



# **Western Riverside Council of Governments Technical Advisory Committee**

## **AGENDA**

**Thursday, May 21, 2026  
9:30 AM**

**Western Riverside Council of Governments  
1955 Chicago Avenue  
Riverside, CA 92507**

### **Remote Meeting Locations:**

**City of Beaumont  
Beaumont Civic Center  
550 East 6th Street, Map Room  
Beaumont, CA 92223**

**City of Calimesa  
City Hall  
Senior Center Map Room  
908 Park Avenue  
Calimesa, CA 92230**

**City of Lake Elsinore  
City Hall  
City Manager's Conference Room  
130 S. Main Street  
Lake Elsinore, CA 92530**

**City of Menifee  
City Hall  
Menifee Conference Room  
29844 Haun Street  
Menifee, CA 92586**

**City of Moreno Valley  
City Hall  
City Manager's Conference Room**

14177 Frederick Street  
Moreno Valley, CA 92553

City of Murrieta  
City Hall  
Conference Room 2C  
1 Town Square  
Murrieta, CA 92562

City of Temecula  
City Hall  
City Manager's Office  
41000 Main Street  
Temecula, CA 92590

City of Wildomar  
City Hall  
23873 Clinton Keith Road, Suite 110  
Wildomar, CA 92595

March Joint Powers Authority  
March Inland Port Authority  
17405 Heacock Street  
Riverside, CA 92551

3593 Eastfield Court  
Carmel, CA 93923

**Members of the public are welcome to participate remotely from any location. Committee member participation is limited to locations that are listed on the published agenda.**

[Public Zoom Link](#)

Meeting ID: 857 9285 4594

Passcode: 096592

Dial in: 669 444 9171 U.S.

In compliance with the Americans with Disabilities Act and Government Code Section 54954.2, if special assistance is needed to participate in the Technical Advisory Committee meeting, please contact WRCOG at (951) 405-6706. Notification of at least 48 hours prior to meeting time will assist staff in assuring that reasonable arrangements can be made to provide accessibility at the meeting. In compliance with Government Code Section 54957.5, agenda materials distributed within 72 hours prior to the meeting which are public records relating to an open session agenda item will be available for inspection by members of the public prior to the meeting at 1955 Chicago Avenue, Suite 200, Riverside, CA, 92501.

In addition to commenting at the Committee meeting, members of the public may also submit written comments before or during the meeting, prior to the close of public comment to [lfelix@wrcog.us](mailto:lfelix@wrcog.us). To

ensure distribution to Committee members prior to the meeting, please submit comments no later than two hours before the meeting is scheduled to begin. Public comments will also be accepted in person and via Zoom during the meeting.

Any member of the public requiring a reasonable accommodation to participate in this meeting in light of this announcement shall contact Lucy Felix at least 72 hours prior to the meeting at (951) 405-6706 or [lfelix@wrcog.us](mailto:lfelix@wrcog.us). Later requests will be accommodated to the extent feasible.

The Committee may take any action on any item listed on the agenda, regardless of the Requested Action.

**1. CALL TO ORDER (Craig Miller, Chair)**

**2. PLEDGE OF ALLEGIANCE**

**3. ROLL CALL**

**4. PUBLIC COMMENTS**

At this time members of the public can address the Committee regarding any items within the subject matter jurisdiction of the Committee that are not separately listed on this agenda. Members of the public will have an opportunity to speak on agenda items at the time the item is called for discussion. No action may be taken on items not listed on the agenda unless authorized by law. Whenever possible, lengthy testimony should be presented to the Committee in writing and only pertinent points presented orally.

**5. CONSENT CALENDAR**

All items listed under the Consent Calendar are considered to be routine and may be enacted by one motion. Prior to the motion to consider any action by the Committee, any public comments on any of the Consent Items will be heard. There will be no separate action unless members of the Committee request specific items be removed from the Consent Calendar.

**A. Action Minutes from the April 16, 2026, Technical Advisory Committee Meeting**

**Requested Action(s):** 1. Approve the Action Minutes from the April 16, 2026, Technical Advisory Committee meeting.

**6. REPORTS / DISCUSSION**

**A. TUMF Policy Updates on Revenue Collection and Project Delivery**

**Requested Action(s):** 1. Recommend that the Executive Committee incorporate formalized revenue and reimbursement policies and related program clarifications into the next TUMF Administrative Plan Update.

**B. Fee Comparison Analysis Findings**

**Requested Action(s):** 1. Receive and file.

**C. WRCOG Project Management of Transportation Studies**

**Requested Action(s):** 1. Receive and file.

**7. REPORT FROM THE INTERIM EXECUTIVE DIRECTOR**

Chris Gray

**8. ITEMS FOR FUTURE AGENDAS**

Members are invited to suggest additional items to be brought forward for discussion at future Committee meetings.

**9. GENERAL ANNOUNCEMENTS**

Members are invited to announce items / activities which may be of general interest to the Committee.

**10. NEXT MEETING**

The next Technical Advisory Committee meeting is scheduled for Thursday, July 16, 2026, at 9:30 a.m., at a location to be determined.

**11. ADJOURNMENT**

# Technical Advisory Committee

## Action Minutes

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### 1. CALL TO ORDER

The meeting of the WRCOG Technical Advisory Committee was called to order by Vice-Chair Brett Channing at 9:33 a.m. on April 16, 2026, in WRCOG's office.

### 2. PLEDGE OF ALLEGIANCE

Vice-Chair Channing led the Committee members and guests in the Pledge of Allegiance.

### 3. ROLL CALL

- City of Beaumont - Gus Romo\*
- City of Canyon Lake - Arron Brown
- City of Corona - Brett Channing
- City of Eastvale - Stephanie Vasquez
- City of Jurupa Valley - Rod Butler
- City of Lake Elsinore - Jason Simpson
- City of Menifee - Bryan Jones
- City of Moreno Valley - Brian Mohan
- City of Perris - Ernie Reyna
- City of Riverside - Ruby Castillo
- City of San Jacinto - Travis Randel
- City of Temecula - Betsy Lowrey
- Eastern Municipal Water District - Jolene Walsh
- Western Water - Craig Miller

\*Arrived after roll call

Absent:

- City of Banning
- City of Calimesa
- City of Hemet
- City of Murrieta
- City of Norco
- City of Wildomar
- County of Riverside
- March IPAA
- Riverside County Office of Education

### 4. PUBLIC COMMENTS

There were no public comments.

## 5. CONSENT CALENDAR

<b>ACTION:</b>	<b>APPROVED AS RECOMMENDED</b>
<b>MOVER:</b>	Jurupa Valley
<b>SECONDER:</b>	Canyon Lake
<b>AYES:</b>	Beaumont, Canyon Lake, Corona, Eastvale, Jurupa Valley, Lake Elsinore, Menifee, Moreno Valley, Perris, Riverside, San Jacinto, Temecula, EMWD, Western Water

### A. Action Minutes from the March 19, 2026, Technical Advisory Committee Meeting

**Action:**

1. Approved the Action Minutes from the March 19, 2026, Technical Advisory Committee meeting.

## 6. REPORTS / DISCUSSION

### A. Energy Resilience Plan 2.0 Final Deliverables.

**Action:**

1. Received and filed.

## 7. REPORT FROM THE INTERIM EXECUTIVE DIRECTOR

Chris Gray, WRCOG Interim Executive Director, reported that he was selected to serve as the WRCOG Interim Executive Director.

## 8. ITEMS FOR FUTURE AGENDAS

There were no items for future agendas.

## 9. GENERAL ANNOUNCEMENTS

Committee member Gil Hernandez announced that their City Manager has accepted a position with the City of Pasadena, and his last day with the City of Riverside will be on May 12, 2026.

Committee member Betsy Lowrey congratulated Mr. Gray on his new position.

## 10. NEXT MEETING

The next Technical Advisory Committee meeting is scheduled for Thursday, May 21, 2026, at 9:30 a.m., at WRCOG's office at 1955 Chicago Avenue, Riverside.

## 11. ADJOURNMENT

The meeting was adjourned at 10:21 a.m.



# Western Riverside Council of Governments Technical Advisory Committee

## Staff Report

**Subject:** TUMF Policy Updates on Revenue Collection and Project Delivery  
**Contact:** Cameron Brown, Program Manager, [cbrown@wrcog.us](mailto:cbrown@wrcog.us), (951) 405-6712  
**Date:** May 21, 2026

### **Recommended Action(s):**

1. Recommend that the Executive Committee incorporate formalized revenue and reimbursement policies and related program clarifications into the next TUMF Administrative Plan Update.

### **Summary:**

This item proposes an update to the TUMF Administrative Plan to establish a formal Discipline Actions framework aimed at improving project delivery, accountability, and efficient use of TUMF funds. The update provides WRCOG with defined administrative tools—such as project reprioritization, reimbursement controls, and potential deprogramming—to address inactive or non-performing projects while maintaining Agency compliance with the Program.

### **Purpose / WRCOG 2022-2027 Strategic Plan Goal:**

The purpose of this item is to provide recommended changes to the next update of the TUMF Administrative Plan. This effort aligns with WRCOG's 2022-2027 Strategic Plan Goal #5 (Develop projects and programs that improve infrastructure and sustainable development in our sub-region).

### **Discussion:**

### **Background**

The TUMF Administrative Plan provides the policies and procedures for implementation of the TUMF Program, including responsibilities of participating agencies and WRCOG as Program Administrator. As the Program has matured and reimbursement activity has increased, WRCOG has identified the need to establish clearer expectations regarding project delivery, invoicing practices, and ongoing participation in the TUMF Program. Historically, the Administrative Plan has relied on general Program requirements and coordination between WRCOG and member agencies. However, no formalized structure currently exists to address situations where projects are inactive, agencies are not invoicing, or Program expectations are not being met.

### **Present Situation**

WRCOG is proposing updates to the Administrative Plan to establish a formal disciplinary framework for projects and agencies participating in the TUMF Program. These actions are intended to:

- Ensure consistent fee collection practices;
- Ensure timely delivery of Transportation Improvement Program (TIP) projects;
- Protect TUMF revenue and cash flow; and
- Maintain fairness across jurisdictions.

Importantly, these actions are administrative in nature and do not affect a jurisdiction's TUMF compliance. It establishes mandatory actions tied to specific failures without triggering removal from the Program.

### **Revenue Collection Actions**

#### **Action 1 - Failure to Collect TUMF on Eligible Development**

If an agency fails to collect on qualifying development and occupancy is granted, WRCOG will do the following:

1. Pause execution of new reimbursement agreements; and
2. Freeze project reimbursement payments.

In order to resolve, the agency must get the developer to pay the fee retroactively, or remit the equivalent amount to WRCOG.

#### **Action 2 - Failure to Properly Administer Developer Credit Agreements**

If an agency applies TUMF credits outside of WRCOG-approved agreements or without proper tracking and clearing through the TUMF Online Portal, then WRCOG would do the following:

1. Credit will be considered invalid until verified by WRCOG;
2. Deny any new TUMF Reimbursement Agreements, including Developer Credit Agreements; and
3. Freeze project reimbursement payments.

In order to resolve, the agency must reconcile all credits applied, repaying any lost revenue if applicable.

#### **Action 3 - Misclassification or Unauthorized Fee Adjustments**

If an agency approves a TUMF application with the incorrect land use or exemption, then WRCOG would do the following:

1. Require immediate recalculation; and
2. Freeze project reimbursement payments.

In order to resolve, the agency must collect the revenue difference from the developer, or remit the difference to WRCOG.

### **TIP and Project Delivery Actions**

### **Action 1 - No Reimbursement Agreement by Next TIP Cycle**

If a new project is programmed in the TIP but does not have an executed agreement prior to the adoption of the next TIP cycle, then WRCOG will do the following:

1. Automatically remove the project from next year's TIP; and
2. The project will only be allowed back onto TIP if requested in the following year.

### **Action 2 - No Invoicing for 18 months**

If a project with an executed agreement has not submitted an invoice for a period of 18 months, then WRCOG will do the following:

1. Remove the project from the TIP in the next update; and
2. The project will only be allowed back onto TIP if requested in the following year.

### **Action 3 - Failure to Advance Project After Agreement Execution**

If a project shows any of the following:

1. No measurable progress following execution of a reimbursement agreement;
2. Multiple years of nominal invoicing with little to no project advancement; and/or
3. No realistic path forward to project delivery is demonstrated,

Then WRCOG would do the following:

1. Freeze reimbursement payments until progress is demonstrated; and
2. Consider removal of project at the next TIP update.

### **New TIP Project Requirements**

1. Biannual status updates on all TIP projects
2. Biannual status updates on TUMF Developer Credit Agreement Projects
  - o Development Update
  - o Infrastructure Update
3. Due on January 15th and July 15th of every year on active projects.
4. A project status template will be used (Attachment 1 to this Staff Report).
5. Failure to submit will cause a freeze in project reimbursement payment.

### **Prior Action(s):**

**May 14, 2024:** The Public Works Committee recommended that the Executive Committee incorporate formalized revenue and reimbursement policies and related program clarifications into the next TUMF Administrative Plan Update.

### **Financial Summary:**

Funding for TUMF activities is included in the Fiscal Year 2025/2026 budget under the TUMF Program (1148) in the General Fund (110) with 4% of all TUMF collections allocated for administrative purposes.

**Attachment(s):**

None.



# Western Riverside Council of Governments Technical Advisory Committee

## Staff Report

**Subject:** Fee Comparison Analysis Findings  
**Contact:** Chris Tzeng, Program Manager, [ctzeng@wrcog.us](mailto:ctzeng@wrcog.us), (951) 405-6711  
**Date:** May 21, 2026

### **Recommended Action(s):**

1. Receive and file.

### **Summary:**

WRCOG recently updated its fee comparison analysis to evaluate development impact fees across western Riverside County, including how fees vary by land use, how they have changed since 2022, and how they relate to total development costs. Using current (2025) fee schedules and standardized development prototypes, the analysis provides a consistent, regionwide comparison of fee levels and their role within overall project economics. The report is framed around the relationship between infrastructure funding needs and development feasibility, recognizing that fee-supported improvements are only realized as development occurs.

### **Purpose / WRCOG 2022-2027 Strategic Plan Goal:**

The purpose of this item is to provide a summary of findings of the fee comparison analysis. This effort aligns with WRCOG's 2022-2027 Strategic Plan Goal #5 (Develop projects and programs that improve infrastructure and sustainable development in our subregion).

### **Discussion:**

### **Background**

Since 2022, development impact fees have increased across the region, with average growth in the range of 16% to 21%, generally consistent with inflationary trends. Average fees are now approximately \$67,000 per single-family unit and \$37,000 per multi-family unit, with non-residential fees ranging from roughly \$8 to \$29 per square foot, depending on use. Changes have been driven by a combination of updated nexus studies, annual inflationary adjustments, and a shift in several jurisdictions from per-unit to per-square-foot residential fee structures pursuant to AB 602. While not all jurisdictions adopted new fee programs, changes to regional, school, and utility fees have contributed to increases in total fee levels.

The regional Transportation Uniform Mitigation Fee (TUMF) represents approximately 20% of total

development impact fees for residential uses and 12% to 25% for non-residential development, depending on land use type. When considered relative to total development costs, development impact fees account for approximately 3.5% to 10.6% across prototype projects, with TUMF representing less than 2% of total costs.

Construction cost escalation has been a more significant change since the prior study period. Between 2022 and 2025, hard construction costs increased by approximately 30% to 40% for most non-residential and multi-family development types, and by approximately 8% for single-family development. These increases, in combination with higher financing costs, have influenced overall development economics. While fee levels remain only a small portion of cost, increasing fee levels may add an additional layer of financial challenge for projects that are facing narrower feasibility margins than in years prior.

### **Present Situation**

Analysis Findings: Development prototype assumptions for this report were held consistent with the prior study and their appropriateness was confirmed through an updated development trend analysis. The largest shifts in development characteristics were seen in industrial development, which showed a slight reduction in average project size within the region due to fewer large-format projects, though median project size remained consistent. Market data also indicates a notable increase in single-family build-to-rent (BTR) development activity, reflecting an evolving development trend in the region. Across the board, fees as a percentage of total development costs decreased slightly, except for single-family and retail projects. Fees increased to 10.6% of single-family home development costs, decreased to 7.7% of multi-family development costs, and totaled between 3.5% to 7.0% for non-residential projects. While fee levels and structures continue to evolve, their impact on total development costs remains somewhat limited compared to broader changes in market conditions that impact project values and the costs of construction and financing.

