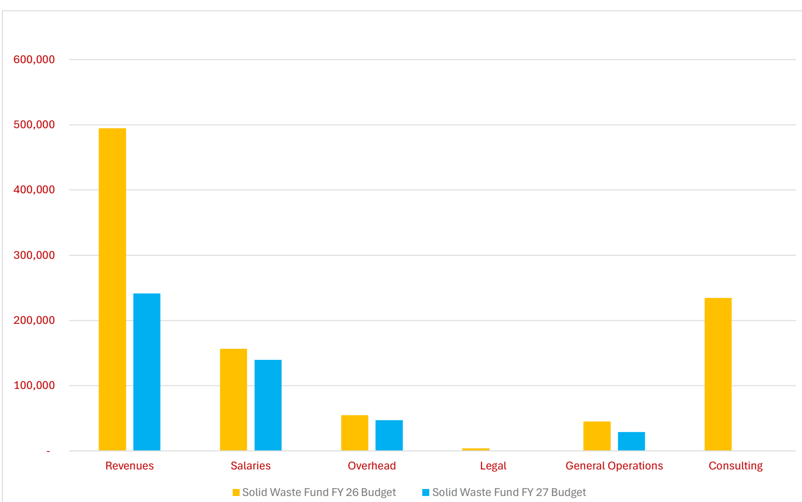
CLEAN CITIES BUDGET COMPARISON



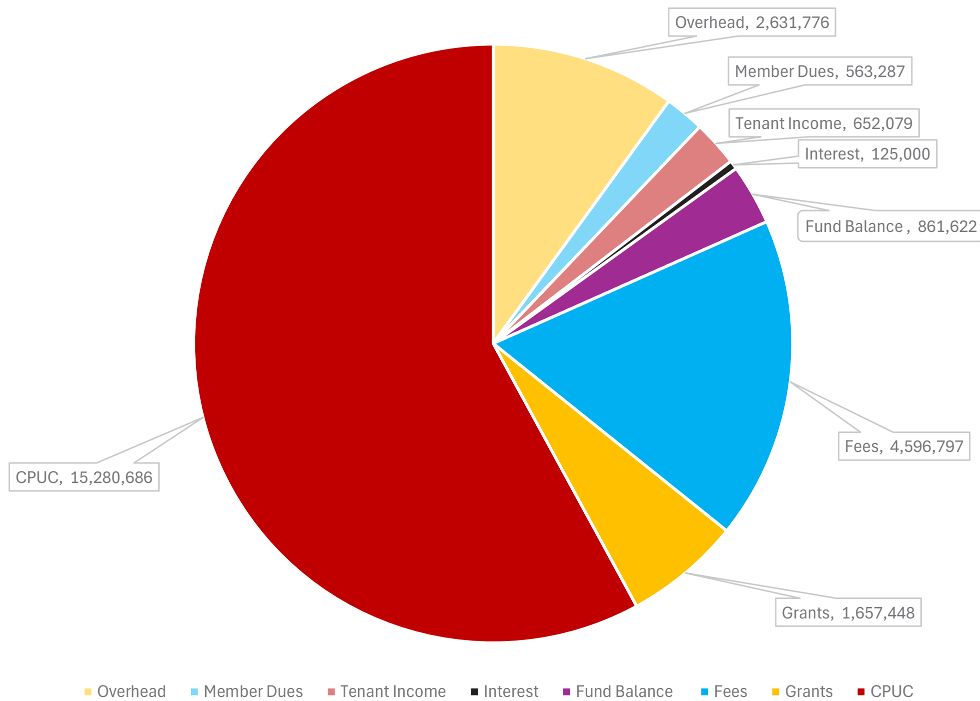
STREET LIGHTS BUDGET COMPARISON



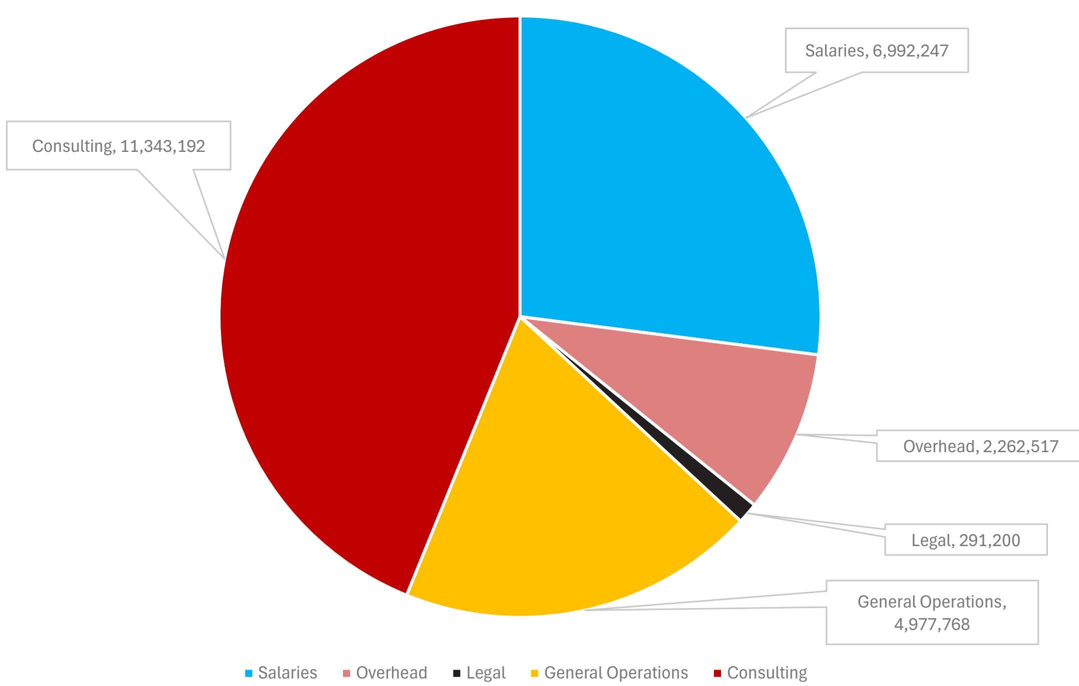
SOLID WASTE BUDGET COMPARISON



FUNDING SOURCES



FUNDING USES



FUND SUMMARY

Fund Summary	General Fund		Clean Cities		Used Oil		I-REN		LTF		Solid Waste		Streetlights		Grand Total		Change
	FY 26 Budget	FY 27 Budget	FY 26 Budget	FY 27 Budget	FY 26 Budget	FY 27 Budget	FY 26 Budget	FY 27 Budget	FY 26 Budget	FY 27 Budget	FY 26 Budget	FY 27 Budget	FY 26 Budget	FY 27 Budget	FY 26 Budget	FY 27 Budget	
Revenues	**8,579,502**	**7,910,790**	**1,127,789**	**1,049,995**	**213,480**	**212,476**	**11,028,787**	**15,280,686**	**1,221,000**	**1,533,517**	494,572	241,458	136,751	139,772	**22,801,882**	**26,368,694**	**15.6%**
Expenditures																	
Salaries	3,370,600	3,694,712	275,935	167,093	118,374	110,470	1,366,053	2,168,356	448,401	658,921	156,394	139,773	43,215	52,922	5,778,972	6,992,247	
Overhead	871,024	761,206	96,467	71,315	19,213	19,316	692,316	1,055,556	217,141	281,228	54,675	47,076	21,591	26,821	1,972,427	2,262,517	
Legal	515,623	258,000	1,500	2,000	2,200	1,200	30,000	25,000	80,000	-	4,000	-	10,000	5,000	643,323	291,200	
General Operations	2,717,303	1,993,323	800,026	540,855	73,693	81,490	1,717,700	2,291,500	29,300	29,150	45,102	29,000	16,500	12,450	5,399,624	4,977,768	
Consulting	2,325,209	848,700	30,000	160,000	-	-	7,222,719	9,740,274	446,158	564,218	234,350	-	10,000	30,000	10,268,436	11,343,192	
Total	**9,799,760**	**7,555,941**	**1,203,928**	**941,263**	**213,480**	**212,476**	**11,028,787**	**15,280,686**	**1,221,000**	**1,533,517**	**494,521**	**215,849**	**101,306**	**127,193**	**24,062,782**	**25,866,924**	**7.5%**
Excess Rev/Exp	**(1,220,258)**	**354,849**	**(76,139)**	**108,732**	**-**	**0**	**0**	**-**	**-**	**-**	**51**	**25,609**	**35,445**	**12,579**	**(1,260,901)**	**501,770**	

GENERAL FUND

General Fund	Gas Co Partnership		ICARP		PACE Commercial		HERO		TUMF		TUMF Project Mgmt		RivTAM	
	FY 26 Budget	FY 27 Budget	FY 26 Budget	FY 27 Budget	FY 26 Budget	FY 27 Budget	FY 26 Budget	FY 27 Budget	FY 26 Budget	FY 27 Budget	FY 26 Budget	FY 27 Budget	FY 26 Budget	FY 27 Budget
Revenues	49,615	153,519	251,612	-	369,117	285,624	$ 609,250	$ 631,900	1,970,000	1,970,000	112,381	272,000	10,000	10,000
Expenditures														
Salaries	31,552	101,022	65,325	-	219,770	162,214	246,470	251,512	838,062	920,992	8,217	116,026	5,455	5,793
Overhead	15,763	51,197	32,637	-	109,797	82,210	98,489	127,467	481,585	448,339	4,164	49,520	2,725	2,473
Legal	1,000	-	700	-	10,000	10,000	142,500	100,000	45,000	40,000	-	-	-	-
General Operations	1,300	1,300	10,650	-	9,550	11,200	37,764	39,600	152,050	149,300	-	-	50	-
Consulting	-	-	142,300	-	20,000	20,000	37,436	6,000	400,000	400,000	100,000	100,000	1,000	-
Total	**49,615**	**153,519**	**251,612**	**-**	**369,117**	**285,624**	**562,659**	**524,579**	**1,916,697**	**1,958,631**	**112,381**	**265,546**	**9,230**	**8,266**
Excess Rev/Exp	**-**	**-**	**-**	**-**	**-**	**-**	**46,591**	**107,321**	**53,303**	**11,369**	**-**	**6,454**	**770**	**1,734**