All of these findings are summarized and provided in the attachments to this Staff Report.

Comparison Charts: The figures attached to this Staff Report illustrate the distribution and relative share of development impact fees by category (e.g., regional transportation, water / sewer, school, and local fees) across prototype land uses, as well as variation in total fee levels by jurisdiction and a comparison to nearby regions. The charts also contextualize WRCOG fee levels relative to Coachella Valley and San Bernardino County, highlighting differences in total fees and fee types across the region.

### **Prior Action(s):**

None.

### **Financial Summary:**

Transportation and Planning Department activities are included in the Agency's adopted Fiscal Year 2025/2026 Budget under the Transportation Department. This analysis is covered under LTF (Fund 210).

### **Attachment(s):**

[Attachment 1 - Jurisdiction Fee Comparison Charts.pdf](#)

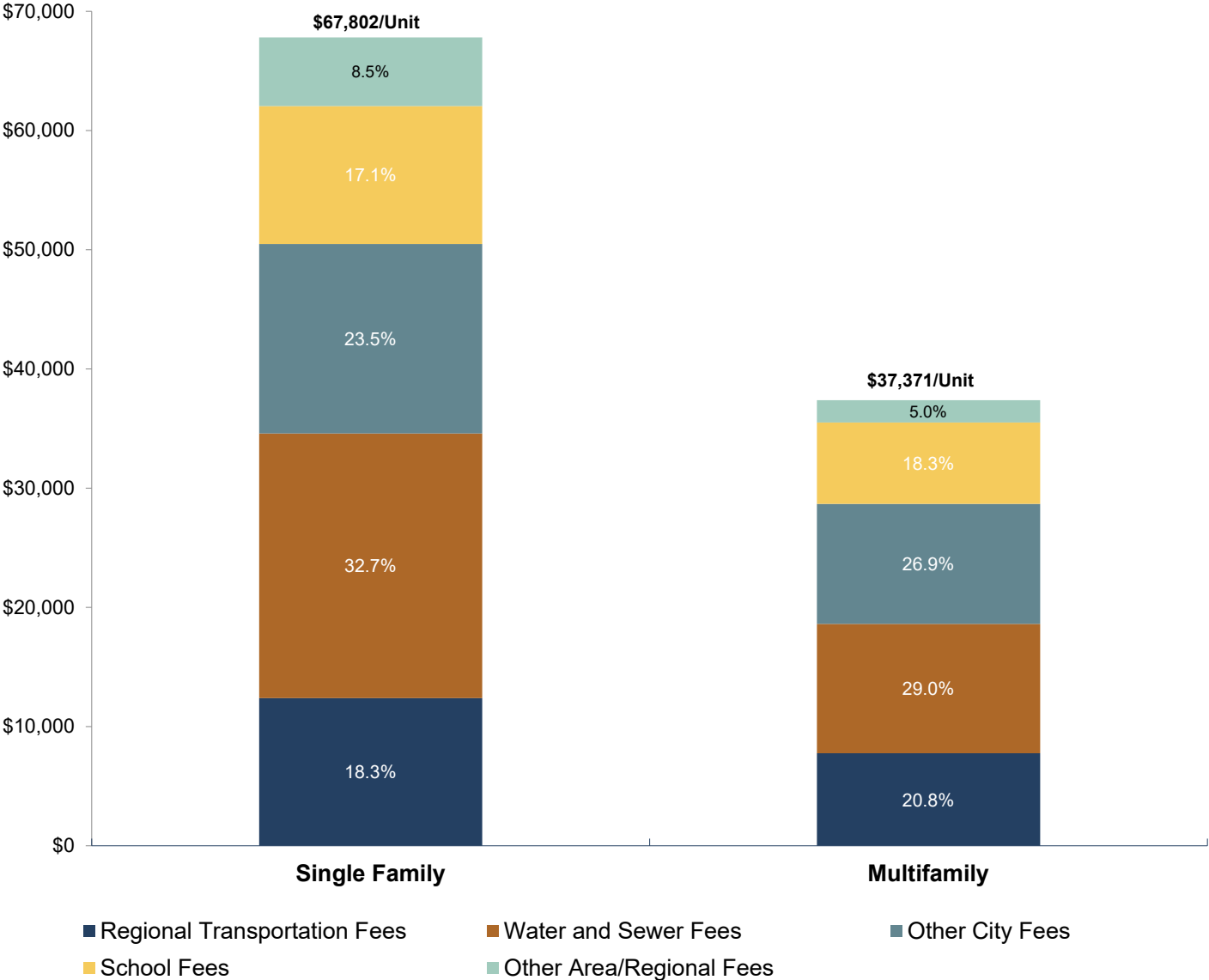
[Attachment 2 - Regional Fee Comparison Charts.pdf](#)

[Attachment 3 - Fee Comparison Analysis Draft Report.pdf](#)

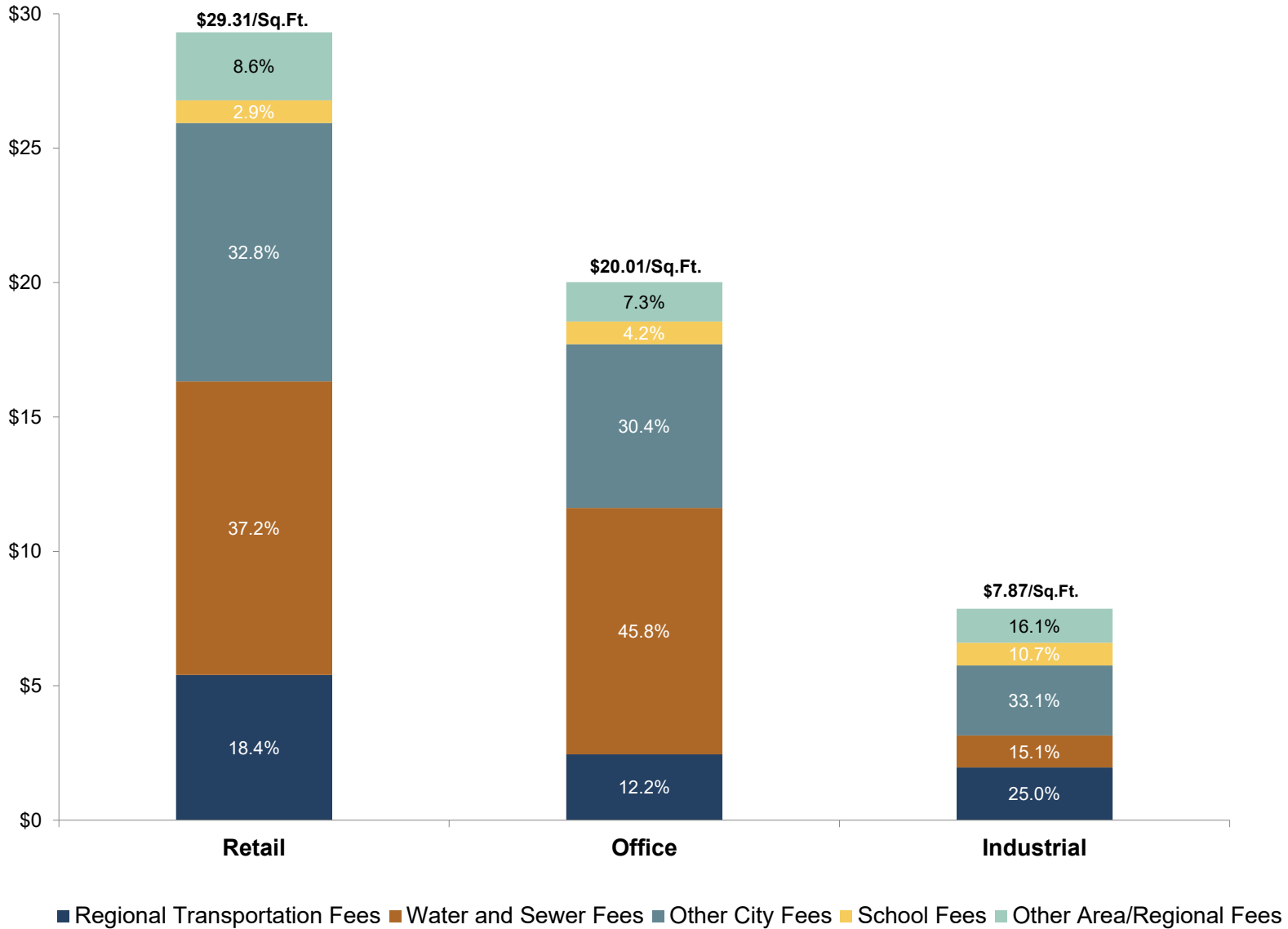
# Attachment

## Jurisdiction Fee Comparison Charts

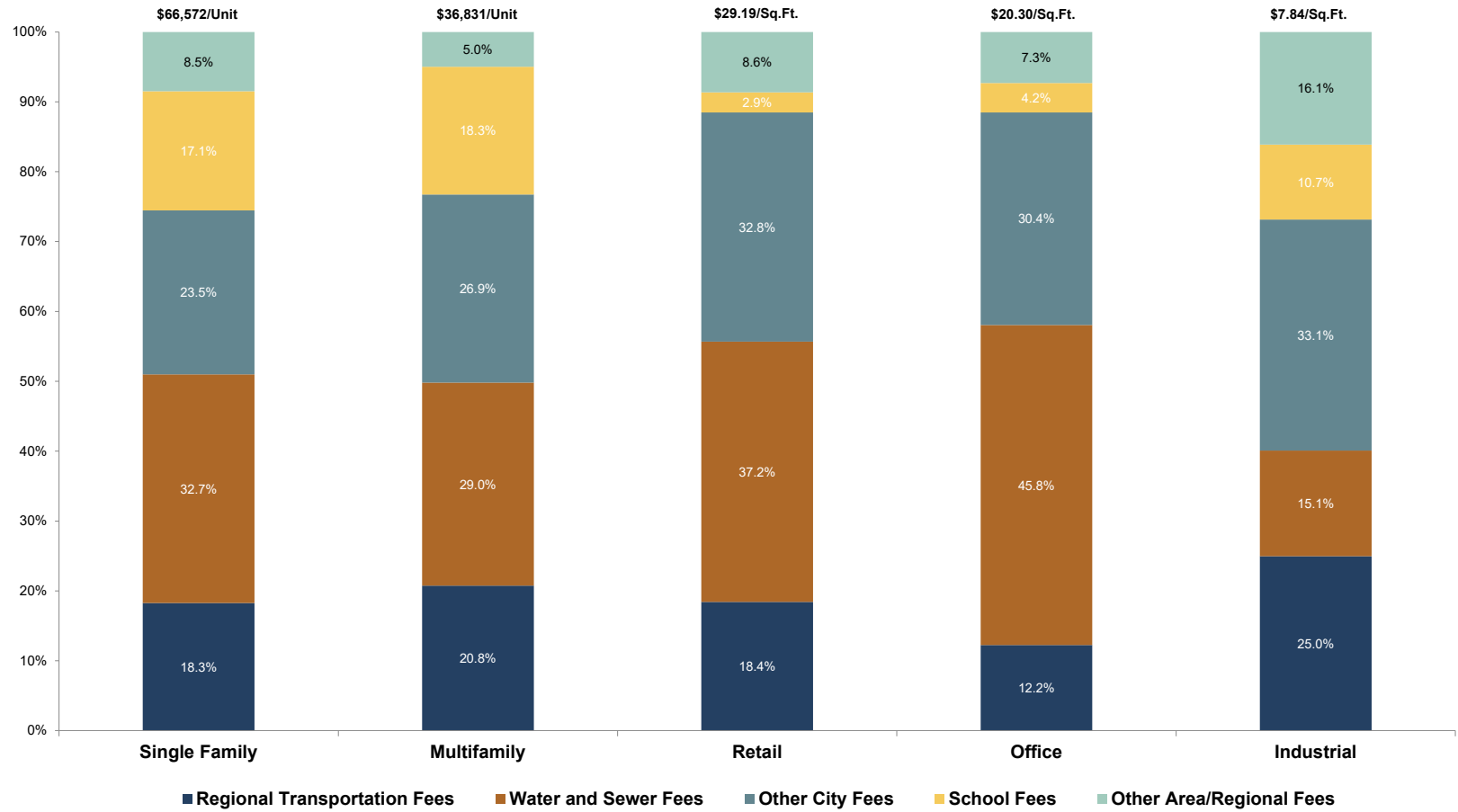
**Residential Prototype Average Development Impact Fees for WRCOG Jurisdictions**



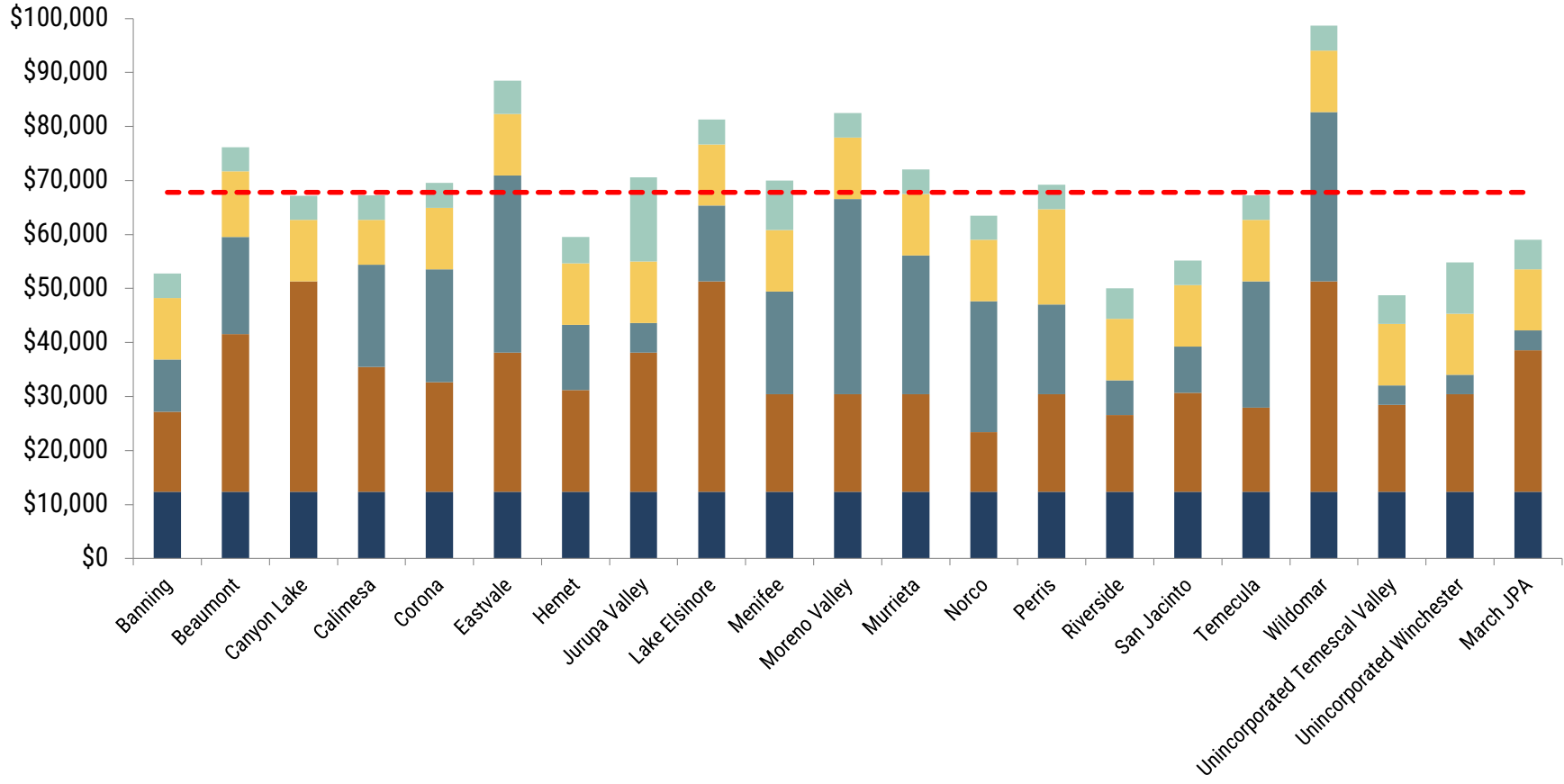
### Non-Residential Prototype Average Development Impact Fees for WRCOG Jurisdictions