	REAP 2.0		Administrative Services		Finance		Executive		Fellowship		Chicago Building	
	FY 26 Budget	FY 27 Budget	FY 26 Budget	FY 27 Budget	FY 26 Budget	FY 27 Budget	FY 26 Budget	FY 27 Budget	FY 26 Budget	FY 27 Budget	FY 26 Budget	FY 27 Budget
Revenues	1,549,704	-	1,844,881	2,213,620	635,770	716,244	659,517	799,626	80,000	206,177	437,655	652,079
Expenditures												
Salaries	251,933	-	650,464	677,900	449,305	587,244	525,447	625,726	78,600	205,577	-	40,706
Overhead	125,864	-	-	-	-	-	-	-	-	-	-	-
Legal	6,744	-	300,895	100,000	-	-	-	-	-	-	8,785	8,000
General Operations	-	-	585,335	1,065,623	154,965	101,300	68,220	108,900	1,400	600	1,696,020	515,500
Consulting	1,165,163	-	297,305	230,000	31,500	27,700	65,850	65,000	-	-	64,655.13	-
Total	**1,549,704**	**-**	**1,833,998**	**2,073,523**	**635,770**	**716,244**	**659,517**	**799,626**	**80,000**	**206,177**	**1,769,460**	**564,206**
Excess Rev/Exp	**0**	**-**	**10,883**	**140,097**	**-**	**-**	**-**	**-**	**-**	**0**	**(1,331,805)**	**87,873**

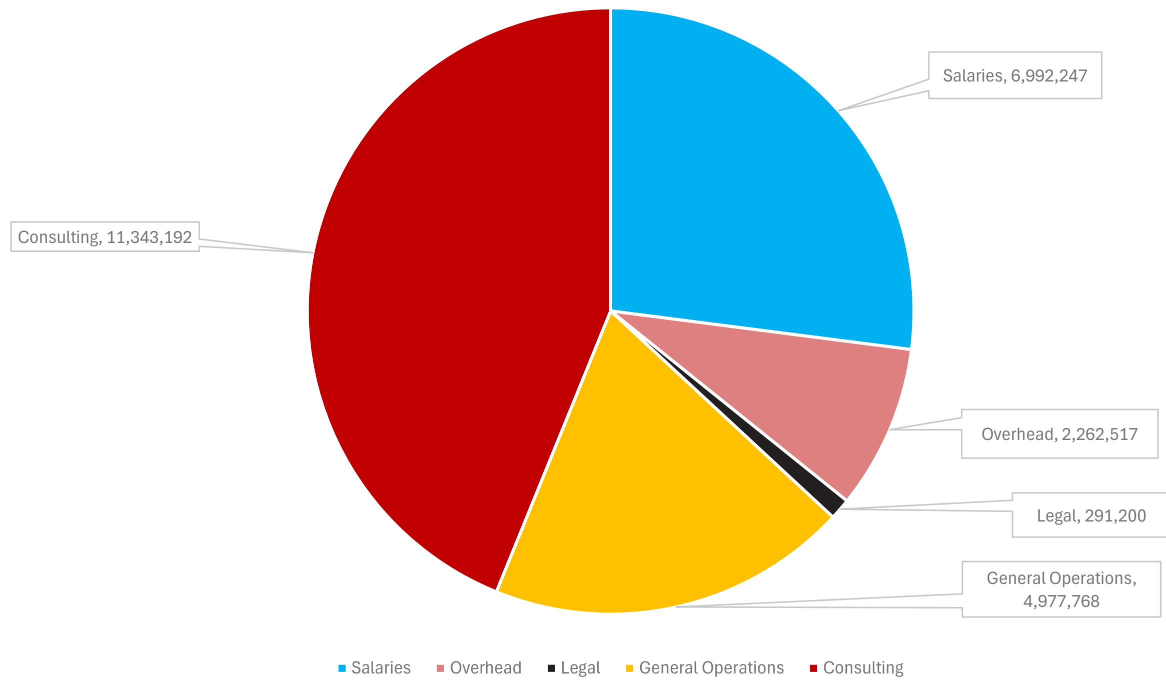
TOTAL REVENUES BY DEPARTMENT

FY 26/27 Total Revenue by Department	Administrative Services	Finance	Executive	Fellowship	Chicago Building	Transportation & Planning	Energy & Environment	Totals
110-General Fund	2,213,620	716,244	799,626	206,177	652,079	2,252,000	1,071,043	7,910,790
120-Clean Cities Fund	-	-	-	-	-	1,049,995	-	1,049,995
130-Solid Waste Fund	-	-	-	-	-	-	241,458	241,458
140-Used Oil Fund	-	-	-	-	-	-	212,476	212,476
150-Streetlights Fund	-	-	-	-	-	-	139,772	139,772
180-REN Fund	-	-	-	-	-	-	15,280,686	15,280,686
210-LTF Fund	-	-	-	-	-	1,533,517	-	1,533,517
Totals	2,213,620	716,244	799,626	206,177	652,079	4,835,512	16,945,435	26,368,694

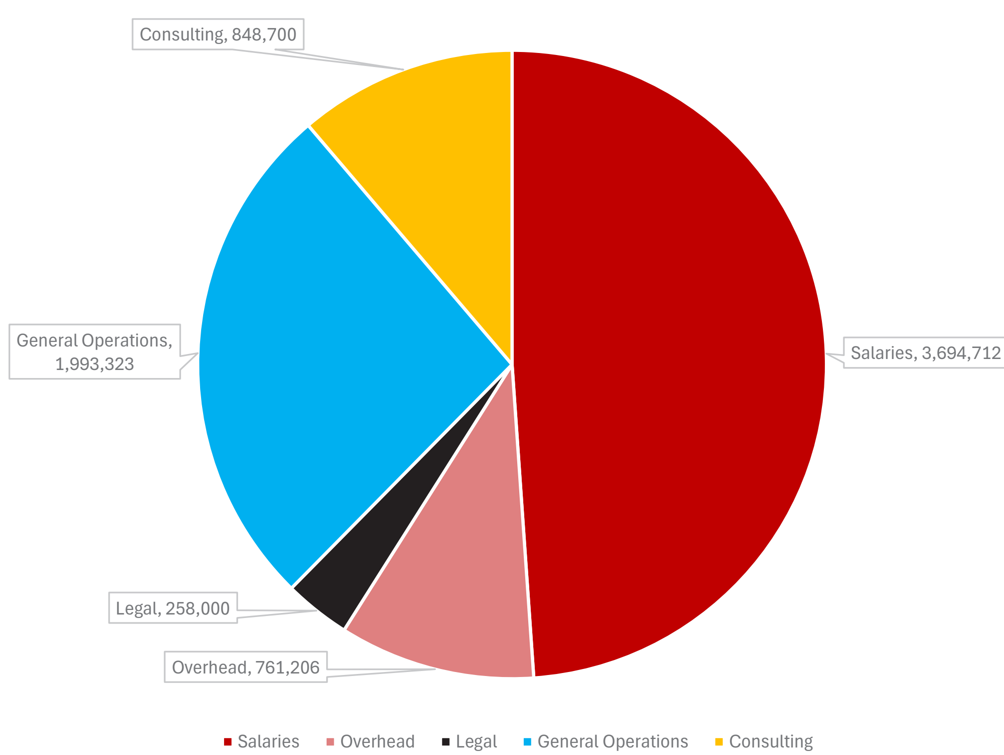
TOTAL EXPENSES BY DEPARTMENT

FY 26/27 Total Expense by Department	Administrative Services	Finance	Executive	Fellowship	Chicago Building	Transportation & Planning	Energy & Environment	Totals
110-General Fund	2,073,523	716,244	799,626	206,177	564,206	2,232,443	963,722	7,555,941
120-Clean Cities Fund	-	-	-	-	-	941,263	-	941,263
130-Solid Waste Fund	-	-	-	-	-	-	215,849	215,849
140-Used Oil Fund	-	-	-	-	-	-	212,476	212,476
150-Streetlights Fund	-	-	-	-	-	-	127,193	127,193
180-REN Fund	-	-	-	-	-	-	15,280,686	15,280,686
210-LTF Fund	-	-	-	-	-	1,533,517	-	1,533,517
Totals	2,073,523	716,244	799,626	206,177	564,206	4,707,223	16,799,926	25,866,924