### Development Impact Fee Component Comparison by Prototype for WRCOG Jurisdictions



### Single Family Prototype Development Fees by Jurisdiction (Per Unit)

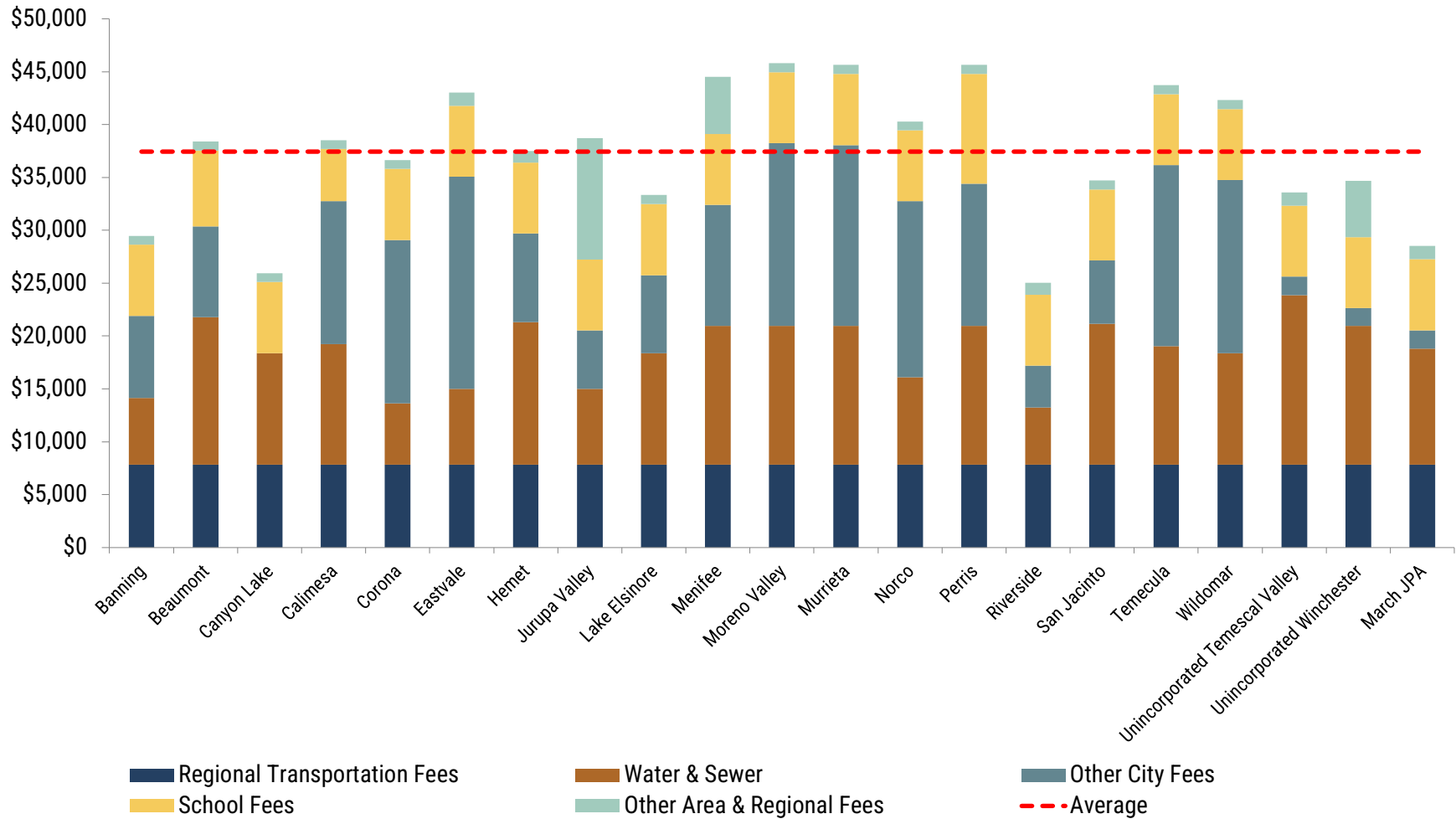


Regional Transportation Fees
  Water & Sewer
  Other City Fees

School Fees
  Other Area & Regional Fees
  Average

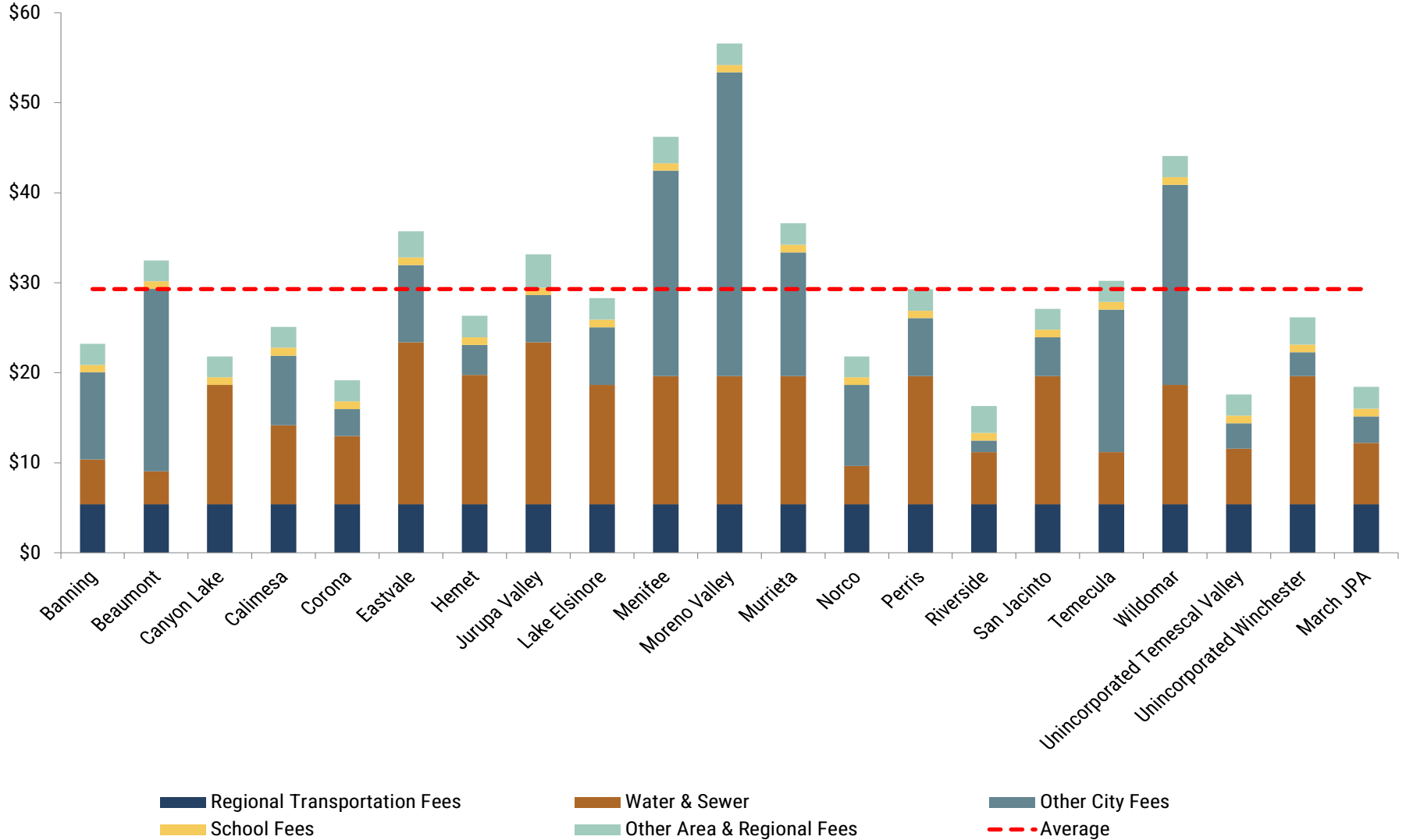
Fee estimates for specified development prototypes as of 2026. Actual fees will vary based on project specifics and any fee updates. "Other Area Fees/ Regional Fees" include, but are not limited to, roads and bridges, regional parks, trails, multiservice center fees, area specific fees, and habitat mitigation fees.

## Multifamily Prototype Development Fees by Jurisdiction (Per Unit)



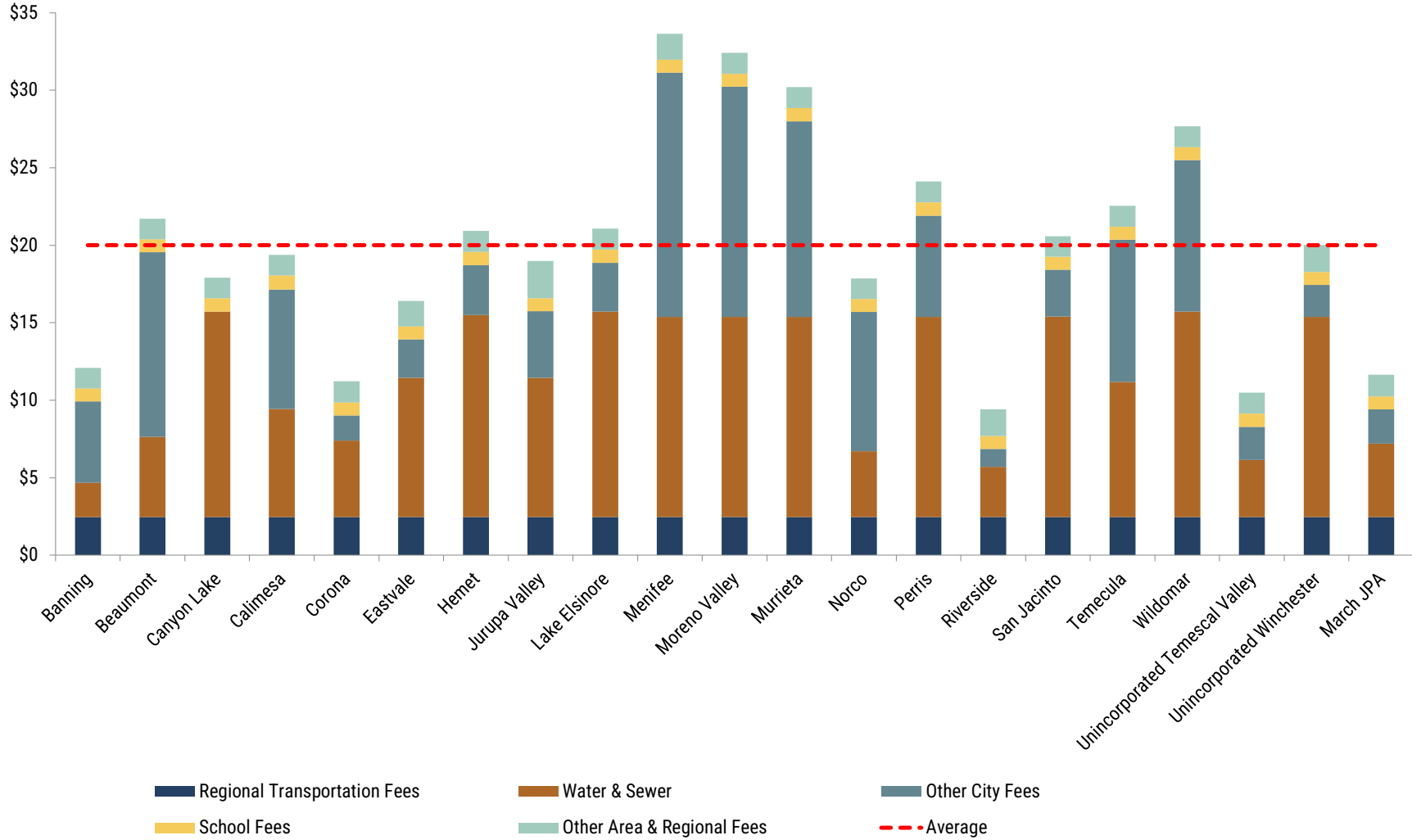
Fee estimates for specified development prototypes as of 2026. Actual fees will vary based on project specifics and any fee updates.  
 "Other Area Fees/ Regional Fees" include, but are not limited to, roads and bridges, regional parks, trails, multiservice center fees, area specific fees, and habitat mitigation fees.

**Retail Prototype  
Development Fees by Jurisdiction (Per Square Foot)**



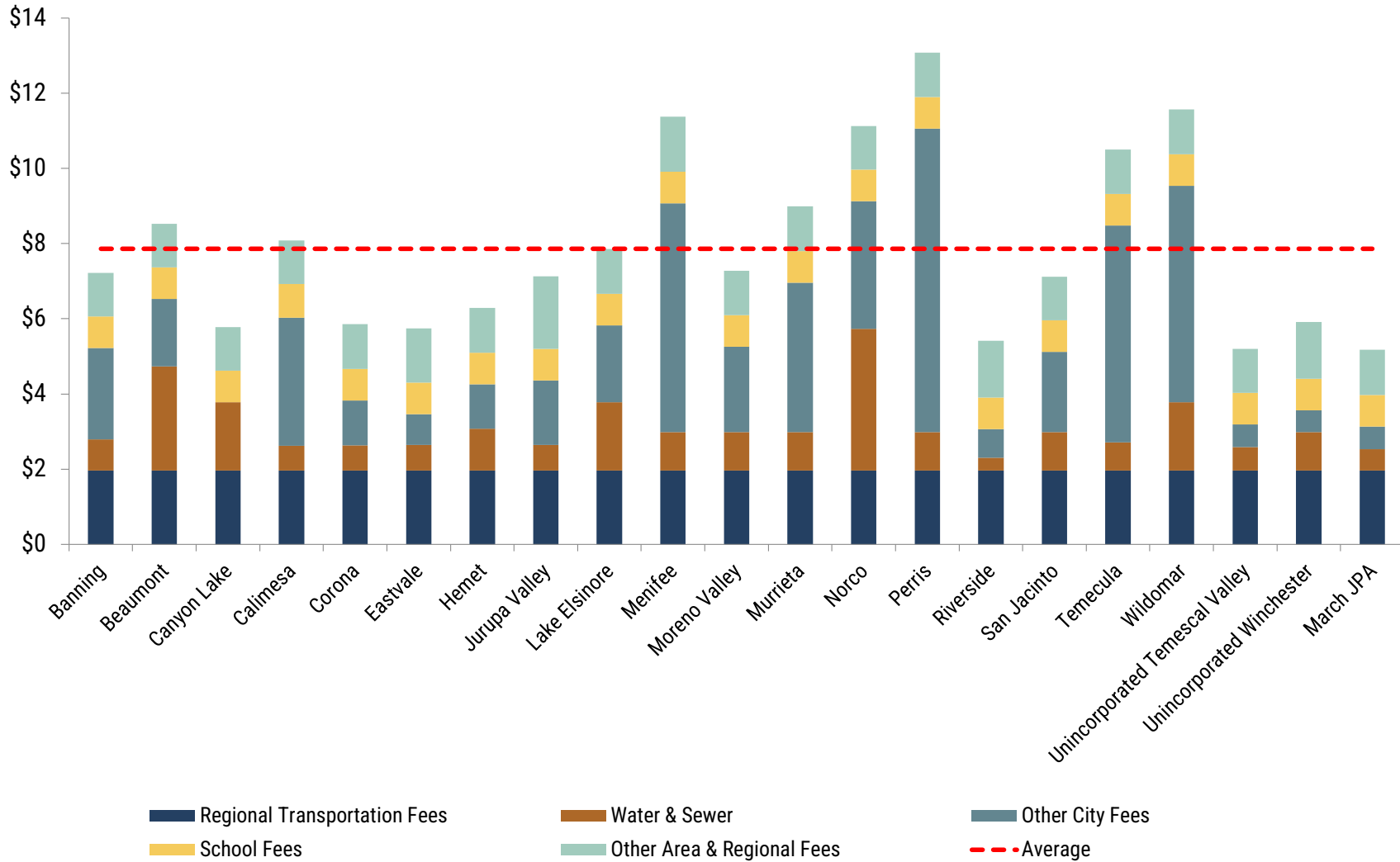
Fee estimates for specified development prototypes as of 2026. Actual fees will vary based on project specifics and any fee updates.  
 "Other Area Fees/ Regional Fees" include, but are not limited to, roads and bridges, regional parks, trails, multiservice center fees, area specific fees, and habitat mitigation fees.