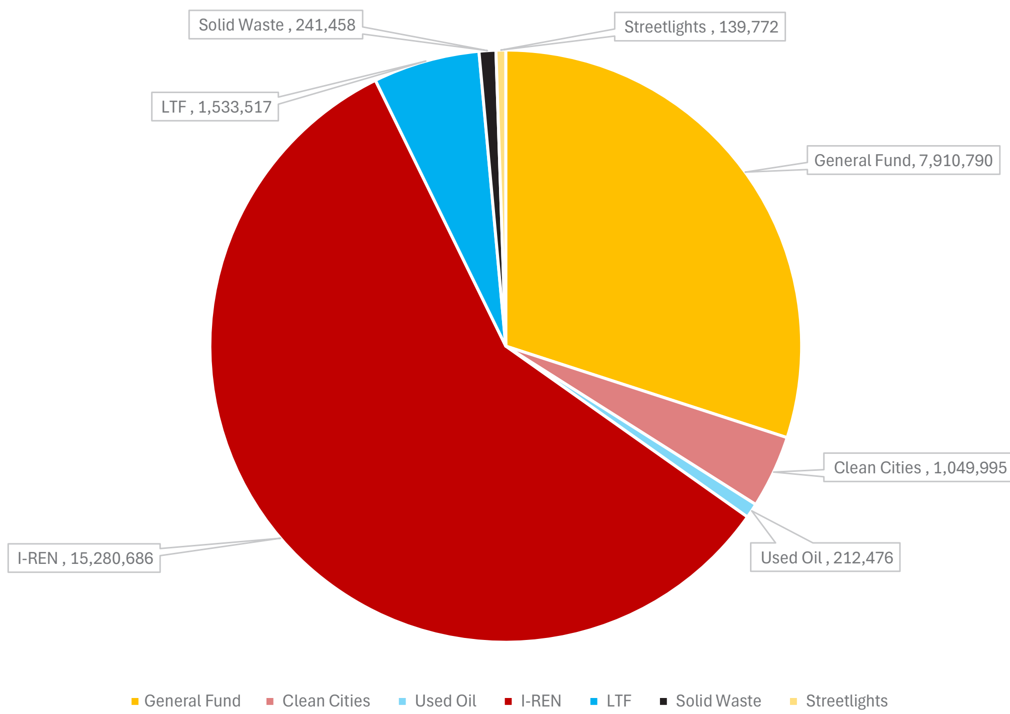
TOTAL EXPENDITURES FY 26/27



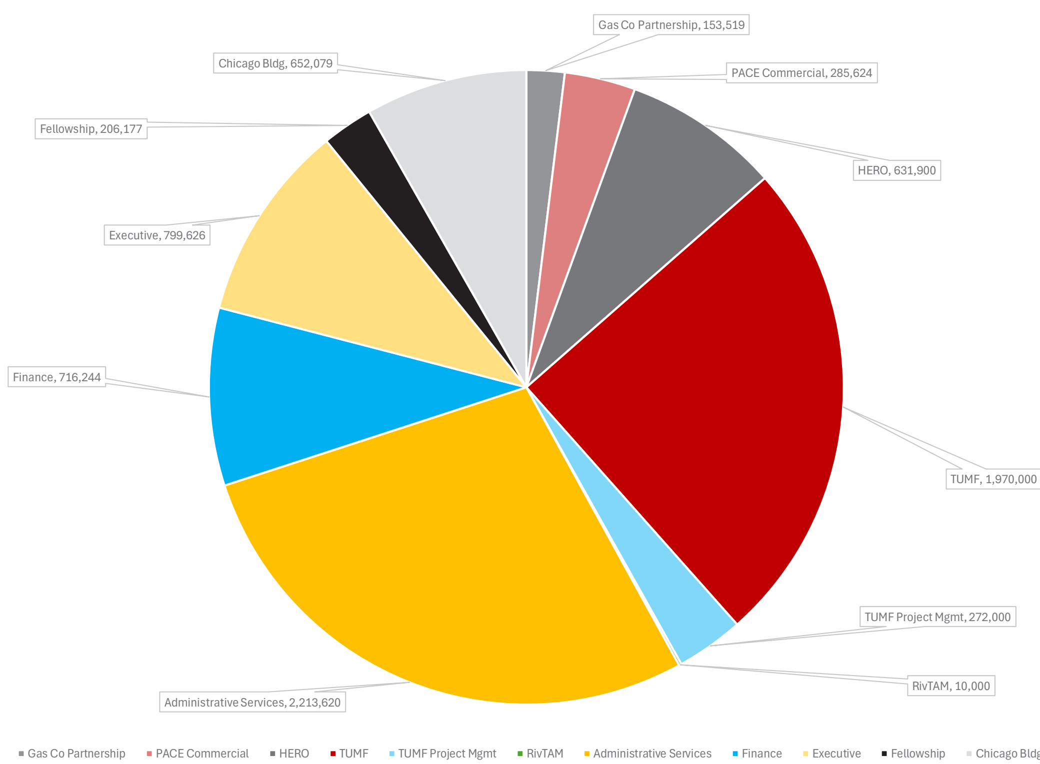
GENERAL FUND EXPENDITURES FY 26/27



TOTAL REVENUES FY 26/27



GENERAL FUND REVENUES 26/27




THE INLAND EMPIRE/DESERT REGIONAL CONSORTIUM, IN PARTNERSHIP WITH THE INLAND REGIONAL ENERGY NETWORK, PRESENT:
2026 ENERGY & INFRASTRUCTURE SECTOR SHOWCASE
“Powerful Progress”
IEDRC
I-REN
IEDRC

BUDGET DETAIL
BY DEPARTMENT

Transportation & Planning Department

BUDGET AT A GLANCE:

TOTAL REVENUES	$4,835,512
TOTAL EXPENDITURES	$4,707,223
NET REVENUE (LOSS)	$128,290
TOTAL STAFF	8

Mission

The mission of the Transportation and Planning Department is to assist WRCOG member agencies with addressing key transportation and planning challenges through various programs.

Department Description

Functions of the Transportation and Planning Department are split into two divisions. The Transportation Division oversees the Transportation Uniform Mitigation Fee (TUMF) Program. The Planning Division implements the SCAG Regional Early Action Program (REAP) Subregional Partnership Program, the Grant Writing Assistance Program, the Modeling (RIVCOM) Program, and supports the WRCOG Public Works Committee (PWC) and Planning Directors Committee (PDC).

Transportation Division

TUMF

The TUMF Program funds critical transportation infrastructure to accommodate the traffic created by new population growth and commercial development throughout western Riverside County. Each of WRCOG's member jurisdictions and the March Joint Powers Authority participate in the Program. Fee revenues collected from new development are allocated by WRCOG to the Riverside County Transportation Commission (RCTC) and member agencies so they can prioritize TUMF projects to be planned and constructed. TUMF revenues are also distributed to the Riverside Transit Agency (RTA) for transit improvements, and to the Western Riverside County Regional Conservation Authority (RCA) for the acquisition of sensitive environmental habitat. Over the 20-year period of the Program's Nexus study, TUMF will provide approximately $3 Billion to improve mobility in western Riverside County by building critically needed transportation infrastructure. Collectively, these infrastructure improvements and mitigation projects will help to reduce congestion, create safer roadways, improve air quality, provide open space, and keep our communities moving. The types of projects funded by TUMF are transportation-related, including interchanges, bridges, grade separations, roadways, and transit facilities.

The TUMF Program is funded through fees paid by project applicants. As funds are collected by WRCOG (either directly or through a WRCOG member agency), those funds are pooled by WRCOG and distributed as follows:

- 45.7% to WRCOG member agencies,
- 45.7% to RCTC,
- 3.1% to RTA,
- 1.5% to RCA, and
- 4.0% to WRCOG for Program Administration.

45.7% of TUMF allocated to WRCOG's member agencies is distributed through the 5-Year Transportation Improvement Program (TIP) process. The WRCOG subregion is grouped into five TUMF Zones, which are geographic groupings of member agencies. The five current TUMF Zones are as follows:

- Central (Menifee, Moreno Valley, Perris, and the County of Riverside),
- Hemet/San Jacinto (Hemet, San Jacinto, and the County of Riverside),
- Northwest (Corona, Eastvale, Jurupa Valley, Norco, Riverside, March JPA, and the County of Riverside),
- Pass (Banning, Beaumont, Calimesa, and the County of Riverside), and
- Southwest (Canyon Lake, Lake Elsinore, Murrieta, Temecula, Wildomar, and the County of Riverside).

Per the TUMF Administrative Plan, RCTC is responsible for the administration of TUMF funds it receives. RCTC allocates those funds to subregional TUMF projects, which are identified in the TUMF Nexus Study. Funds are remitted to RCTC monthly. The process to allocate and distribute TUMF funds between WRCOG and RCTC is governed by a Memorandum of Understanding (MOU) between the two agencies.

RTA also receives an allocation of TUM F funds which are used to fund regional transit projects, as identified in the Nexus Study. These funds are remitted to RTA on a quarterly basis. WRCOG and RTA have an MOU which sets forth the various roles and responsibilities of both parties.

RCA's allocation of TUMF funds is also remitted on a quarterly basis and is used by RCA to purchase land in support of the Multi-Species Habitat Conservation Plan (MSHCP). WRCOG and RCA also have an MOU, similar to the other MOUs maintained with WRCOG's partner agencies.

Planning Division

Vehicle Miles Traveled (VMT) Mitigation Exchange Program (VMT Program)

WRCOG, in partnership with its member agencies and key regional stakeholders, developed a voluntary exchange program (Program) to provide a method to mitigate vehicle miles traveled (VMT) impacts under the California Environmental Quality Act (CEQA). WRCOG will serve as the Program Administrator and main point of coordination for Participants. The voluntary Program will provide projects that need to offset significant VMT impacts to purchase VMT credits generated by Participants with VMT credit-generating projects or programs.