**Office Prototype  
Development Fees by Jurisdiction (Per Square Foot)**



Fee estimates for specified development prototypes as of 2026. Actual fees will vary based on project specifics and any fee updates.  
 \*Other Area Fees/ Regional Fees\* include, but are not limited to, roads and bridges, regional parks, trails, multiservice center fees, area specific fees, and habitat mitigation fees.

## Industrial Prototype Development Fees by Jurisdiction (Per Square Foot)

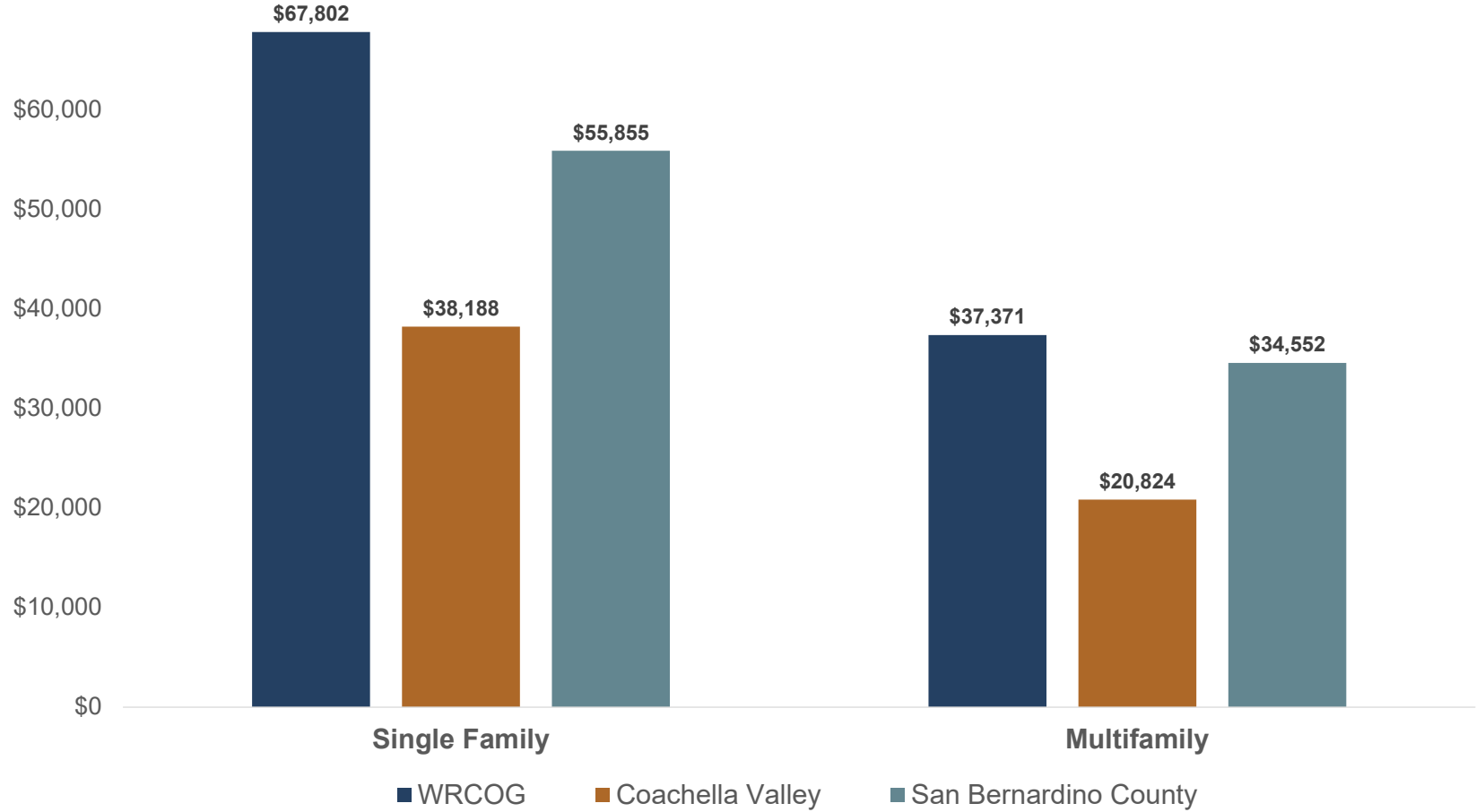


Fee estimates for specified development prototypes as of 2026. Actual fees will vary based on project specifics and any fee updates.  
 "Other Area Fees/ Regional Fees" include, but are not limited to, regional parks, trails, multiservice center fees, area specific fees, and habitat mitigation fees.

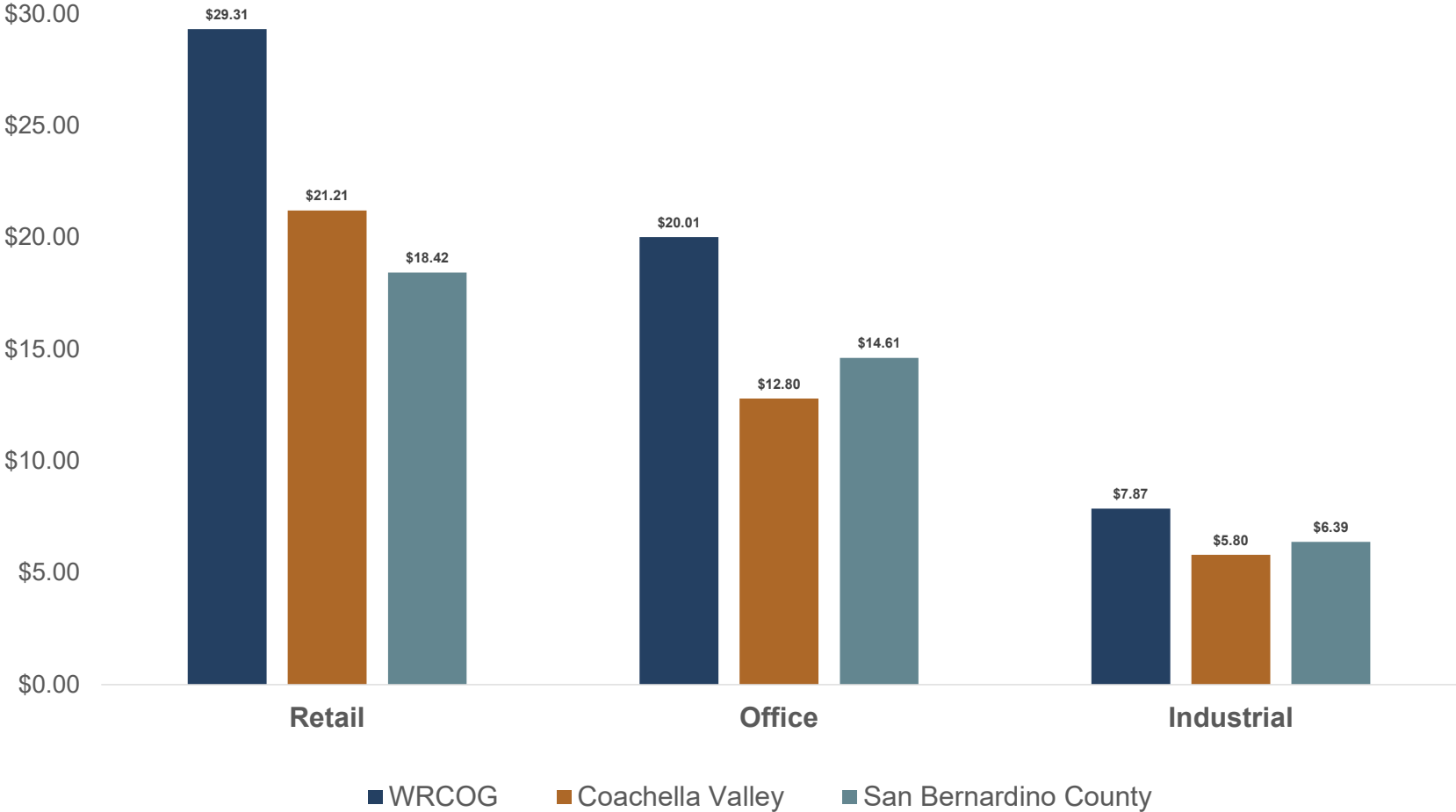
# Attachment

## Regional Fee Comparison Charts

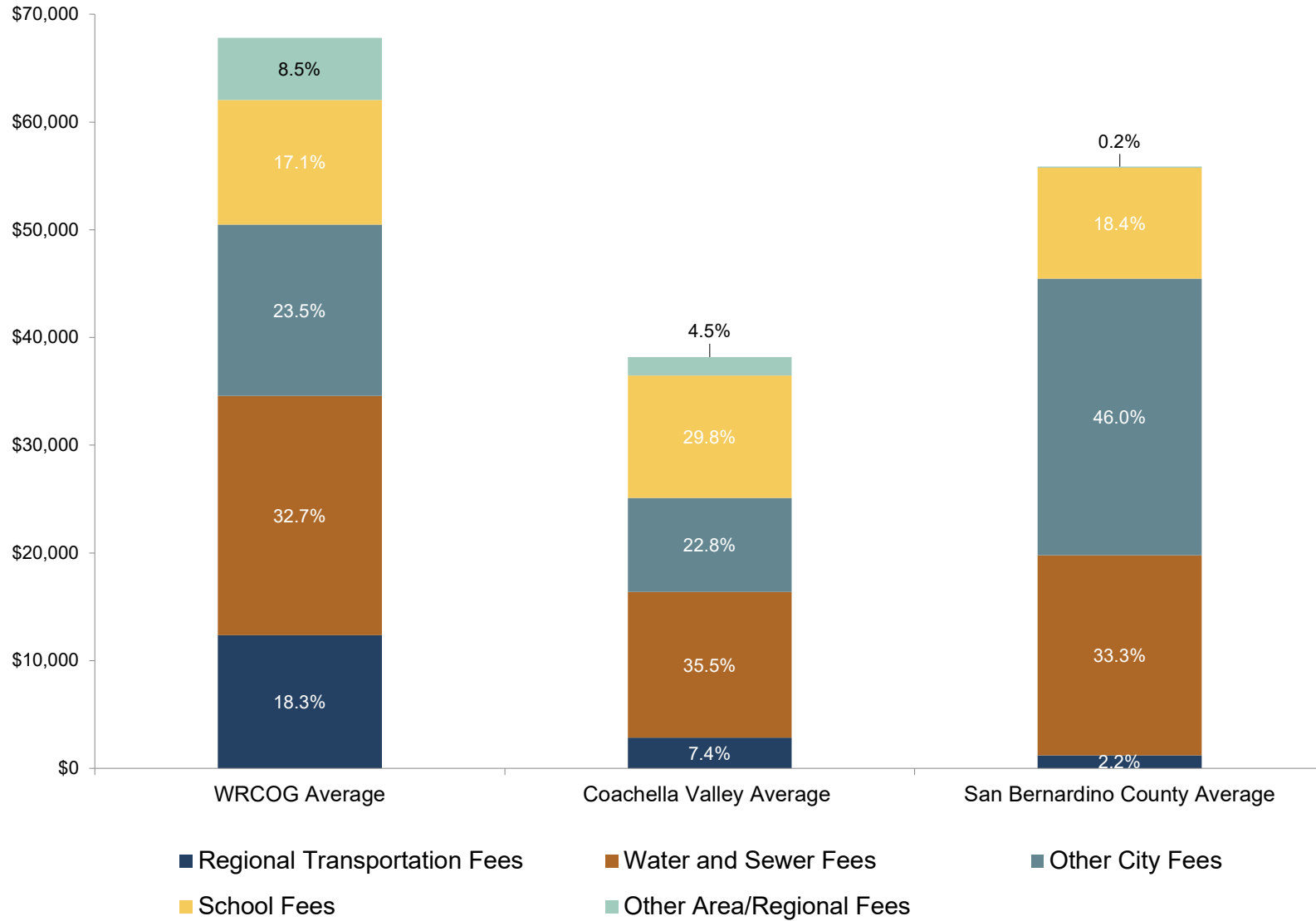
Residential Prototype Average Development Impact Fees in Neighboring Jurisdictions



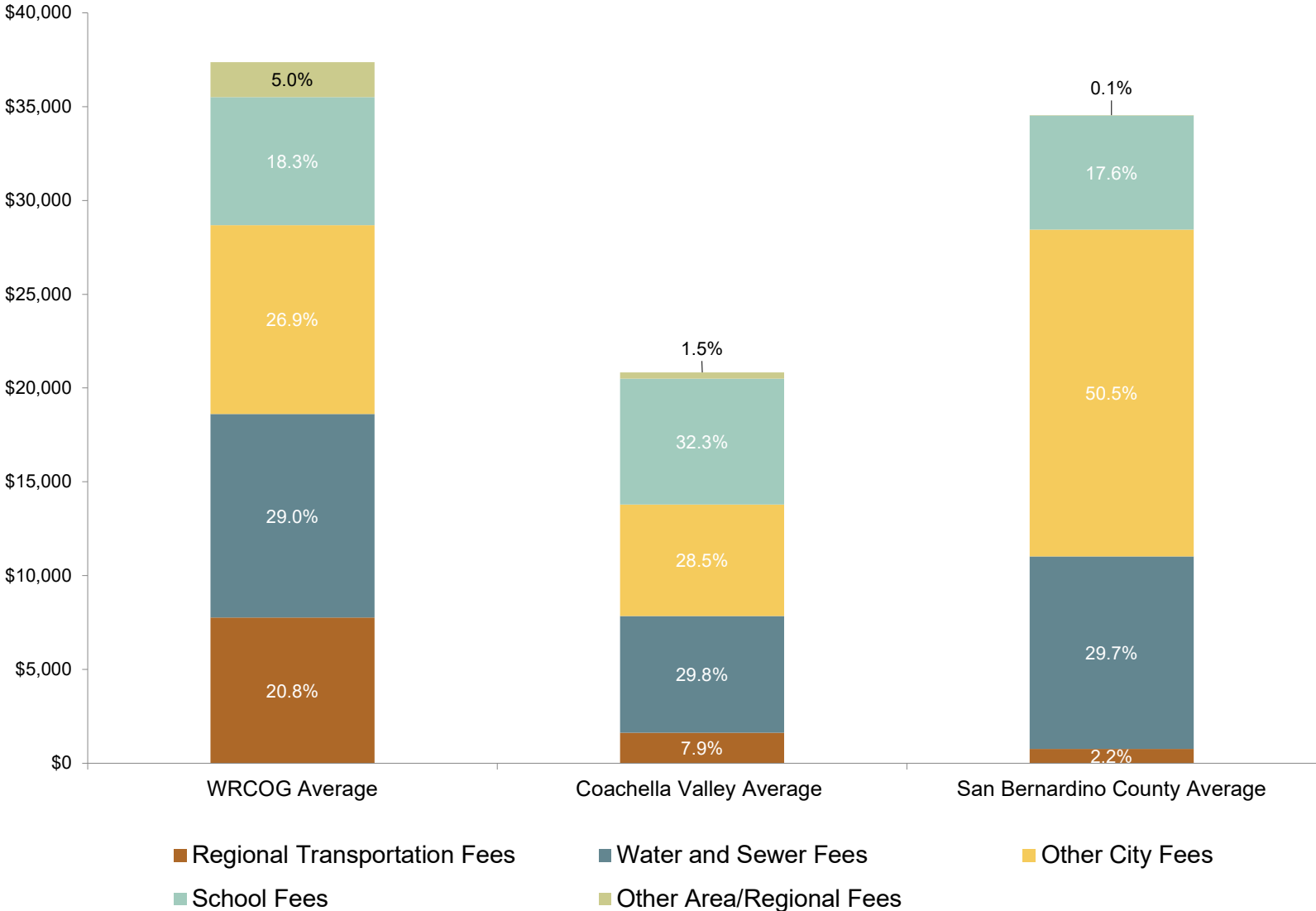
Non-Residential Prototype Average Development Impact Fees in Neighboring Jurisdictions



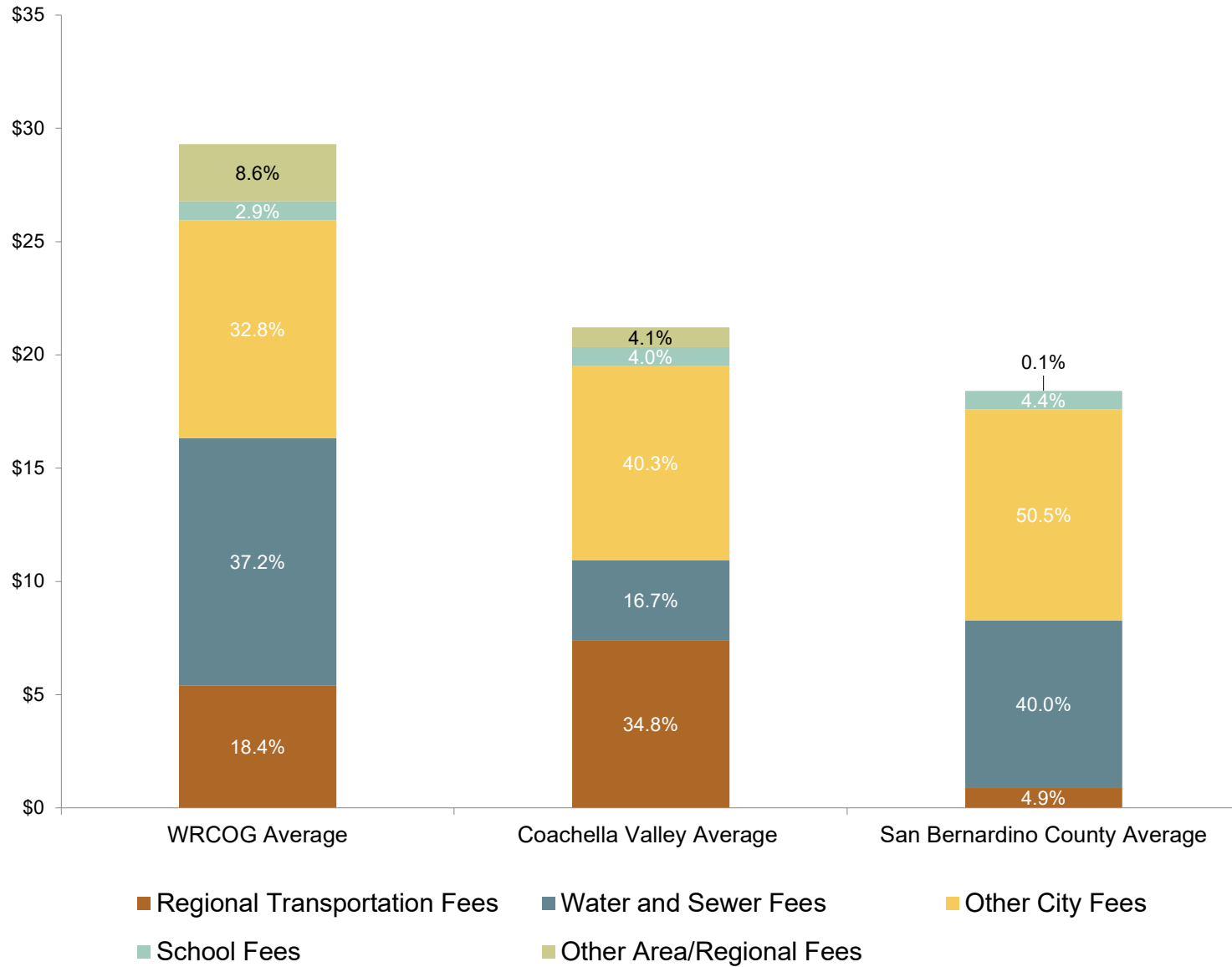
### Single Family Prototype Development Impact Fees in Neighboring Jurisdictions



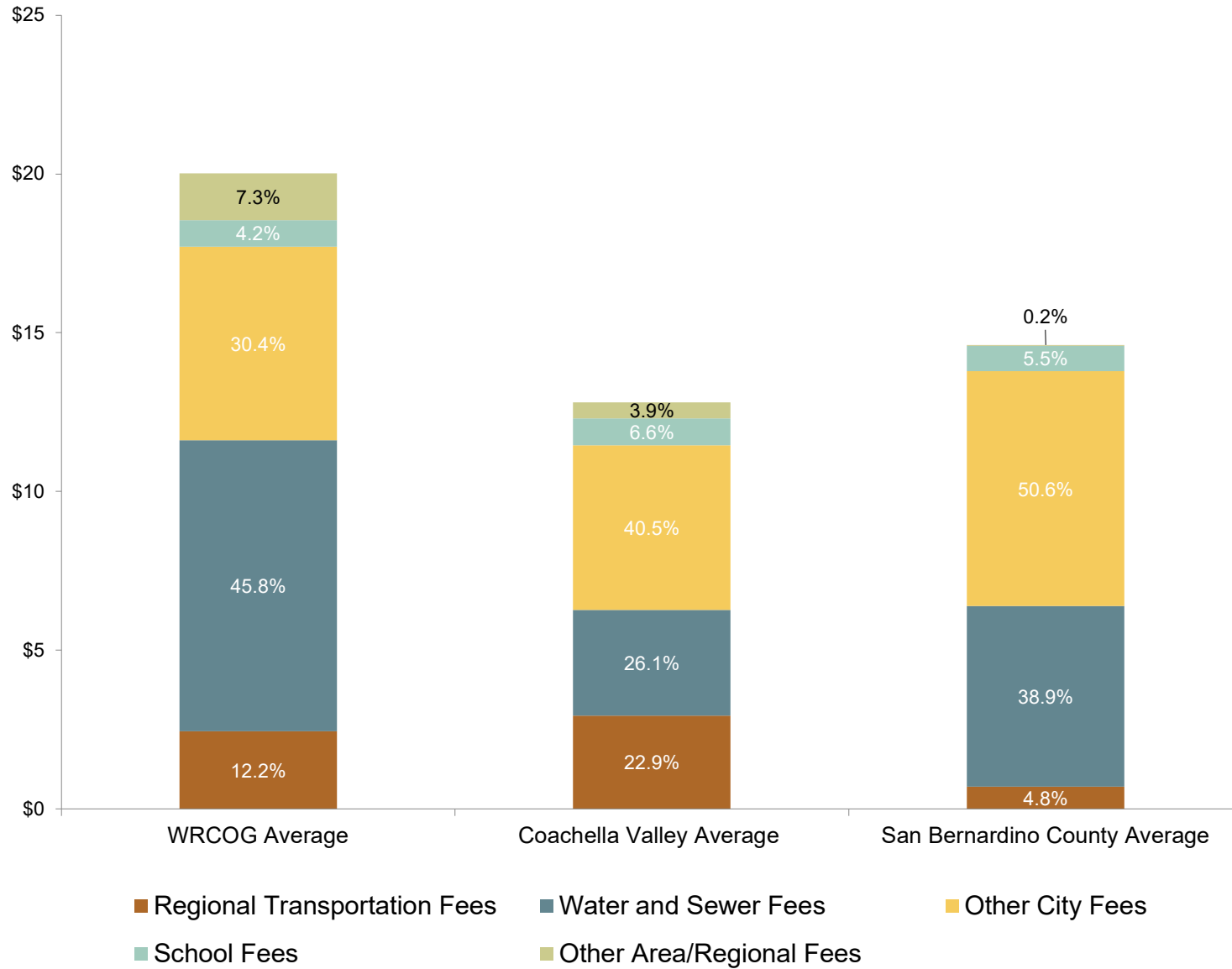
### Multifamily Prototype Development Impact Fees in Neighboring Jurisdictions



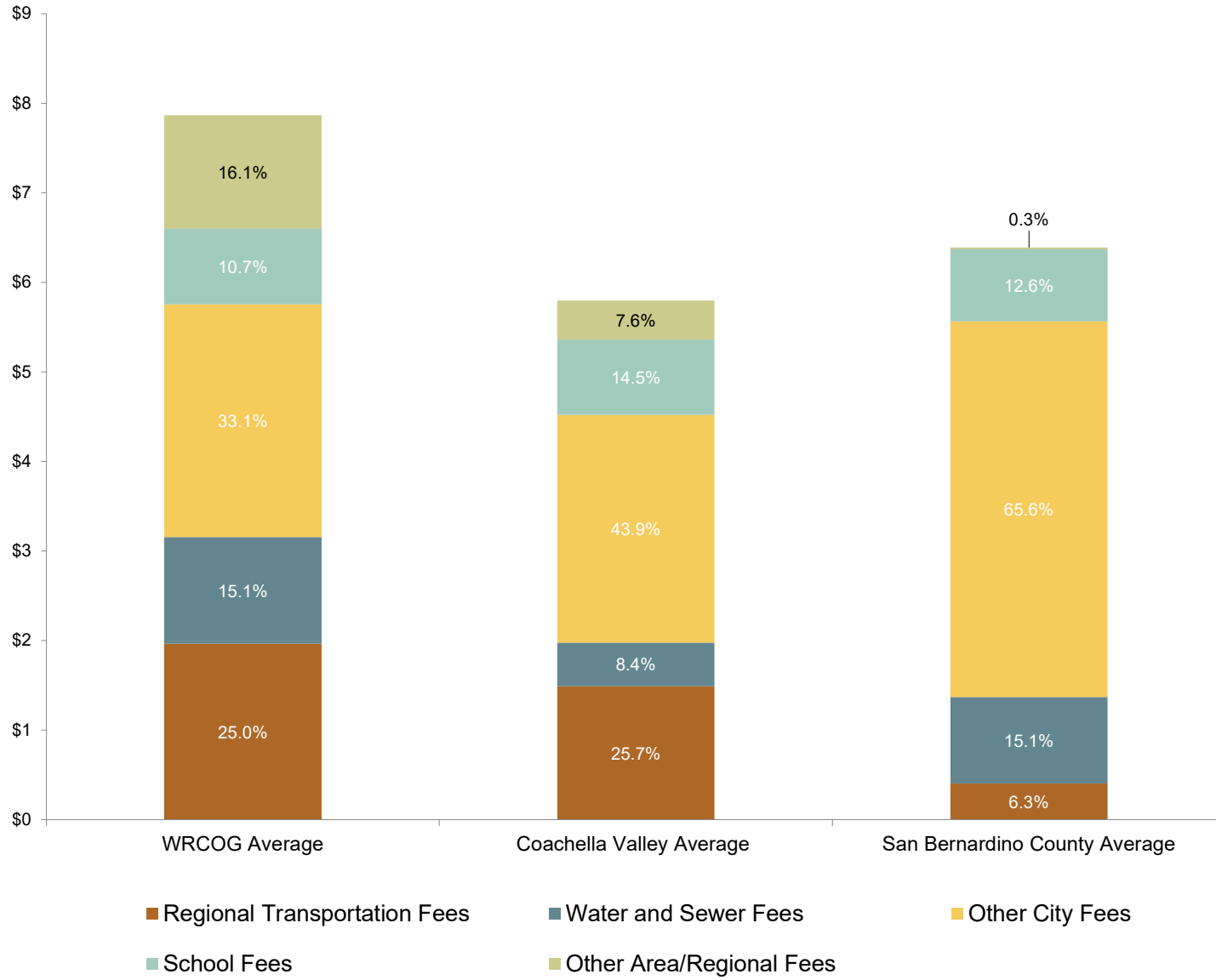
### Retail Prototype Development Impact Fees in Neighboring Jurisdictions



### Office Prototype Development Impact Fees in Neighboring Jurisdictions



### Industrial Prototype Development Impact Fees in Neighboring Jurisdictions



# Attachment

## Fee Comparison Analysis Draft Report



**Economic & Planning  
Systems, Inc.**  
The Economics of Land Use

# 2025-26 ANALYSIS AND REGIONAL COMPARISON OF DEVELOPMENT IMPACT FEES IN WESTERN RIVERSIDE COUNTY

DRAFT REPORT

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**Prepared for:**  
Western Riverside Council of  
Governments (WRCOG)

**Prepared by:**  
Economic & Planning Systems, Inc.

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April 29, 2026

EPS #254041

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Draft

# 1. Introduction and Summary of Findings

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The Western Riverside Council of Governments (WRCOG) commissioned this Report to support and promote regional understanding of development impact fees on new development in Western Riverside County. More specifically, the purpose of this report is to: (1) indicate the types and relative scale of the development impact fees placed on different land uses within WRCOG member jurisdictions, and (2) indicate the level of fees relative to overall development costs in Western Riverside County. The report is also intended to provide helpful background information on the impact of the regional Transportation Uniform Mitigation Fee (TUMF) by placing the TUMF in the context of the broader development impact fee composition, overall development costs, and other regional dynamics.

This report (the 2025-26 Study) represents an update to the 2022-23 Study, which provided similar information on development impact fees and development costs. Information in this report is primarily based on fee schedules and development cost estimates from 2025, while the prior study was primarily based on schedules and estimates from 2022.

This report recognizes that there are substantive and ongoing debates about the appropriate levels of development impact fees in regions throughout California and elsewhere in the United States. On the one hand, development impact fees provide revenue to support the construction of critical infrastructure and capital facilities (or in-kind capital facility development) that can unlock development value, generate economic development, and deliver quality of life benefits. On the other hand, these fees act as an additional development cost that can influence development feasibility and potentially impact the pace of new development. Importantly, fee benefits are only realized when development is able to move forward. **Each fee-adopting jurisdiction must weigh the costs and benefits of potential new or increased fee levels in the context of their goals, capital improvement needs, and economic and development dynamics.**

Development impact fees as considered in this report are one-time fees collected for the purposes of funding infrastructure and capital facilities.<sup>1</sup> This report estimates the fee levels for several development prototypes: single-family, multifamily, retail, Class A/B office, and large industrial use types. These prototypes reflect the broad range of land use and development projects in

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<sup>1</sup> As used in this report and discussed further below, the phrase “development impact fee” includes all fees adopted pursuant to the Mitigation Fee Act and other monetary exactions due at the time of development. The term “fee,” as used in this report, means “development impact fee.”

Western Riverside County and support comparisons of fees in different jurisdictions.

A summary of key findings is provided below, followed by a description of the organization of this report.

## Summary of Findings

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### **FINDING #1: New development in Western Riverside County pays a wide range of one-time infrastructure/capital facilities associated fees with different public agencies.**

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Development impact fees charged on new development in Western Riverside County help fund the following:

- Water and Sewer Facilities
- School Facilities
- Regional Transportation Infrastructure
- Additional Local Infrastructure/Capital Facilities (local transportation, parks and recreation, public facility, community/civic facilities, and storm drain infrastructure).
- Subregional/Area Fees (habitat mitigation fees, road and bridge district fees, and other area-specific infrastructure/capital facilities fees).

These fees are set/administered by a combination of water districts, school districts, individual cities, the County, the Western Riverside Council of Governments, the Western Riverside County Resource Conservation Authority, and other special districts.

- **Fees for each land use type have increased across the board by an average of 16 and 21.5 percent since the prior 2022-23 Study.** As shown in **Table 1**, estimated fee totals for residential uses now average \$37,371 for multifamily units and \$66,802 for single family units. Estimated average fee totals for nonresidential uses range from \$7.87 per square foot for industrial projects to \$29.31 per square foot for retail projects.