Grant Writing Assistance Program

WRCOG's Grant Writing Assistance Program was established by the Executive Committee in 2017. The primary focus of this Program is two-fold. First, WRCOG prepares a bi-weekly summary of potential grants which are then distributed to WRCOG member agencies. If WRCOG member agencies are interested, WRCOG then engages one of WRCOG's on-call grant writing consultants to prepare the grant application for the WRCOG member agency. If successful, the implementation of the Grant is then the responsibility of the WRCOG member agency.

Modeling (RIVCOM) Program

The Transportation & Planning Department developed administrators, and distributes the Riverside County Transportation Analysis Model (RIVCOM) model. Agencies and independent consultants can access the RIVCOM model either through executing a user agreement and user fee, or WRCOG can, upon request, provide RIVCOM analysis on a per use basis. The RIVCOM model is a complex system that analyzes road networks, socio-economic data, driver behavior, and goods movement to predict where traffic flow will occur as the population grows and changes. While the RIVCOM model covers the entire SCAG region, the County of Riverside is the focus of analysis, and the model data is more disaggregated within the County as opposed to other areas of the region. WRCOG will continue to update the RIVCOM in FY 26/27.

PWC / PDC Support

WRCOG staff also supports the WRCOG Public Works Committee (PWC) and the WRCOG Planning Directors Committee (PDC) through research and analysis regarding key planning issues. An example of this assistance is support related to the continued development of a Program to assist with VMT mitigation. This effort is conducted in collaboration with RCTC, RTA and interested member agencies, in order to assist the agencies with the mitigation of VMT impacts from development and infrastructure projects. WRCOG will also continue with other research and analyses on demographic trends and travel behavior.

WRCOG also coordinates on a regular basis with other regional agencies such as SCAG. WRCOG provides updates on SCAG activities through regular agenda reviews of upcoming SCAG meetings. This update is distributed to elected officials in the WRCOG subregion and other key regional stakeholders. WRCOG staff also attend SCAG meetings and coordinates with SCAG to provide updates at WRCOG meetings.

Research and Presentations

The Planning Department creates and presents information on regional housing patterns to WRCOG member agencies. These presentations consist of data on travel patterns, employment, housing prices, renting compared to owning a home, cost of living changes, inflation, and the role local government can play in creating better housing solutions in the Western Riverside County.

Clean Cities Coalition

The Western Riverside County Clean Cities Coalition is a regional public–private partnership that supports the deployment of clean transportation technologies across 13 local jurisdictions in Western Riverside County. The Coalition works with public agencies, fleets, utilities, and private partners to advance alternative fuel vehicles, zero-emission technologies, and supporting infrastructure. Through technical assistance, stakeholder coordination, and project development, the Coalition helps local partners navigate funding opportunities, regulatory requirements, and implementation challenges. Its work improves air quality, reduces greenhouse gas emissions, and strengthens the region's transition to a more sustainable and resilient transportation system. Coalition staff facilitate the Inland Zero Emission Vehicle Network with the Southern California Clean Cities Coalition, expanding program impact regionally.

Prior Year Accomplishments

Transportation Division

TUMF Program

- Collected nearly $50M in TUMF through May 2026
- Completed updates of the 5-Year Zone Transportation Improvement Program.
- Processed 118 TUMF reimbursement invoices from member agencies associated with $70M in TUMF funding for both pre-construction and construction phases.
- Executed 19 TUMF reimbursement agreements and amendments.
- Implemented the Construction Cost Inde (CCI) adjustment and updated the TUMF fee schedule which becomes effective July 1, 2026, in all WRCOG jurisdictions.
- Implemented internal tracking of TUMF Developer Agreement balances.

- Current projects under construction by TUMF include:
  - Ethanac Rd (Goetz Rd to Keyston Dr) w/Bridge - City of Perris
  - Bundy Canyon Rd (Cherry St to Sunset Rd) - City of Wildomar
  - Esplanade Ave (Warren Rd to State St) - City of San Jacinto/Hemet
  - Jurupa Ave/Van Buren Blvd Grade Separation - City of Jurupa Valley
  - Sun Lakes Blvd Extension - City of Banning
- Major TUMF projects completed in FY 2025/2026 include:
  - Case Rd (Perris Blvd to I-215) - City of Perris
  - Archibald Ave/Limonite Improvements - City of Eastvale

Planning Division

VMT Program

- A Program Manual was developed to establish rules and procedures intended to cover most anticipated situations, along with provide some level of flexibility to adjust to changing circumstances.
- Outreach, webinars and meetings were conducted to introduce the Program to potential users and benefactors.
- Six agencies in the WRCOG subregion executed Participation Agreements and are eligible to submit projects that potentially could receive funding if selected by Users of the Program

Grant Writing Program

- Provided a bi-weekly summary of potential grants to WRCOG member agencies.
- Prepared five grant applications on behalf of WRCOG member agencies.

GIS / Modeling Program

- Distributed updated RIVCOM model data to 15 consultants working the WRCOG subregion.
- Completed an update of RIVCOM to address several technical issues.

PWC / PDC Support

- Facilitated monthly meetings of the PWC and PDC.
- Provided email notifications on relevant topics including grant repository updates, Housing Element assistance opportunities, demographic trends, and more.

Clean Cities Coalition

- Supported Clean Cities Coalition members in achieving a petroleum reduction of nearly 6.5 million gasoline gallon equivalents and more than 135,000 tons of greenhouse gas emissions through fleet operations and sales of fuel and electric vehicle charging energy to consumers.

- Continued facilitation of the Inland Zero Emission Vehicle Network, creating opportunities for collaboration and resource sharing among zero-emission vehicle stakeholders in the Inland Empire. Staff hosted six virtual Network meetings. This is an ongoing effort with more than 60 participating stakeholders.
- The Coalition hosted its first annual Inland Zero-Emission Vehicle Network Forum. Nearly 200 attendees gathered at the Riverside Convention Center to network, learn from other professionals, and experience zero-emission vehicle technology first-hand.
- Assisted three agencies (City of Moreno Valley, Riverside County Transportation and Land Management Agency, and Riverside County Purchasing and Fleet services) acquire seven zero emission fleet vehicles in multiple weight classes and install supporting charging infrastructure, totaling more the $500,000 in grant funding.
- Conducted an electric vehicle technician training for 12 technicians from around the region.
- Continued implementation of the EVGIDE Community Carshare project, supported by a $1.8M CARB grant, which will deploy 15 electric car share vehicles throughout the subregion. Cars will bridge mobility barriers using clean fuels in communities that are disproportionately burdened.
- Supported multiple local jurisdictions with planning for deployment of zero-emission vehicle infrastructure for both fleets and the community.
- Engaged nearly 20 new clean mobility industry partners, community organizations, and other important stakeholders, resulting in new partnership opportunities related to clean mobility and air quality.
- Coalition staff served in a leadership role on the Clean Cities Coalition Council, composed of one representative from each of the seven Clean Cities regions. Each Council member works to support their region and help set direction for the national organization.

Other Planning Division Activities

- Completed work on an Emergency Evacuation Network Resilience study, in conjunction with the San Bernardino County Transportation Authority.
- Researched the potential to assist member agencies with the implementation of Senate Bill 330, which aims to ensure no reduction in housing density or development potential.
- Completed an analysis of Assembly Bill 98 and provided technical assistance to WRCOG member agencies to implement the requirements of this Assembly Bill 98.
- Presented at various Chamber of Commerce meetings, to the Planning Director's Committee, and at various community group meetings
- Provides tailored information to the agency it is being presented to
- Provides case studies of home prices as compared to median household income
- Give insight into employment patterns in the region
- Looks at where residents live compared to where they work

Department Strategic Work Plan

On January 12, 2022, the Executive Committee adopted a new Strategic Plan with specific Transportation & Planning Department goals and strategies including Goal 2 (Grants) and Goal 5 (Infrastructure).

The Department will work on Goal 2: Identify and help secure grants and other funding opportunities for projects and programs that benefit member agencies, through these specific strategies and actions:

Goal 2, Strategy 2.1:

Track and provide updates on regional, state, and federal grant opportunities of interest to WRCOG and its member agencies.

- WRCOG staff will continue to provide bi-weekly updates regarding grants opportunities to WRCOG member agencies.

Goal 2, Strategy 2.2:

Provide staff support and/or access to consultants for grant research and application preparation.

- WRCOG's Grant Writing Assistance Program is directly responsive to this strategy and will continue to provide on-call consultants to assist its member agencies with grant preparation.

The Department will work on Goal 5: Develop projects and programs that improve infrastructure and sustainable development in the region.

Goal 5, Strategy 5.1:

Support investment in projects, infrastructure and programs in the region, including transportation infrastructure, water and wastewater infrastructure, and broadband / Smart Cities infrastructure. WRCOG staff will:

- Ensure timely processing of TUMF payments, reimbursement agreements, and jurisdiction reimbursement requests.
- Compile monthly TUMF revenue reports.
- Complete all programmatic TUMF documents such as the 5-year Transportation Improvement Programs.
- Complete the TUMF Annual Report and the jurisdictional TUMF Annual Reviews.
- Provide updates on demographic trends, employment trends, and their effect on the overall growth of the subregion.
- Implement the VMT Mitigation Program.
- Provide member agencies with regular updates regarding grant opportunities and prepare grant applications that comply with the Grant Writing Assistance Program Guidelines.
- Complete and submit the LTF Work Plan.
- Stakeholder-driven strategy: Maintain a responsive, data-informed approach through continuous engagement and regular updates to a regional 5-year strategic plan.
- Regional coordination platform: Facilitate collaboration through the Inland Zero-Emission Vehicle Network, including bi-monthly meetings, tours and site visits, and an annual forum connecting public and private stakeholders.
- Direct project implementation support: Provide technical assistance to fleets, including participation in transition planning efforts.
- Policy and funding navigation: Develop tools such as policy summaries, compliance guidance, and procurement templates to support successful project implementation.
- Workforce readiness and training: Deliver targeted training for technicians, first responders, and agency leadership to support safe and effective deployment of new technologies.
- Public-private partnership development: Actively connect fleets with industry partners to advance vehicle and infrastructure projects.
- High-touch stakeholder engagement: Maintain strong participation through committee meetings, one-on-one engagement, and site visits.
- Information dissemination and outreach: Expand impact through monthly newsletters, website updates, and digital communications.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SOCAL HHWIE AGENDA

Goal 6, Strategy 6.2:
Supporting efforts to promote the Clean Cities Coalition.