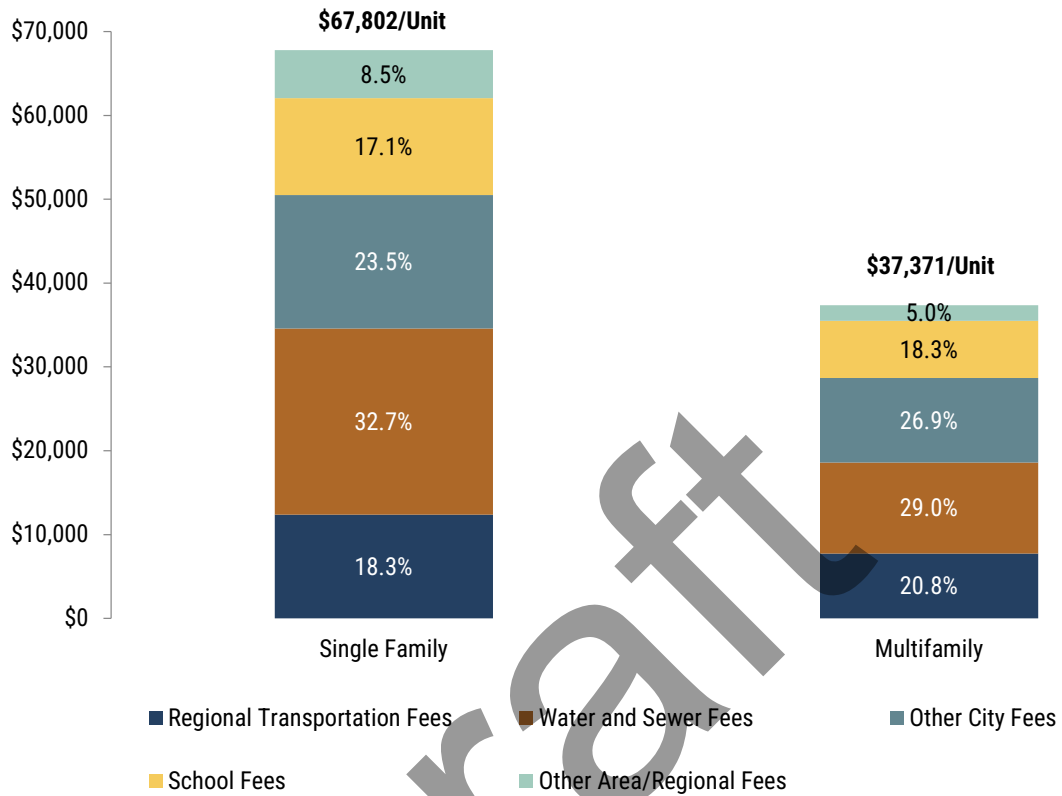
**Table 1. Average Total Fee Amounts & Changes since 2022-23 Study by Land Use Type**

Land Use	2025-26	2022-23	% Change
<b>Single Family</b>			
Total Fees per Unit	\$67,802	\$57,078	18.8%
<b>Multifamily</b>			
Total Fees per Unit	\$37,371	\$32,099	16.4%
<b>Retail</b>			
Total Fees per SF	\$29.31	\$25.27	16.0%
<b>Office</b>			
Total Fees per SF	\$20.01	\$17.04	17.4%
<b>Industrial</b>			
Total Fees per SF	\$7.87	\$6.48	21.5%

**FINDING #2: TUMF represents a modest proportion of total residential development impact fees in Western Riverside County and a more variable proportion of nonresidential development impact fees.**

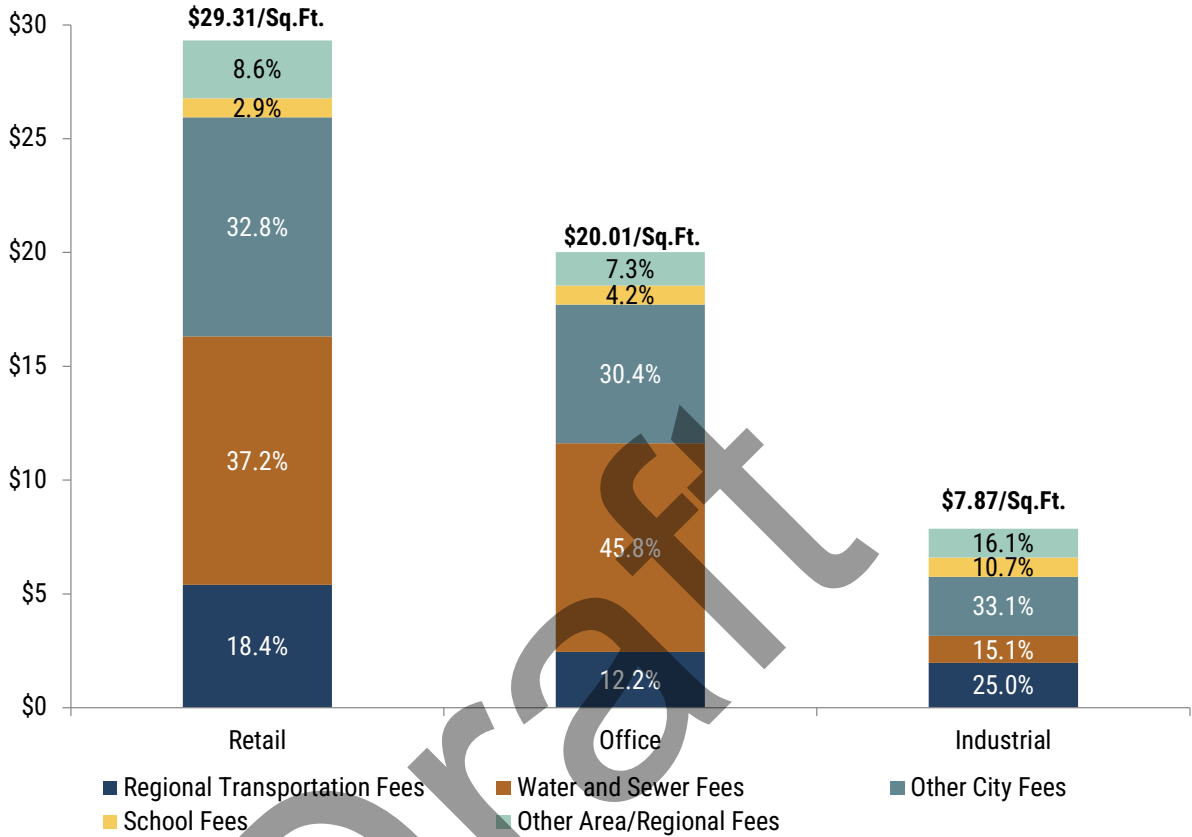
- For residential developments, the TUMF regional transportation fee represents close to 20 percent of total impact fees for both single family and multifamily development. Figure 1 shows the percentage of total fees attributable to various categories, including Regional Transportation Fees (TUMF). Water and Sewer Fees continue to represent the greatest proportion of residential fees, though they have decreased slightly in proportion since the prior 2022-23 study. Other City Fees and School fees continue to make up significant shares of fee totals, while Other Area/Regional Fees make up the smallest proportion.

**Figure 1 Average WRCOG Residential Development Impact Fees by Fee Category**



- Regional Transportation Fees (TUMF) as a proportion of total development impact fees vary for nonresidential land uses.** TUMF represents 12.2 percent, 18.4 percent, and 25 percent of total fee amounts for office, retail, and industrial, respectively. Overall, retail and office fee totals are dominated by Water and Sewer Fees. For industrial developments, Water and Sewer Fees make up a substantially lower share of the total, and Other City Fees make up the greatest proportion of total fees (**Figure 2**).

**Figure 2. Average WRCOG Nonresidential Development Impact Fees**

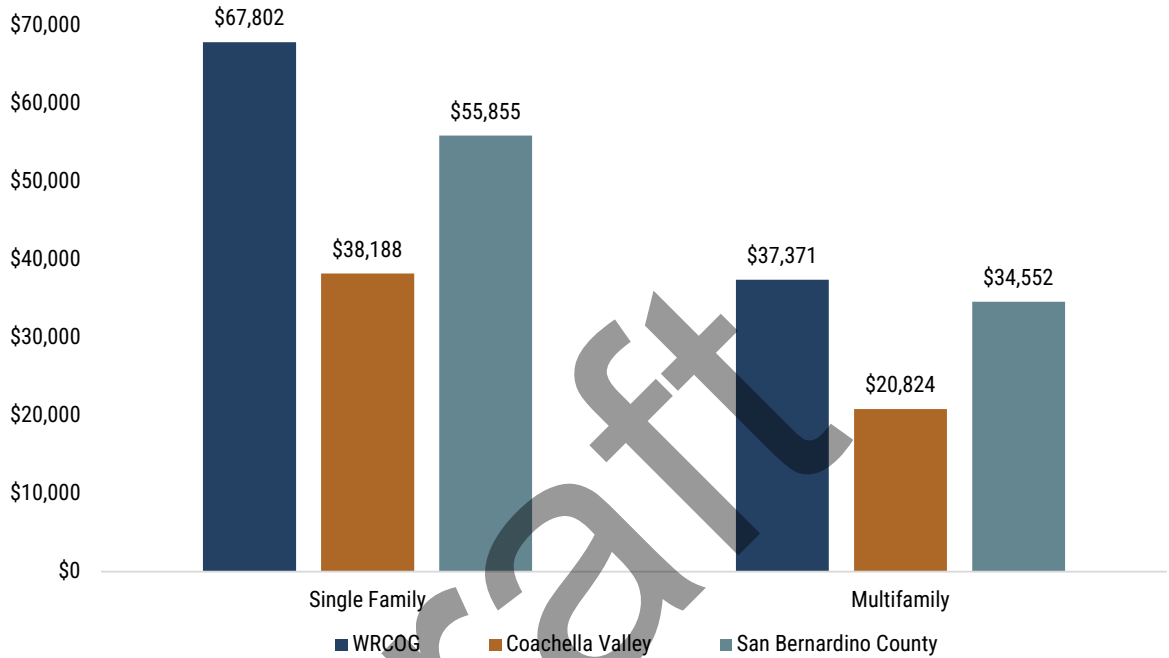


**FINDING #3: Average development impact fees in WRCOG member jurisdictions are generally similar to those in San Bernardino County and higher than those in Coachella Valley. Residential fees in Western Riverside County also appear to be growing faster than in San Bernardino County and Coachella Valley.**

- **Average residential development impact fees for WRCOG jurisdictions are equal to or higher than the average for selected cities in Coachella Valley and San Bernardino County.** Figure 3 below compares average fees in WRCOG with the average of selected San Bernardino County cities (Fontana, Yucaipa, San Bernardino, Ontario, Chino, and Rialto) and Coachella Valley cities (Indio, Palm Desert, and Palm Springs). WRCOG average fees are higher than the San Bernardino County fees for single family development and similar for multifamily development. Coachella Valley has substantially lower fees on both single family and multifamily development.
- **Residential fees in WRCOG appear to be increasing faster than in nearby areas.** The increases of 18.8 percent and 16.4 percent for single family and

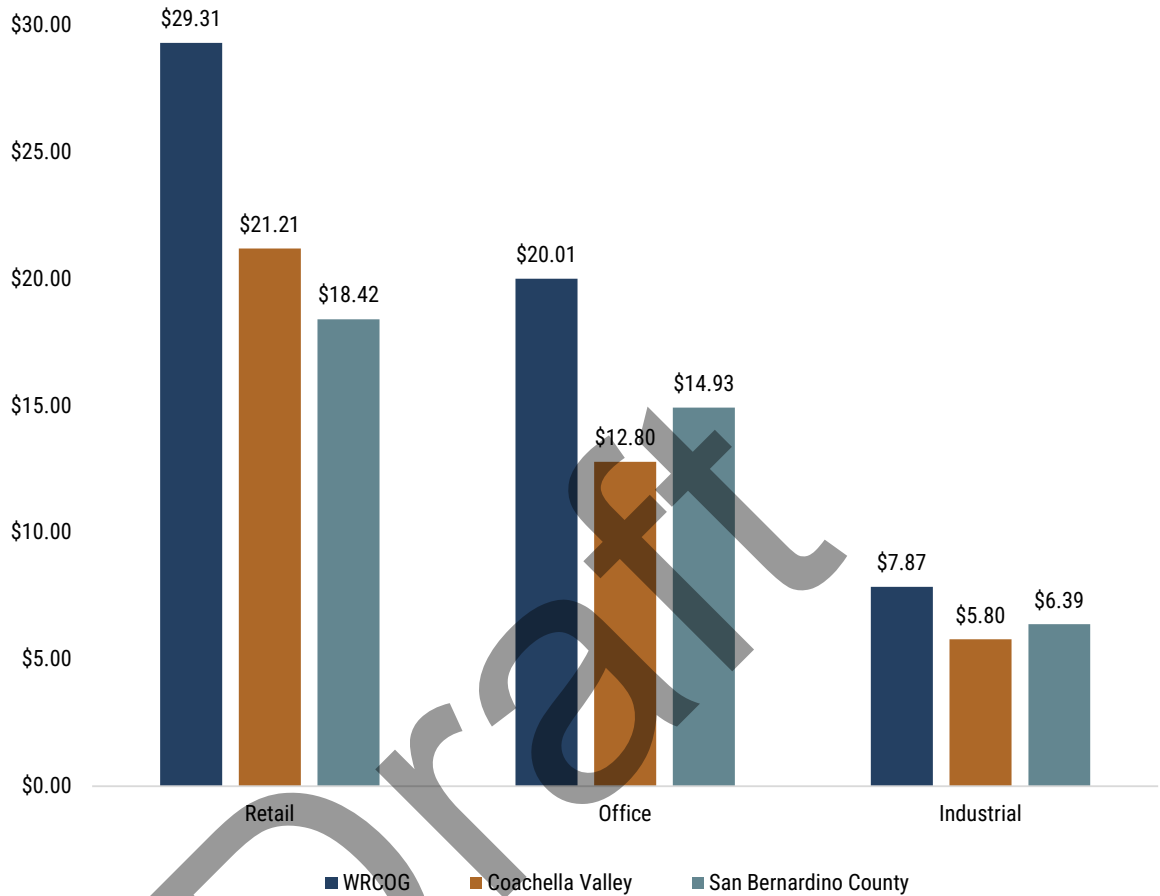
multifamily development fees (respectively) in WRCOG outpaced the increases of 3.1 percent and 7.8 percent in San Bernardino, as well as the increases of 6.9 and 7.7 percent in Coachella Valley.

**Figure 3. Average Residential Development Impact Fees in Neighboring Jurisdictions**



- Average impact fee totals for nonresidential developments in WRCOG are generally higher than the average impact fee totals of selected cities in Coachella Valley and San Bernardino County.** As seen in Figure 4 below, comparing average nonresidential development impact fees in WRCOG to selected San Bernardino County cities shows that WRCOG fees are substantially higher for retail, somewhat higher for office development, and slightly higher for industrial development.
- Nonresidential fees have increased more slowly than in the Coachella Valley.** Within the comparison of neighboring jurisdictions, cities in the Coachella Valley saw average fee totals for nonresidential developments increase the fastest, with 34.8 percent, 31 percent, and 22.9 percent increases for retail, office, and industrial development, respectively. Fee increases in WRCOG were next highest, while average fees in San Bernardino County cities generally did not increase, and even decreased slightly.

**Figure 4 Average Nonresidential Development Impact Fees in Neighboring Jurisdictions**



**FINDING #4: Average impact fee levels among WRCOG member jurisdictions represent between 3.5 percent and 10.6 percent of total development costs, with TUMF as a lower fraction of these proportions.**

- **Development impact fees represent between 3.5 percent and 10.6 percent of total development costs for the prototype projects.** As shown in Table 2 below, development impact fees represent 10.6 percent of total development costs for the prototype single family development and 7.7 percent of total costs for the prototype multifamily development. Nonresidential development impact fees are lower as a percent of total development costs at 7 percent of total costs for retail development and 4.6 percent for office development. For industrial development, the fee share is slightly lower, at 3.5 percent of total costs.
- **TUMF represents between 0.6 percent and 1.9 percent of total development costs/returns for the prototype feasible projects. While changes in the TUMF can add or subtract from total development costs, it would take a substantial**

change to increase/decrease overall development costs/returns by more than 1 percent. As a proportion of overall development costs, TUMF represents an estimated 1.9 percent for a single family project and 1.6 percent for a multifamily project. For nonresidential uses, TUMF represents 0.6 percent of total development costs for office development, 1.0 percent for industrial development, and 1.8 percent for retail development. TUMF represents between 12.2 percent and 29.6 percent of total development impact fees with the highest ratios for retail and industrial development and lowest for office development, as seen previously in Figure 2.

**Table 2. Development Impact Fees as % of Total Developments Costs\***

Development Impact Fees	Single Family	Multifamily	Industrial	Retail	Office
TUMF	1.9%	1.6%	1.0%	1.8%	0.6%
Other Development Impact Fees	8.7%	6.1%	2.5%	5.2%	4.1%
<b>Total Development Fees</b>	<b>10.6%</b>	<b>7.7%</b>	<b>3.5%</b>	<b>7.0%</b>	<b>4.6%</b>

\*Totals may not sum due to rounding.

## Organization of Report

After this initial chapter, this report is divided into three other chapters and several appendices. **Chapter 2** describes the definitions, methodology, and results of the fee review and comparison for WRCOG and non-WRCOG jurisdictions. **Chapter 3** describes the TUMF and other development impact fees as components of overall estimated development costs and returns for each development prototypes evaluated. Finally, **Chapter 4** provides a brief conclusion on the purposes and goals of this and other development impact fee comparison studies.

The appendices provide a substantial amount of additional supporting detail and information, including:

- **APPENDIX A** provides detailed information on the Development Prototypes.
- **APPENDIX B** provides information on assumptions around location and corresponding service provider (e.g., water district, school district) assignments within each jurisdiction.
- **APPENDIX C** provides fee comparison summaries and detailed fee estimation information for each WRCOG jurisdiction/area and each land use category.

## 2. Development Impact Fee Review and Comparison

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To accomplish the study purpose outlined in **Chapter 1**, development impact fees were estimated for each WRCOG jurisdictions as well as for selected neighboring jurisdictions in Coachella Valley and San Bernardino County. This required detailed research into fee schedules and calculation methodologies for each of these jurisdictions and associated service providers.

All the development impact fee estimates shown are based on fee schedules and information available at the time the research was conducted, primarily during the fall and winter of 2025. EPS attempted to use the most current and up-to-date fee information to enhance comparability and create a representation of fee levels at a single moment in time. However, limited online availability of complete fee information in some jurisdictions and annual fee program updates scheduled for early 2026 in several jurisdictions added an additional challenge in pinpointing fees at a given moment in time. While every effort was made to ensure that fees are updated and comparable, the final estimates should be considered as planning-level approximations. The actual fees due for a particular project will depend on the specifications of the individual project and the fee schedule at the time of project application.

The first section below provides some key definitions. The subsequent section provides a detailed description of the fee research methodology. The final section provides findings concerning development impacts fees in WRCOG member jurisdictions and other jurisdictions studied. In general, the definitions and approach in this study are consistent with those in prior studies, including the 2022-23 Study, to maintain consistency. In some situations, as noted below, refinements were necessary; for example, some water districts provided new guidance on the water meter assumptions to be used in fee calculations.

### Study Definition

Development impact fees have become an increasingly used mechanism among California jurisdictions to require new development to fund the demands it places on local and regional infrastructure and capital facilities. As noted, this report defines development impact fees as one-time fees collected for the purposes of funding infrastructure and capital facilities. This includes fees for the funding of a broad range of capital improvements, including water, sewer, storm drain, transportation, parks and recreation, public safety, and many other types of civic/community facilities. Almost all these fees are adopted under or consistent with the Mitigation Fee Act, though the analysis also includes other one-time

capital facilities fees, such as parkland in-lieu fees under the Quimby Act and one-time charges through Benefit Assessment Districts.

This report does not include estimates of other types of fees charged by cities including permitting, planning, and processing fees that are charged on new development, and that do not fund capital facilities/infrastructure. These fees are typically intended to recover a jurisdiction's costs associated with some sort of review or administrative service provided and are typically more modest charges relative to development impact fees (previous studies have found them to be in the 5 to 15 percent range of development impact fees, and between 1 and 2 percent of total development costs).

Some typical fee types that fall in this category of permitting, planning, and processing fees and that are standard across most development projects include:

- **Building Permit Fee** – This fee is charged in various ways. Jurisdictions charge based on development size, development valuation, or flat fee.
- **Plan Check Fee** – This fee is charged in various ways. Jurisdictions charge based on development size, development valuation, flat fee, percentage of the Building Permit Fee, or an hourly charge.
- **California Building Standards Commission Fee** – This fee is calculated by charging \$1 per \$25,000 of a development's valuation.
- **Strong Motion Instrumentation Program Fee** – This fee is calculated by charging \$13 per \$100,000 of a development's valuation for residential construction under three stories, or \$28 per \$100,000 for all other development types.
- **Technology Surcharge** – This fee is charged differently by jurisdiction. Some jurisdictions charge based on the development's valuation and area, while other jurisdictions choose to charge this as a percentage of the Building Permit Fee.

Many other fee types exist that are project-dependent and may be related to: inspections, tentative tract/parcel maps, conditional use permits, plan amendments, annexations, and a wide variety of minor permits. These are typically charged through some combination of flat fee, deposit, and/or actual hourly costs incurred by planning or building department staffs.

## Methodology

To provide a fee comparison that can best serve as an “apples-to-apples” comparison, WRCGOG staff and EPS identified the following parameters that guide the study:

- Jurisdictions to be studied
- Land uses to be evaluated and associated development prototypes

- Selection of service providers where there are multiple service providers in the same jurisdiction
- Categorization of the various types of development impact fees

This section describes these study parameters as well as the process of review with the jurisdictions/relevant service providers.

### Selection of Jurisdictions for Prototype Analysis

Jurisdictions selected for this analysis include all eighteen (18) WRCOG member cities. WRCOG staff and the EPS also identified three additional unincorporated areas to study, the March JPA, Temescal Valley, and Winchester, all locations where substantial growth is occurring and/or planned within the WRCOG region.

For the comparison of WRCOG jurisdictions to neighboring/peer areas, additional jurisdictions were selected in the Coachella Valley area of eastern Riverside County and in nearby areas of San Bernardino County most expected to compete for development with neighboring WRCOG jurisdictions. The selected comparison jurisdictions remain the same as in the 2022-23 Study.

Fees were estimated for the prototypes in each land use category for each city within the WRCOG, for the three unincorporated areas, and for the comparison jurisdictions. Wherever possible, this analysis sought to use the same jurisdictional assumptions as in prior studies. Where cities or unincorporated areas are served by multiple school districts, utility districts, and other subdistricts or assessment zones, assumptions were made around subarea locations, as discussed later in this Chapter.

**Table 3** shows the cities/communities evaluated, including the twenty-one (21) WRCOG cities/communities and the nine (9) non-WRCOG comparison communities.

**Table 3. Jurisdictions Included in Fee Study**

WRCOG Jurisdictions		Coachella Valley	San Bernardino County
Banning	Murrieta	Indio	Fontana
Beaumont	Norco	Palm Desert	Yucaipa
Calimesa	Perris	Palm Springs	San Bernardino
Canyon Lake	Riverside		Ontario
Corona	San Jacinto		Chino
Eastvale	Temecula		Rialto
Hemet	Wildomar		
Jurupa Valley	Temescal Valley		
Lake Elsinore	Winchester		
Menifee	March JPA		
Moreno Valley			

## Land Uses and Development Prototypes

### Land Uses

Development impact fees are levied on a variety of residential and nonresidential land uses with variations for different uses and certain product types often built into the fee programs.

For the purposes of this study, five (5) common land use types that reflect typical development projects and are consistent with prior studies were selected: single family residential, multifamily residential, retail, office, and “high-cube” industrial.<sup>2</sup>

### Development Prototype Selections

Within each of the five (5) general land use types selected, this study identifies a detailed development prototype meant to represent a typical development that may occur anywhere within the WRCOG region. The characteristics of each prototype allow for the calculation of estimated development impact fees for each jurisdiction. Utilizing the same prototypes across all jurisdictions ensures that the fee comparison is “apples-to-apples”.

As a starting point, this study utilized the development prototypes used in the 2022-23 Study for each of the five land uses. EPS then compared the prototypes against development trend data from Redfin and Costar for single family, multifamily, office, retail, and industrial developments built between 2020 and 2050 throughout western Riverside County. Specifically, EPS focused on evaluating whether the prototypes still reflect recent data on median building/home size and lot size for each of the land use types. The review revealed that there have been only minor changes in average development project sizes since the 2022-23 Study, and EPS determined that the land use prototypes could be held constant, as they continue to reflect the characteristics of typical projects in the region.

The largest changes in development size, though still modest, were noted in industrial development, with average (mean) rentable building area (RBA) decreasing from 188,000 square feet to 167,000 square feet and average land area decreasing from 12.7 to 9.24 acres. However, while this decrease reflects a decrease in the quantity of larger projects, many projects of similar size and characteristics to the prototype continue to be developed in the area. The prototypes are summarized below along with images that represent example projects with matching characteristics.

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<sup>2</sup> “High Cube” is defined as warehouses/distribution centers with a minimum gross floor area of 200,000 sq. ft., minimum ceiling height of 24 feet, and minimum dock-high door loading ratio of 1 door per 10,000 sq. ft.

### Single Family Residential Development

50-unit residential subdivision; 2,700 square foot homes; 7,200 square foot lots



Example Prototype Single family Home, City of Riverside

### Multifamily Residential Development

200-unit market-rate apartment building; 260,000 gross square feet



Example Prototype Multi-Family Development, City of Murrieta

### Retail Development

10,000-gross-square-foot retail building



### Office Development

20,000-gross-square-foot, Class A or Class B office building



## Industrial Development

265,000-gross-square-foot, high-cube industrial building<sup>3</sup>



Example Prototype Industrial Development, City of Perris

In addition to building size, several other development characteristics can affect development impact fees, such as the number and size of water meters that are used in calculating many water facilities fees. Other fees are tied to the gross site or lot area. EPS utilized a set of additional development prototypes assumptions detailed in **Appendix A**.

In general, and wherever possible, these assumptions were kept consistent with those used in the 2022-23 Study to improve comparability. The assumptions were initially developed based on a review of equivalent assumptions used in other regional fee studies (e.g., in the San Joaquin Valley and the Sacramento Valley) and refined through feedback from Western Riverside County service providers. In a few cases, fee calculation formulas have required additional assumptions, such as estimates of water/sewage flow rates, which are specific to and have been provided by each service provider.

In the few cases where assumptions differed from 2022-23, the changes were primarily due to service providers providing updated guidance, such as recommended assumptions for typical water meter size associated with certain types of development. In certain cases, this has led to small deviations from listed prototype assumptions being used for fee calculation. For example, Jurupa Community Services District and Yucaipa Valley Water District (JCSD and YVWD) typically permit new single family homes with  $\frac{3}{4}$ " water pipes, which is slightly smaller than the prototype assumption of a 1" pipe. The smaller pipe size was used for fee estimation because JCSD and YVMD have indicated that  $\frac{3}{4}$ " is more

<sup>3</sup> "High-cube" is defined as warehouses/distribution centers with a minimum gross floor area of 200,000 sq. ft., minimum ceiling height of 24 feet, and minimum dock-high door loading ratio of 1 door per 10,000 sq. ft.

representative of a typical development in their districts, and developers are unlikely to use larger 1" pipes due to much higher associated fee levels.

### Subarea Location Assumptions

In some cities, there are multiple service providers providing the same type of facilities in different parts of the city. For example, some cities are served by two or more distinct school districts, and many cities are served by two or more water and/or sewer districts. Therefore, an assumption around location within a subarea or zone associated with a given service provider had to be made in order to calculate each fee estimate. These assumptions were kept consistent with those used in prior studies and were developed based on the following factors:

- Suggestions from the City.
- Commonality of service provider between multiple cities; for example, Eastern Municipal Water District serves many cities.
- Scale/nature of service areas was also considered; for example, in some cases the majority of a City was served by one service provider and/or the majority of the growth areas were served by a particular service provider.
- In some cases, there was one service provider – e.g., the City – with different fees by City subarea (e.g., storm drain). In these cases, an effort was made to select the area expected to see the most growth based on discussions with City and WRCOG staff.
- In other cases, area-specific one-time fees/assessments/special taxes were in place to cover the costs of capital facilities in a new growth area. Where substantial in scale, these areas and the associated area fees were used in the fee comparison.

The location and corresponding service provider assignment assumptions are shown in **Appendix B**.

### Fee Types and Categories

The primary focus of the fee research is to develop estimates of existing development impact fees charged on new development in the selected jurisdictions. While some fees are highly uniform, such as school district fees, there is substantial variation in the naming and types of facilities included in other development impact fees. This fee review organized the full set of fees in a normalized set of categories to allow for easy comparison. The key fee categories are as follows, which are consistent with the prior studies:

- **Regional Transportation Fees.** This category includes the respective TUMFs in Western Riverside County and Coachella Valley. TUMF in Western Riverside County is charged by WRCOG directly on the following bases:
  - **Single Family Residential Development** - Per unit basis with different fee levels based on unit size.
  - **Multifamily Residential Development** - Per unit basis.
  - **Retail Development** - Per gross building square foot basis. There is no fee on the first 3,000 square feet of a retail development.
  - **Industrial Development** - Per gross building square foot basis. The industrial fee includes a base fee on square footage up to 200,000 square feet and then, where the building meets the definition of a high-cube building<sup>4</sup>, an effective discount of 48 percent in the base fee for all additional development above 200,000 square feet.
  - **Office Development** - Per gross building square foot basis.

This category also includes regional transportation impact fees in other subregions/jurisdictions where they are clearly called out. In San Bernardino County, cities are similarly required to contribute towards regional transportation funding, but not all of them distinguish between local and regional fees, in which case all transportation fees fall under the “Other City Fees” category.

- **Water and Sewer Fees.** All development locations studied were subject to some form of water and sewer development impact fees, whether a connection or capacity related charge, and these are combined into one category. These are typically collected either by a city or directly by a service provider.
- **Other City Fees.** Beyond water/sewer fees (which are sometimes charged or collected by cities), jurisdictions frequently adopt various additional citywide (or countywide) fees used to fund various capital facilities. This category captures a wide variety of fees including: local transportation fees, parks and recreation facilities fees, Quimby Act in-lieu parkland fees, storm drain fees, public safety facilities fees, other civic/community facilities fees, and, on occasion, affordable housing, or public art in-lieu fees.
- **School Fees.** School facilities fees are more restrictively governed by State law and therefore show more consistency between jurisdictions than most other fees. Under State law, School Districts can charge specified Level 1 development impact fees by preparing a justification report, similar to a nexus

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<sup>4</sup> High-cube is defined as warehouses/distribution centers with a minimum gross floor area of 200,000 sq. ft., minimum ceiling height of 24 feet, and minimum dock-high door loading ratio of 1 door per 10,000 sq. ft.

study. If School Districts identify and estimate greater required capital improvement costs through a School Facilities Needs Analysis (SFNA), higher Level 2 fees can be charged to fund up to 50 percent of the School District's capital improvement costs. An SFNA is only valid for one year at a time, and only three school districts serving WRCOG jurisdictions charged Level 2 fees at the time of this study.

- **Other Area/Regional Fees.** A final category was developed to capture other fees not included in the above categories, typically other sub-regional fees or area-specific fees. For example, this category includes the Western Riverside County Multiple Species Habitat Conservation Plan mitigation fee, various Road and Bridge Benefit Districts (RBBD) fees, as well as other district-based charges/fees for infrastructure/capital facilities applied in particular growth areas.

### Fee Estimation and Review Process

For WRCOG member jurisdictions, EPS worked with WRCOG staff to complete the following data collection and review process to come up with each fee estimate:

- Confirm base assumptions including development prototype characteristics and set of service providers
- Use online sources to obtain development impact fee schedules from each jurisdiction or service provider
- Identify and list development impact fees charged in jurisdiction and/or for each service provider
- Where fee schedule provided insufficient information, review available mitigation fee nexus studies, ordinances, or resolutions, as applicable
- Where sufficient data was not available or incomplete, contact City, County, or other service provider to obtain/confirm appropriate fee schedules
- Develop initial estimates of each development impact fee for each development prototype
- Review estimates in comparison with 2022-23 fee amounts to identify unusual or unexpected discrepancies or large changes in fee levels
- Compile summary tables showing initial fee estimates and share with representatives of each jurisdiction and/or relevant service providers (e.g., Eastern Municipal Water District)
- Receive feedback, corrections, and refinements (and in some cases actual fee calculations)

- Refine fee estimates based on feedback and confirm changes with jurisdictions

For non-WRCOG jurisdictions, the process followed was largely the same, except that fee estimate information was not reviewed by jurisdiction representatives.

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## Findings from WRCOG Member Jurisdiction Fee Review

General findings from fee research for the WRCOG region are summarized below.