- Host the Annual Alt Car Expo.
- Host regular meetings of the Inland Zero-Emission Vehicle Network.
- Conduct agency and community engagement in support of the Clean Mobility Options Program grant award.
- Facilitate periodic meetings of the H2LA Local Project Advisory Group.
- Manage overall activities and conduct community engagement in support of the CARB Advanced Technology Demonstration Pilot Program funding.
- Update the Coalition's 5-year Strategic Plan for Coalition activities that ensures the Coalition's activities remain effective and relevant.
- Increase mobility-related outreach and engagement of Energy and Environmental Justice communities by directly engaging community members and community organizations.
- Conduct regular engagement with Coalition members and stakeholders to assess the need and opportunity for partnership building and resource sharing.
- Regularly seek funding and other resources to enable deployment of clean and resilient transportation and zero-emission vehicle infrastructure.
- Assist members as appropriate with region-wide zero emission vehicle transition planning including building partnerships with adjacent regions.
- Submit quarterly fuel price reports, quarterly progress reports, and the annual Clean Cities Program Report to the Department of Energy.

Energy & Environmental Department

BUDGET AT A GLANCE:

TOTAL REVENUES	$16,945,435
TOTAL EXPENDITURES	$16,799,926
NET REVENUE (LOSS)	$145,509
TOTAL STAFF	14

Mission

The mission of the Energy & Environmental Department is to assist member agencies and regional partners in the pursuit of clean, consistent, and efficient energy resources and to implement programs that support California's greenhouse gas reduction and decarbonization goals.

Department Description

The Energy & Environmental Department has two divisions. The key programs overseen by the Energy Division include: the Inland Regional Energy Network (I-REN), the Commercial Property Assessed Clean Energy (C-PACE) Program, the HERO residential PACE Program, the Regional Streetlight Program, and the Regional Energy Ambassador Program. The Environmental Division has three key programs to meet California's waste diversion, recycling: the Solid Waste and Recycling Program and the Used Oil Recycling Program.

Energy Division Programs

Inland Regional Energy Network Program (I-REN)

I-REN is a collaboration between WRCOG, the Coachella Valley Association of Governments (CVAG), and the San Bernardino Council of Governments (SBCOG). It is the mission of I-REN to actively participate in California's Clean Energy initiatives and build a stronger clean energy economy and community. I-REN has a vision to connect residents, businesses, and

local governments to a wide range of energy efficiency resources to increase energy savings and equitable access throughout Riverside and San Bernardino Counties. I-REN programs and services include three sectors: Public Sector, Codes & Standards Sector, and Workforce Education & Training Sector.

I-REN's goals for these Sectors are: 1) build capacity and knowledge to enable local governments to effectively leverage energy efficiency services and demonstrate best practices (Public Sector), 2) work closely with local building departments and the building industry to support, train, and enable long-term streamlining of energy code compliance (Codes & Standards Sector), and 3) ensure there is a trained workforce to support and realize energy efficiency savings goals across sectors (Workforce Education & Training Sector). I-REN developed a strategic plan to memorialize these goals and to assign tasks to ensure I-REN accomplishes its objectives. In early 2025, I-REN updated its strategic plan and began preparing for filing its next Business Plan, which was filed in March 2026. I-REN strives to achieve effective and efficient programs and services. To accomplish this, I-REN performed a series of Evaluation, Measurement and Verification (EM&V) studies to assess its current programs, identify any barriers with them, and provide solutions to improve them. I-REN conducted six EM&V studies which helped inform the 2028-2031 Business Plan Application and will conduct six additional studies before the current funding cycle ends.

Commercial PACE Program

WRCOG administers a C-PACE Program throughout California. The C-PACE Program provides financing to commercial property owners to implement energy saving, renewable energy, water conservation, fire hardening, electric vehicle charging upgrades, and seismic improvements to their businesses. Eligible C-PACE improvements are available for existing building retrofits as well as within new construction projects.

Residential PACE Program

The HERO residential PACE Program previously worked with one primary partner to provide financing for a series of energy efficient home improvements. That partnership is now dissolved and WRCOG is no longer accepting new residential assessments. The existing assessments are currently scheduled to be paid off as late as the year 2046, although early payoffs are common. WRCOG continues to service the existing assessments until they are paid off and draws revenue from an annual assessment, prepayment fee, and delinquencies. The amount of revenue and expenses are expected to decrease as the number of active assessments decreases.

Regional Streetlight Program

The Regional Streetlight Program has assisted 10 member agencies and a Community Service District to purchase approximately 50,000 streetlights within their jurisdictional boundaries, which were previously owned and operated by Southern California Edison (SCE), retro fits to light-emitting diode (LED) technology to provide more economic operations (i.e., lower maintenance costs and reduced energy use), and currently manages a regional streetlight operation and maintenance (O&M) contract on behalf of participating agencies. Local control of the streetlight system provides agencies with opportunities for future revenue generation such as digital-ready networks and telecommunications and information technology strategies. In 2022, WRCOG developed a Smart Streetlights Implementation Plan and Broadband Assessment to determine how best to utilize the streetlights for additional use and benefit to all WRCOG member agencies and is currently seeking funding and pilot project opportunities. The Regional Streetlight Program continues to assist participating member agencies with streetlight LED retrofits and pole tag installations, managing a regional streetlight maintenance contract, GIS mapping and streetlight inventory management, and as needed, technical assistance for streetlight-related projects and needs.

Regional Energy Pathways Program Ambassador

Southern California Gas Company (SoCalGas) has partnered with WRCOG to support public sector customers in Riverside and San Bernardino Counties through the Regional Energy Pathways (REP) program. In an effort to build on experiences and successes with the Local Government Partnership model, SoCalGas transitioned the Local Government Partnerships model into a Regional Energy Pathways program model.

One aspect of the REP Program is that SoCalGas contracts with regional agencies, known as REP Ambassadors, who will serve as an extension of staff to SoCalGas' REP team, ensuring public sector customers have a local "go-to" resource that supports their agencies' ability to increase energy efficiency. As the REP Ambassador for Riverside and San Bernardino Counties, WRCOG will be collaborating with SoCalGas to create awareness of SoCalGas' energy efficiency programs, assist public sector customers with developing and implementing gas energy efficiency projects through SoCalGas' programs, provide technical assistance, and promote long term energy efficiency practices.

The objective of this model is to maintain and allow for more flexible engagement with all public sector customers that demonstrates the value of regional partnering while maintaining direct relationships with existing partners as well as developing new relationships with public agencies.

Environmental Division

Solid Waste and Recycling Program

The Solid Waste and Recycling Program assists in developing regional strategies to support waste diversion goals and reduce short-lived climate pollutants. The WRCOG Solid Waste Committee meets quarterly to discuss current and upcoming recycling legislation, host speakers and CalRecycle staff to provide regulatory updates, and support member agencies with compliance-related activities, including, upon request, the preparation of annual reports on their behalf.

Used Oil Recycling Program

The Used Oil Recycling Program is designed to promote the proper recycling and disposal of used motor oil and used oil filters. WRCOG staff host collection events throughout the subregion to educate residents on the proper handling and recycling of used oil and to provide convenient opportunities for community members to recycle used motor oil and filters responsibly. WRCOG also supports member agencies with compliance-related activities, including preparing their annual funding/activities report.

Prior Year Accomplishments

Energy Division

I-REN Program

Public Sector

- Connected with all 52 cities and the 2 county offices in the region to introduce I-REN.
- Obtained more than 220 agency energy datasets from SoCal Edison and 380 datasets from SoCal Gas.
- Presented 13 Preliminary Energy Resilience Roadmaps.
- Audited 52 facilities at 19 public agencies.
- Developed 35 Initial Measures Lists for public agencies.
- Submitted 18 Cash for Kilowatts incentive applications to the California Public Utilities Commission.
- Presented the first Cash for Kilowatts incentive check of $88,348.99 to Colton Joint Unified School District for a lighting upgrade at Joe Baca Middle School. The school district will receive the remaining 60% of the total incentive in 2026.
- Completed construction on 7 Cash for Kilowatt projects resulting in an estimated lifetime savings of more than 2.1 million kWh and approximately 128,000 Therms. Five of which completed projects are in equity communities.
- Developed 33 facility profiles on the BUC platform across 4 agency portfolios in the Building Upgrade Concierge (BUC) software tool.
- Benchmarked over 3.8 million square feet of facilities in Energy Star Portfolio Manager
- Hosted a webinar "Powering Resilient Communities: I-REN's New Public Sector Service" to showcase I-REN's new integrated demand side management (IDSM) services with 54 participants
- Updated the 2024-2027 I-REN Strategic Plan to ensure objectives are met.

Codes & Standards

- 77 public and private sector building professionals surveyed.
- 13 trainings held.
- 2 virtual forums held.
- 120 net individual attendees.
- 37 jurisdictions and 9 private sector building entities attended trainings as well as CPUC staff.
- 99% satisfaction rating from participants.
- Identified key areas for greater support needed by jurisdictions. Supported Reach Code activities in Palm Springs.
- Launched "Ask an Energy Code Question" on the I-REN website. Hosted first training series held in the Spanish language by a REN.

Workforce Education & Training

- Established partnerships with dozens of regional workforce organizations.
- Developed Formal Partnerships with both Riverside and San Bernardino County Workforce Development departments. Goal of the Partnerships are to train at least 180 participants in energy related fields for employment into the energy efficiency industry.
- Science and Technology Education Partnership Conference.
- Inland Empire/Desert Regional Consortium (IEDRC).
- Participated in San Bernardino County Science Fair. Recognized 3 project teams for their energy efficiency projects.
- Participated in regional workforce events.
- 14 I-REN Energy Fellows were placed at member agencies.
- 10 tours, conferences, networking opportunities, and educational opportunities related to the energy sector offered to the Fellows during fellowship cycles of service.
- 42 job fairs attended. An additional 50+ community outreach events were attended with an active outreach role.
- Four Quarterly I-REN Workforce Roundtables were convened; One within each subregion (CVAG, SBCOG, and WRCOG) for a total of 12 roundtables meetings.
- 20 community partner meetings.
- California Climate and Energy Collaborative (CCEC) Forum participation.
- Earned Best Sustainable & Green Development Program for the I-REN Energy Fellowship from the Inland Empire Economic Partnership.
- Earned Environmental Champion Leadership Award from Green Technology at the Green California Schools & Higher Ed Summit.

Evaluation Measurement & Verification (EM&V)

- I-REN conducted six EM&V studies, two for each sector, used to assess current program effectiveness, identify barriers, and provide solutions for improvement.
  - Study 1: Barriers to Project Pipeline (Public Sector)
  - Study 2: Jurisdictions Meeting Equity Criteria (Public Sector)
  - Study 3: Low Engagement Jurisdictions (Codes & Standards Sector)
  - Study 4: Training Formats (Codes & Standards Sector)
  - Study 5: Fellow Retention (Workforce Education & Training Sector)
  - Study 6: Performance Metrics (Workforce Education & Training Sector)
- These studies helped inform the 2028-2035 Business Plan Application
- Six new studies will be conducted before the end of 2027

C-PACE Program

- Since inception 93 projects have been closed and provided $395M in financing. 27 are projects financed within WRCOG C-PACE subregion.
- FY 24/25: Closed 3 projects and provided nearly $48.2M in financing. One was a WRCOG subregional C-PACE project.
- Designed and launched a Direct Capital Provider (DCP) program that allows banks and financial institutions to participle in WRCOG's C-PACE program directly through a secure online platform. One of the 3 projects that closed was a DCP project.

Residential PACE Program

- PACE Programs implemented an Escheatment procedure to process timely and provide a final notification to property owners of unclaimed refunds before escheating to the State where the funds will be kept for ongoing tracking and claiming. FY 24/25: 536 unclaimed refunds were escheated to the State, totaling $909,865.
- Prepare and submit annual CAETFA report for PACE activities.
- Track, monitor, and prepare annual reports on PACE delinquencies

Regional Streetlight Program

- Staff managed a pole tag installation project for the City of Wildomar consisting of 148 streetlight poles.
- Staff managed a pole tag installation project for the City of Hemet consisting of 118 streetlight poles.
- Staff updated the GIS maps and inventories to include an additional 191 poles and 213 streetlight lamps in the cities of Menifee and San Jacinto.
- The Program's contractor responded to 855 service calls and responded to 40 pole knockdowns.

SoCalGas Regional Energy Pathways Ambassador

- Staff engaged with 29 public agencies, including cities, county, K-12 school districts, and tribal agencies, to inform them of SoCalGas' Energy Efficiency Programs.
- Staff facilitated a facility audit for the City of Riverside through SoCalGas' Large Public Sector Program.
- Staff facilitated audits at two facilities for the City of Hemet and one facility for the Jurupa Community Services District through the Public Direct Install Program.

Other Energy Division Activities

- In March 2026, staff completed the Energy Resilience Plan 2.0, a forward-looking roadmap designed to strengthen community resilience and safeguard essential municipal facilities from power disruptions. The ERP 2.0 assessed 16 facilities for microgrids and/or community resilience centers across 13 member agencies, developed an Implementation Plan, a microgrid regulatory memorandum, and engaged with the community through outreach and marketing activities. By advancing clean energy microgrids and community resilience centers, the ERP 2.0 positions WRCOG's member agencies to align with California's climate and energy goals and future funding opportunities for implementation.

Environmental Division

Solid Waste and Recycling Program

- Prepared AB 939 Electronic Annual Reports and SB 1383 compliance reports for 12 member agencies.
- Continued managing the consultant contract to implement and maintain the edible food recovery program, supporting SB 1383 compliance requirements for member agencies Jurupa Valley, Moreno Valley, Murrieta, Perris, and San Jacinto.

- Continued the partnership with the Riverside County Flood Control and Water Conservation District for the Love Your Neighborhood Program, resulting in increased regionwide participation.
- Staffed and supported 12 regional Love Your Neighborhood events in partnership with the Riverside County Flood Control and Water Conservation District.
- Continued partnership with the City of Corona to support the residential DIY cleanup program.
- Continued partnering with EcoHero to provide in-school environmental education presentations to more than 6,000 students throughout the subregion, focusing on the impacts of litter and illegal dumping on the environment.

Used Oil Recycling Program

- Hosted 32 Used Oil Recycling events and exchanged a total of 2,508 used oil filters across western Riverside County.
- Provided over 500 Used Oil collection containers to member cities and outreach events.

Department Strategic Work Plan

On January 12, 2022, the Executive Committee adopted a new Strategic Plan. The Energy & Environmental Department will assist with efforts to address Goal 5 (Infrastructure) and Goal 6 (Resilience).

Goal 5, Strategy 5.1:

Support investment in projects, infrastructure and programs in the region, including 1) Transportation infrastructure, 2) Water and wastewater infrastructure, and 3)Broadband / Smart Cities infrastructure.

- Track, monitor, and share information on smart city/broadband projects and technologies that meet WRCOG member's needs.
- Track, monitor, share information, and assist WRCOG members with securing smart city/broadband funding opportunities.
- Track, monitor, and share information on funding opportunities to conduct energy resilience planning activities.
- Support WRCOG members with increasing participation in energy efficiency in public facilities.
- Support WRCOG members with incorporating energy efficiency into policies and practices to modify the organization's decision-making process.

Goal 5, Strategy 5.3:

Continue collaborating with regional agencies to address pollution control, stormwater runoff, and other environmental concerns.

- Partner on a minimum of six events annually throughout the subregion.
- Continue coordination efforts with the Riverside County Flood Control and Water Conservation District and Coachella Valley Association of Governments to support regional environmental initiatives.

Goal 6, Strategy 6.1:

Incentivize programs for saving electricity, water, and other essential resources through I-REN

- Develop I-REN program manuals for the Public Sector and Workforce, Education & Training Programs.
- Utilize the Building Upgrade Concierge (BUC) platform to provide an online dashboard and information-sharing portal.
- Produce Energy Resilience Roadmaps for agencies.
- Schedule and conduct BUC Trainings for each agency.
- Coordinate Energy Audits with agencies.
- Work with agencies to determine projects to move forward with.
- Deploy "Cash for Kilowatts" incentives for completed agency projects.
- Identify and leverage funding sources for energy efficiency improvements on public facilities.
- Grow the I-REN Energy Fellowship Program.
- Conduct follow-up onboarding meetings and begin site assessments and audits to identify Public Sector energy efficiency projects for implementation.
- Implement I-REN Brand, Marketing & Communications guides and strategies. Support existing Workforce and Codes & Standards training across I-REN service territory.
- Develop energy certification and accreditation programs for member agency staff and/or members of the community.
- Coordinate and implement university/ community college outreach plan. Develop/ implement an I-REN wide social media plan.
- Develop Energy focused Workforce Assessment, Gap Analysis and program recommendations.
- Create sector-specific I-REN Working Groups.
- Supporting member agency participation in California's energy efficiency landscape.
- Actively participate in State regulatory meetings and proceedings.
- Incorporate all WRCOG members into the Energy Resilience Plan prioritization matrix.

Goal 6, Strategy 6.3:

Continue supporting the Solid Waste and Recycling Program through the following activities:

- Prepare and submit the annual Used Oil compliance report.
- Conduct annual solid waste rate surveys.
- Prepare and submit AB 939 compliance reports on behalf of member agencies.
- Host a minimum of 30 Used Oil Recycling events throughout western Riverside County.
- Develop resources and provide support to member cities to assist with SB 1383 compliance requirements.
- Host quarterly Love Your Neighborhood events throughout western Riverside County.

Administrative Services Department

BUDGET AT A GLANCE:

TOTAL REVENUES	$2,213,620
TOTAL EXPENDITURES	$2,073,523
NET REVENUE (LOSS)	$140,097
TOTAL STAFF	5

Mission

The mission of the Administrative Services Department is to provide administrative and technical support to the WRCOG organization, staff, and member agencies.

Department Description

The Administration Department has two main roles at WRCOG. First, the Administration Department assists the WRCOG Executive Director who oversees WRCOG's Programs and staff based on direction from the WRCOG Executive Committee. Second, the Administration Department is responsible for supporting various WRCOG Departments including Energy & Environment, Finance, and Transportation & Planning. Key functions include human resources, information technology, compliance, safety, facilities management, and coordination of WRCOG committee's activities.

Prior Year Accomplishments

- Continued development of standardized processes for general operations in human resources, facilities management, procurement, information technology, and training.
- Implemented an online employee driven benefits program.
- Implemented a secure electronic platform for WRCOG's documents.
- Created a new training portal for staff to provide standardized training, offering a multi-faceted approach including career and professional development opportunities.
- Finalized cloud migration for flexibility and reliability, increased performance, and lower IT costs.
- Procured an electronic-based recruiting, onboarding, and employee file management system to modernize HR processes which will save time and reduce costs.
- Completed Round 10 of the Fellowship Program, training more than 100 Fellows, and initiated Round 11.

- Implemented training and development initiatives to foster continuous growth, and equipped employees with essential skills, knowledge, and tools to ensure our workforce remains dynamic.
- Earned the Top Workplace Award for 2024.
- Commitment to prioritization of employee well-being engagement to cultivate a positive, inclusive, and high performing work environment.
- Strengthened our commitment to creating a culture where every voice is valued and heard.
- Established an onboarding and orientation program for new staff.
- 2025 All-America City Finalist – a first ever for WRCOG!
- Implemented and finalized a new Agency-wide website.
- Created an on-line Resolutions Library to provide transparency and allow public access to items adopted by the Executive Committee.

Department Strategic Work Plan

On January 12, 2022, the Executive Committee adopted a new Strategic Plan with specific Administration Services Department (ASD) goals and strategies.

Administrative Services

The ASD is tasked with addressing Goal 7: Provide a safe, inclusive environment that values employees.

Goal 7, Strategy 7.1:

Develop and implement organization-wide succession planning.

- Succession planning is key in preparing for the loss of critical personnel. Government agencies are particularly impacted in this area because of the institutional knowledge that is lost when an employee separates from WRCOG service. The succession planning strategy is aimed at building a pipeline of future leaders by investing in the training and development of high-potential employees. We created cross functional teams to streamline processes and improve efficiency by breaking down organizational barriers and facilitating communication and coordination across departments. This enables faster decision making, reduces duplication of efforts, which promotes transparency and innovation.

Goal 7, Strategy 7.2:

Support employee training, enrichment, and recognition, including team-building opportunities.

- WRCOG continues to support an employee-led Good Vibes Team. The Team assists in the development of enriched teambuilding strategies that foster well-being and improve morale.
- Training programs are essential to improve the culture of WRCOG and enhance employee performance. WRCOG will continue implementing training programs that will enable employees to be prepared for technological changes and facilitate career development.

Additional activities that further the Strategic Plan include the following:

- Continue process improvements to strengthen internal control areas.
- Update WRCOG's policies and procedures.

Finance Department

BUDGET AT A GLANCE:

TOTAL REVENUES	$716,244
TOTAL EXPENDITURES	$716,244
NET REVENUE (LOSS)	$0
TOTAL STAFF	6

Mission

The mission of the Finance Department is to carry out the policies established by the Executive Committee; provide financial support to the WRCOG organization and member agencies, and safeguard and facilitate the use of resources for strategic financial planning.

Department Description

The Finance Department oversees and administers the financial affairs of WRCOG and provides effective and efficient management of the Agency's financial affairs. The Finance Department manages the accounting, budgeting, and investment functions of the Agency. The Department also provides financial information to its various stakeholders to support departments and other decision makers.

Prior Year Accomplishments

- Received an unmodified opinion in the FY 2024/2025 annual audit and the 12th consecutive GFOA award for the Annual Comprehensive Financial Report.
- Continued revising accounting policies and procedures (Strategic Goal 3.1).
- Implemented a new accounting software, Tyler Technologies.
- Continued providing financial reports for various stakeholders (Strategic Goal 3.3).
- Continued vetting fiscal impacts and potential risks from new Programs (Strategic Goal 3.2).
- Continued to improve various processes, including streamlining of the accounts payable process, specific programmatic procedures as they relate to fiscal, and internal budget amendment approval process that resulted in operational efficiencies Agency-wide.
- Continued implementing recommendations from internal control risk assessment.

Department Strategic Work Plan

On January 12, 2022, the Executive Committee adopted a new Strategic Plan with specific Finance Department goals and strategies.

Finance

The Finance Department is tasked with addressing Goal 3: Ensure fiscal solvency and stability of the Western Riverside Council of Governments.

Goal 3, Strategy 3.1:

Maintain sound, responsible fiscal policies.

- To maintain sound and responsible fiscal policies, staff have begun to revise existing policies (accounting, investment, purchasing, etc.). Key participants are identified to ensure the new policies are thoroughly vetted, including external consultants, committee members, and other member agency staff. Staff will continue to work on revising its existing policies and explore/create new fiscal policies, such as a reserve, pension funding, and budget policy.

Goal 3, Strategy 3.2:

Develop a process to vet fiscal impact(s) and potential risk(s) for all new programs and projects.

- The WRCOG Executive Committee previously approved the Guidelines and Framework for New Programs and Initiatives, designed to assess the advantages and disadvantages of potential new efforts through a 20-criteria evaluation by WRCOG staff.

Goal 3, Strategy 3.3:

Provide detailed financial statements for public review online.

- Monthly financial statements had previously been revised to include significantly more detail than previously provided. These revised financial statements include program-level financials, fund level financials, as well as various graphs and charts. Additionally, staff have provided quarterly updates to WRCOG's various committees on any internal budget adjustments. Staff are also publishing these various items on WRCOG's website. Throughout the process, staff have received input from various committee members and adjusted the reporting format based on this input.

Additional activities that further the Strategic Plan were also identified in previous years:

- Streamline the month-end close process. Over the past year, the Finance Department has become significantly more consistent with its month-end close and producing budget to actual reports for internal and external review. These reports are not only being produced in a timely manner, but they are also more accurate. Now, going into Fiscal Year 2026/2027, the Department's continued goal is to have its monthly close on the 10th of each month, as opposed to the 15th.

Executive Department

BUDGET AT A GLANCE:

TOTAL REVENUES	$799,626
TOTAL EXPENDITURES	$799,626
NET REVENUE (LOSS)	$0
TOTAL STAFF	3

Mission

The mission of the Executive Department is to elevate WRCOG as a trusted regional leader by advancing clear, proactive communications and effective advocacy that represent and support our member agencies.

Department Description

The Executive Department includes the Executive Director and the Advocacy/Government Relations division and the Communication division. With advisement from the WRCOG Advocacy Ad Hoc Committee, the Government Relations division works to position WRCOG as a strong, unified voice for Western Riverside County by advancing legislative advocacy and strengthening regional partnerships. The Communications division leads strategic communications efforts to highlight regional successes, enhance coordination across agencies, and ensure consistent, proactive outreach through digital platforms and stakeholder engagement.

Prior Year Accomplishments

- Facilitated 10 Advocacy Ad Hoc Committee meetings.
- Provided 24 letters of support and comment letters.
- Met with six state representatives to raise awareness about the I-REN program.
- Participated in CALCOG, CalCities, RCIRCLE, and IEEP Legislative Collaboratives.
- 40+ agency milestone celebrations, ribbon cutting events, and "State of" events.
- Advocacy Ad Hoc Committee reviewed and approved 2026 Legislative Platform.
- Website update completed.
- Standard and 35th Anniversary Brand implementation.
- WRCOG Moves to Chicago Outreach.
- 2025 All America City Finalist.
- PRSA Polaris Award for its Executive Committee Introduction Video.
- General Assembly, Sponsor Luncheon, and the Women's Day Forum.
- Increases of 50% in followers and engagement in social media and 10% in emailed newsletters.

Department Strategic Work Plan

On January 12, 2022, the Executive Committee adopted a new Strategic Plan with Government Relations and Communications goals and strategies.

WRCOG Advocacy and Government Relations

The Executive Department is tasked with addressing Goal 1: Serve as an advocate at the regional, state, and federal levels for the Western Riverside subregion.

Goal 1, Strategy 1.1:

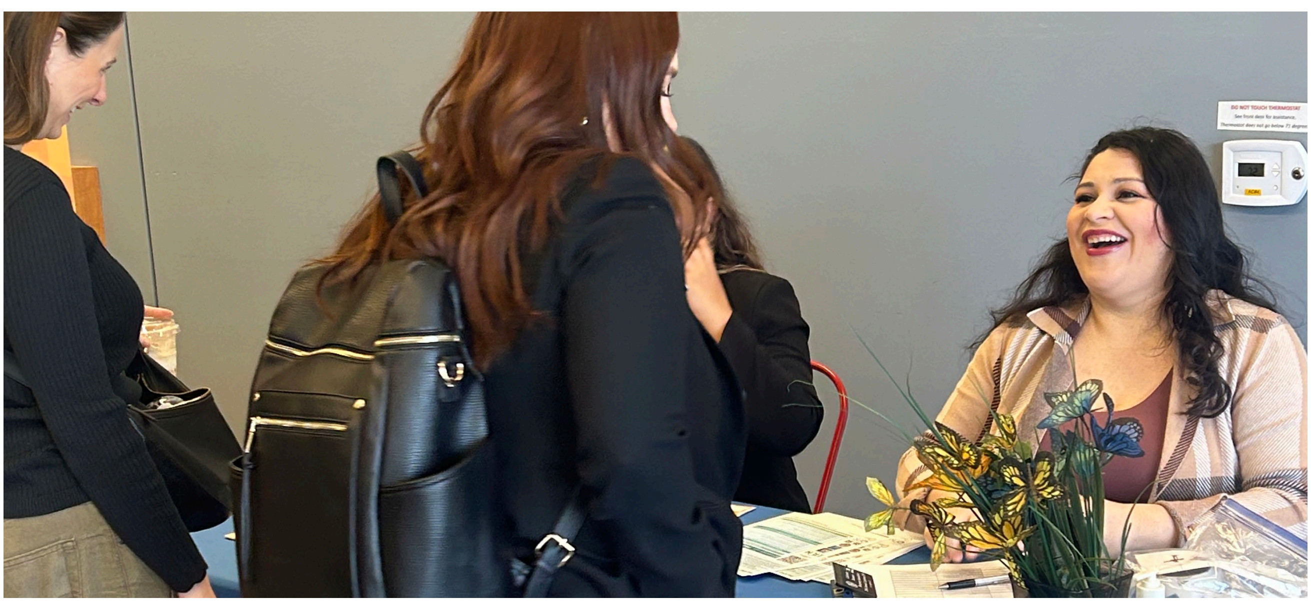
Provide consistent updates regarding legislative actions that impact WRCOG member agencies to Committee members and member agency staff members.

- The department advances WRCOG's role as a regional leader by integrating advocacy, strategic communications, and high-impact engagement opportunities. Through coordinated legislative efforts, the department keeps member agencies informed and represented—facilitating advocacy meetings, issuing policy positions, and strengthening relationships with state leaders to elevate Western Riverside County's voice.

Goal 1, Strategy 1.2:

Continue to develop a legislative platform detailing WRCOG's position(s) on legislation that affects member agencies and actively promote that platform.

- The department advances WRCOG's role as a regional leader by integrating advocacy, strategic communications, and high-impact engagement opportunities. Through coordinated legislative efforts, the department keeps member agencies informed and represented—facilitating advocacy meetings, issuing policy positions, and strengthening relationships with state leaders to elevate Western Riverside County's voice.



WRCOG Communications

The Executive Department is tasked with addressing Goal 4: Communicate proactively about the role and activities of the Council of Governments.

Goal 4, Strategy 4.2:

Use social media to disseminate positive news, milestones, and accomplishments throughout the subregion.

- The department leads a robust communications program that highlights regional successes and strengthens transparency and connection across the subregion. This includes managing digital platforms, media relations, and outreach efforts that have expanded audience reach, increased engagement, and supported major initiatives such as the launch of WRCOG's new website, brand implementation, and milestone campaigns.

Goal 4, Strategy 4.3:

Promote regional interaction and coordination with surrounding communities and service providers including schools, economic development interests, transportation, and non-profit agencies.

- The department brings together hundreds of regional leaders and partners through signature events and collaborative forums, including the sold-out Women's Day Forum, General Assembly, and Sponsor Luncheon, as well as co-hosted and program-specific events. These efforts foster meaningful dialogue, build partnerships, and create opportunities for shared learning and coordinated action on the issues that matter most to Western Riverside County.

RESOLUTION NUMBER 03-26

A RESOLUTION OF THE GENERAL ASSEMBLY OF THE WESTERN RIVERSIDE COUNCIL OF GOVERNMENTS ADOPTING THE FISCAL YEAR 2026/2027 AGENCY BUDGET

WHEREAS, the Western Riverside Council of Governments (WRCOG) is a joint powers authority consisting of the County of Riverside and 18 cities, the Eastern Municipal Water District, the Western Municipal Water District, and the Riverside County Superintendent of Schools, situated in western Riverside County; and

WHEREAS, WRCOG operates on a fiscal year basis, beginning on July 1 of each year and continuing until June 30 of the succeeding year; and

WHEREAS, Article III, Section 3.3 of the WRCOG Joint Powers Agreement states that prior to July 1 of each year, the General Assembly shall adopt a final budget for the expenditures of WRCOG during the following fiscal year; and

WHEREAS, Article III, Section 6, Subdivision (A) of the WRCOG Bylaws states that the Executive Committee of WRCOG shall prepare and recommend to the General Assembly a yearly budget for funds and distribution and to determine the estimated share of contributions from each member agency; and

WHEREAS, on June 1, 2026, a proposed Agency Budget for Fiscal Year 2026/2027 was presented to the Executive Committee, and the Executive Committee recommended approval of the proposed Agency Budget for Fiscal Year 2026/2027 to the General Assembly; and

WHEREAS, WRCOG serves as the administrative lead for the Inland Regional Energy Network (I-REN) and incorporates the I-REN Budget in the WRCOG budget; and

WHEREAS, I-REN has a governing body consisting of elected officials from throughout the I-REN service area, including WRCOG; and

WHEREAS, I-REN revenues are fixed, approved, and provided exclusively through the California Public Utilities Commission (CPUC); and

WHEREAS, the categories and amounts of I-REN spending are constrained by the WRCOG-approved I-REN Business Plan; and

WHEREAS, the CPUC allocates I-REN funding based on a calendar year rather than the WRCOG fiscal year; and

WHEREAS, WRCOG provided the public with proper notice that the meeting to approve the proposed Agency Budget for Fiscal Year 2026/2027 is to be held on June 18, 2026, at the General Assembly meeting; and

WHEREAS, on June 18, 2026, the proposed Agency Budget for Fiscal Year 2026/2027, attached hereto as Exhibit A, was presented to the General Assembly, and the General Assembly held a public hearing on the proposed Budget.

NOW THEREFORE, BE IT RESOLVED by the General Assembly of the Western Riverside Council of Governments as follows:

Section 1. RECITALS

The above recitals are incorporated herein by this reference.

Section 2. BUDGET

(a) The General Assembly hereby approves and adopts the WRCOG Fiscal Year 2026/2027 Agency Budget with expenditure appropriations of $25,866,924.

(b) The continuation of Fiscal Year 2025/2026 appropriations to Fiscal Year 2026/2027 is authorized for the completion of programs and activities currently underway.

Section 3. INLAND REGIONAL ENERGY NETWORK (I-REN)

(a) The General Assembly hereby directs the WRCOG Executive Committee to monitor the finances of I-REN and provides for:

- (1) Expanded budget authority to impose new fiscal requirements on the I-REN Executive Committee as it deems necessary; and
- (2) Make mid-year budget adjustments in any amount, provided they meet the following criteria:
  - a) consistent with the intent and purpose of I-REN,
  - b) revenue assumptions are consistent with CPUC allocations, and
  - c) expenditures are consistent with the WRCOG-approved I-REN Business Plan.

(b) The General Assembly hereby provides the I-REN Executive Committee with limited delegated authority to approve and amend the I-REN budget subject to the following conditions:

- (1) Revenues shall be consistent with the CPUC funds allocation,
- (2) Expenditures shall be consistent with the WRCOG-approved I-REN Business Plan,
- (3) The WRCOG Executive Committee may impose additional constraints at its sole discretion, and
- (4) The WRCOG Executive Committee reserves the right to revoke this limited delegation of authority.

Section 4. AMENDING THE FINAL BUDGET

(a) In accordance with Sections 4.1 and 1.2.2, Subdivision (f) of the WRCOG Joint Powers Agreement and Government Code Section 29092, the General Assembly hereby delegates its power to amend the WRCOG Fiscal Year 2026/2027 Agency Budget and approve Budget transfers throughout the Fiscal Year to the Executive Director within the following control levels:

(1) Level of Budgetary Control: Budgetary control is established at the following levels: a) General Fund – Department Level, and b) Other Funds – Fund level.

(b) The Executive Director is authorized to establish and amend revenue estimates and expenditure appropriations subject to the receipt or award of corresponding revenues (i.e., grant funding, donations, contract or bond revenues, and reimbursements).

(c) The Executive Director may revise the schedule of any appropriation made in this Resolution where the revision is of a technical nature, is consistent with the intent of the governing board, and provided that any net increase in expenditures is paired with a corresponding revenue increase. Notice of any revisions shall be included in subsequent budget updates to the Executive Committee.

(d) The Executive Director is authorized to adjust classifications, including salary and benefit, and allocation adjustments, and to make related inter-fund transfers and appropriation adjustments, to ensure comparability with similar classifications to maintain equity in WRCOG's salary schedules and to incorporate changes into the Salary Schedule, as appropriate.

Section 6. PROPERTY MANAGEMENT AND TENANT ADMINISTRATION

(a) The Executive Director is authorized to take all necessary and appropriate actions related to the real property located at 1955 Chicago Ave., Riverside, CA 92507, including any necessary emergency action necessary to operate, preserve, enforce lease provisions, and maximize the value and safety of the asset. New tenant leases shall require the authorization of the WRCOG Administration & Finance Committee. Capital improvements greater than the Executive Director's signing authority shall be referred to the Administration & Finance Committee. Capital expenditures exceeding the spending authority of the Administration & Finance Committee shall be referred to the WRCOG Executive Committee. Emergency actions taken by the Executive Director in excess of the standard spending limit shall be promptly reported to the appropriate committee in a manner that includes the nature of the emergency, cost, and reason for the urgency of the remedy.

Section 6. IMPLEMENTATION OF ANNUAL BUDGET

The Executive Director is hereby authorized to take necessary and appropriate actions to carry out the purpose and intent of this resolution.

PASSED AND ADOPTED by the General Assembly of the Western Riverside Council of Governments on June 18, 2026.

________________________	________________________
Brenda Dennstedt, Chair WRCOG Executive Committee	Christopher Gray, Secretary WRCOG Executive Committee

Approved as to form:

____

Steven DeBaun

WRCOG Legal Counsel

AYES: _______ NAYS: _______ ABSENT: _______ ABSTAIN: _______

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