On average, WRCOG TUMF residential fees represent close to 20 percent of total development impact fees for both single family and multifamily development. Regional Transportation Fees (or TUMF) for both single family TUMF and multifamily TUMF represent around 20 percent of the respective average total development impact fees, with the percentage for single family development being slightly lower at 18.3 percent compared with 20.9 percent for multifamily development. However, within individual jurisdictions, fee totals vary widely – from \$48,785 per unit to \$98,642 per unit for single family development and from \$23,797 per unit to \$45,806 per unit for multifamily development – and TUMF, which is the same across jurisdictions, therefore varies as a percent of total fees from 12.6 percent to 25.4 percent for single family development and 17.1 percent to 32.8 percent for multifamily development (see Table 4, and Figure 5). Nominal average fee totals by fee category are shown in Table 5.

**Table 4. TUMF as a Proportion of Total Fees**

Item	Average	Range	
		Low	High
<b>Single Family</b>			
Total Fees per Unit	\$67,802	\$48,785	\$98,642
TUMF as a % of Total Fees	18.3%	25.4%	12.6%
<b>Multifamily</b>			
Total Fees per Unit	\$37,371	\$23,797	\$45,806
TUMF as a % of Total Fees	20.9%	32.8%	17.1%
<b>Industrial</b>			
Total Fees per SF	\$7.87	\$5.17	\$13.08
TUMF as a % of Total Fees	29.6%	45.1%	17.8%
<b>Retail</b>			
Total Fees per SF	\$29.31	\$16.31	\$56.57
TUMF as a % of Total Fees	26.3%	47.3%	13.6%
<b>Office</b>			
Total Fees per SF	\$20.01	\$9.42	\$33.63
TUMF as a % of Total Fees	12.2%	26.0%	7.3%

\* Average and ranges as shown encompass 21 jurisdiction, including 18 cities and the incorporated areas of Temescal Valley, Winchester, and March JPA.

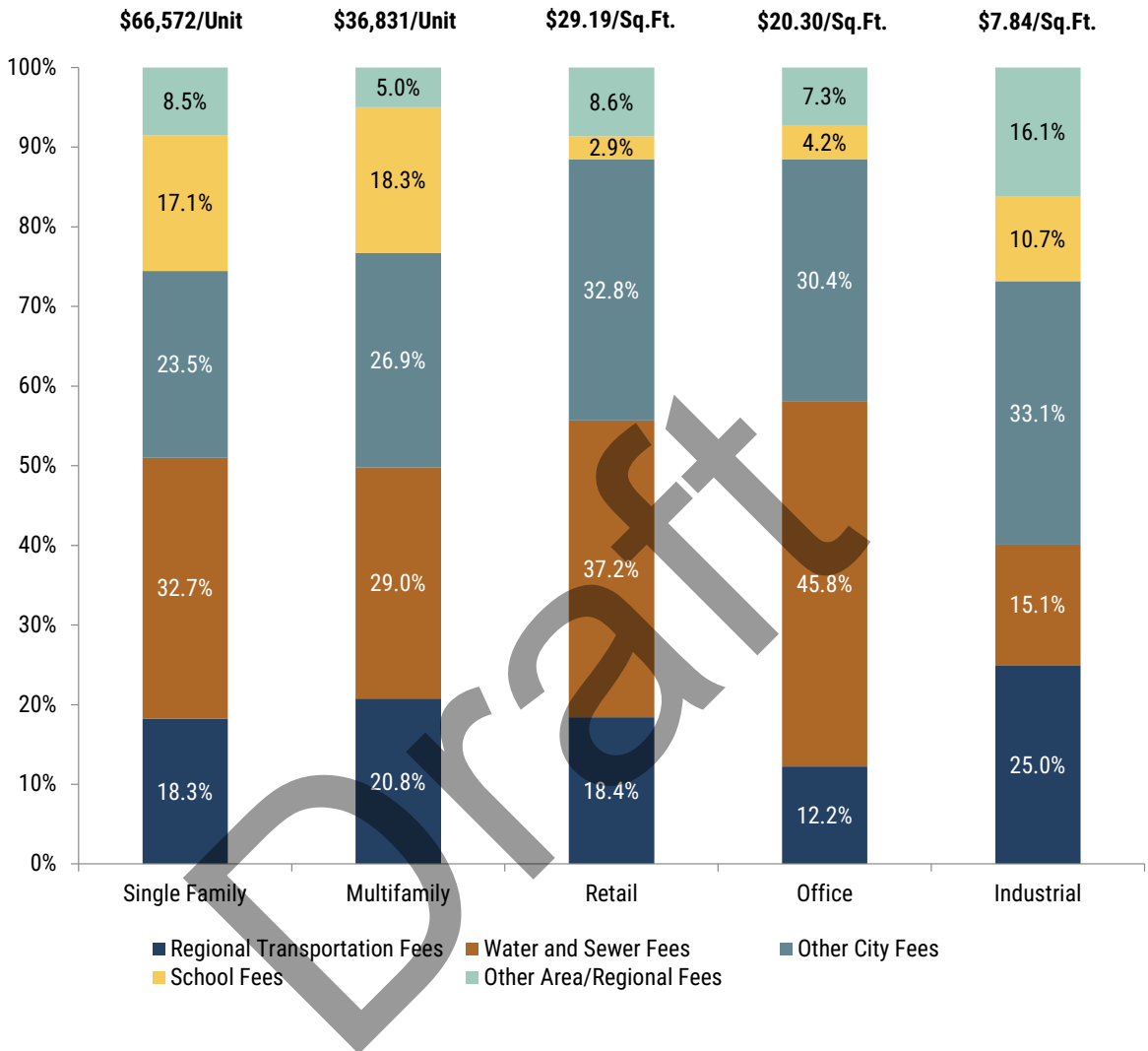
On average, WRCOG TUMF nonresidential fees show more variation in level and in proportion of overall development impact fees (between 7 percent and 48 percent) than for the residential fee categories. Average total retail fees are about \$29 per square foot, of which Regional Transportation Fees represent 26 percent. Due to the variation in the total fees on retail development among jurisdictions (from \$16.31 to \$56.57 per square foot), TUMF as a percent of total fees ranges from 13.6 percent to 47.3 percent. Average total industrial fees are substantially lower at \$7.87 per square foot with a range from \$5.17 per square foot to \$13.08 per square foot. TUMF represents about 30 percent of the average total industrial fees, with a range from 17.8 percent to 45.1 percent. Total fees on office development fall in between the retail and industrial fees at an average of \$20.01 per square foot and a range from \$9.42 to \$33.63 per square foot. The TUMF fee represents a relatively low 12.1 percent of average overall fees on office development with a range from 7.3 percent to 26 percent (see Table 4, Table 5, and Figure 5).

Nonresidential development impact fees show more variation in terms of the distribution between fee categories. Retail fees are dominated by water and sewer fees (37.3 percent) as well as Other City fees (32.8 percent). Office fees follow a similar pattern with Water and Sewer Fees at 45.8 percent of the total followed by Other City fees at 30.4 percent. Fees for industrial buildings, which are typically less intensive water users, are lower overall and more dominated on a proportionate basis by Other City fees (33 percent) and Regional Transportation Fees (24.9 percent) (see Table 5 and Figure 5).

**Table 5. Average Development Impact Fee Costs by Category in WRCOG Region**

	Single Family (per Unit)	Multifamily (per Unit)	Industrial (per Sq.Ft)	Retail (per Sq.Ft)	Office (per Sq.Ft)
Regional Transportation Fees	\$12,380	\$7,757	\$1.96	\$5.40	\$2.45
Water and Sewer Fees	\$22,204	\$10,856	\$1.19	\$10.92	\$9.17
Other City Fees	\$15,902	\$10,063	\$2.60	\$9.62	\$6.09
School Fees	\$11,563	\$6,832	\$0.84	\$0.84	\$0.84
Other Area/Regional Fees	<u>\$5,754</u>	<u>\$1,862</u>	<u>\$1.27</u>	<u>\$2.53</u>	<u>\$1.46</u>
<b>Total Fees</b>	<b>\$67,802</b>	<b>\$37,371</b>	<b>\$7.87</b>	<b>\$29.31</b>	<b>\$20.01</b>

**Figure 5. Average Development Impact Fee Costs in WRCOG Jurisdictions**



**Unincorporated jurisdictions have slightly lower total fees as compared to the average for all WRCOG study jurisdictions.** For single family and multifamily residential uses, total fees for the unincorporated study areas were 80 percent and 86 percent, respectively, of the WRCOG average total fee amount for residential uses, as shown in **Table 6**. For nonresidential uses, total fees for unincorporated study areas were between 67 and 70 percent of the WRCOG average for nonresidential uses. Across land use types, this difference can be primarily attributed to fewer fees in the Other City/(County) Fees category.

**Table 6. Unincorporated Jurisdictions/March JPA and Total Jurisdictions Comparisons**

	Single Family (per Unit)	Multifamily (per Unit)	Industrial (per Sq.Ft)	Retail (per Sq.Ft)	Office (per Sq.Ft)
Unincorporated Jurisdictions and March JPA	\$54,237	\$32,263	\$5.43	\$19.65	\$14.05
Total Jurisdictions	\$67,802	\$37,371	\$7.87	\$29.31	\$20.01
Unincorporated Jurisdictions and March JPA / Total Jurisdiction	80%	86%	69%	67%	70%

**Fee Level Changes since 2022-23 Study**

Table 7 through Table 11 provide additional detail on the changes in fee levels by fee category.

**Table 7. Single Family 2022-23 Fee Comparison**

Single Family	Average Fee Per Dwelling Unit			
	2022	2025	\$ Change	% Change
Regional Transportation Fees	\$10,104	\$12,380	\$2,276	22.5%
Water and Sewer Fees	\$20,772	\$22,204	\$1,433	6.9%
Other City Fees	\$12,075	\$15,902	\$3,827	31.7%
School Fees	\$9,275	\$11,563	\$2,288	24.7%
Other Area/Regional Fees	\$4,853	\$5,754	\$901	18.6%
<b>Total Fees</b>	<b>\$57,078</b>	<b>\$67,802</b>	<b>\$10,724</b>	<b>18.8%</b>

**Table 8. Multifamily 2022-23 Fee Comparison**

Multifamily	Average Fee Per Dwelling Unit			
	2022	2025	\$ Change	% Change
Regional Transportation Fees	\$6,580	\$7,757	\$1,177	17.9%
Water and Sewer Fees	\$10,012	\$10,856	\$844	8.4%
Other City Fees	\$8,608	\$10,063	\$1,455	16.9%
School Fees	\$5,480	\$6,832	\$1,352	24.7%
Other Area/Regional Fees	\$1,418	\$1,862	\$443	31.3%
<b>Total Fees</b>	<b>\$32,099</b>	<b>\$37,371</b>	<b>\$5,272</b>	<b>16.4%</b>

**Table 9. Retail 2022-23 Fee Comparison**

Retail	2022	Average Fee Per Square Foot		
		2025	\$ Change	% Change
Regional Transportation Fees	\$5.40	\$5.40	\$0.00	0.0%
Water and Sewer Fees	\$10.31	\$10.92	\$0.61	5.9%
Other City Fees	\$6.66	\$9.62	\$2.95	44.4%
School Fees	\$0.66	\$0.84	\$0.18	27.0%
Other Area/Regional Fees	\$2.23	\$2.53	\$0.30	13.6%
<b>Total Fees</b>	<b>\$25.27</b>	<b>\$29.31</b>	<b>\$4.04</b>	<b>16.0%</b>

**Table 10. Office 2022-23 Fee Comparison**

Office	2022	Average Fee Per Square Foot		
		2025	\$ Change	% Change
Regional Transportation Fees	\$2.45	\$2.45	\$0.00	0.0%
Water and Sewer Fees	\$8.19	\$9.17	\$0.98	12.0%
Other City Fees	\$4.47	\$6.09	\$1.62	36.3%
School Fees	\$0.66	\$0.84	\$0.18	27.0%
Other Area/Regional Fees	\$1.27	\$1.46	\$0.19	14.9%
<b>Total Fees</b>	<b>\$17.04</b>	<b>\$20.01</b>	<b>\$2.97</b>	<b>17.4%</b>

**Table 11. Industrial 2022-23 Fee Comparison**

Industrial	2022	Average Fee Per Square Foot		
		2025	\$ Change	% Change
Regional Transportation Fees	\$1.57	\$1.96	\$0.40	25.3%
Water and Sewer Fees	\$0.99	\$1.19	\$0.20	20.5%
Other City Fees	\$2.15	\$2.60	\$0.45	21.0%
School Fees	\$0.66	\$0.84	\$0.18	27.0%
Other Area/Regional Fees	\$1.11	\$1.27	\$0.16	14.8%
<b>Total Fees</b>	<b>\$6.48</b>	<b>\$7.87</b>	<b>\$1.39</b>	<b>21.5%</b>

## Findings from Fee Comparison with Non-WRCOG Jurisdictions

Figure 6 through Figure 9 compare the average overall WRCOG development impact fees (and their proportionate distributions between the five major fee categories) with other cities/groups of cities for all five land uses/development prototypes studied. The comparative cities/subregions include selected jurisdictions in the Coachella Valley and San Bernardino County.

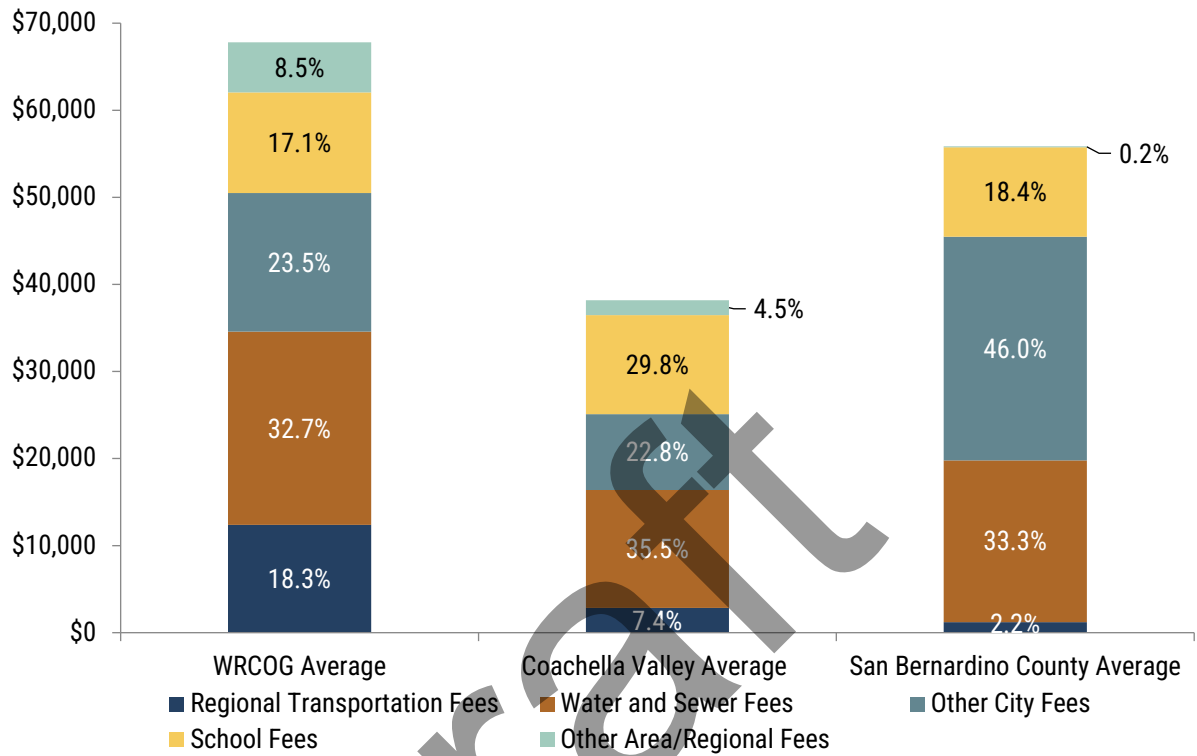
**Average development impact fees for WRCOG jurisdictions are generally similar to the average of selected San Bernardino County cities.** When compared with the average of selected San Bernardino County cities (Fontana, Yucaipa, San Bernardino, Ontario, Chino, and Rialto), the WRCOG average is higher for all land uses, though most similar for multifamily developments. New development in San Bernardino County cities is required to make payments towards regional transportation infrastructure, though the distinction between the regional and local transportation fees is often unclear. Overall, the combination of Regional Transportation Fees, Other City fees, and Area/Other Regional fees is lower in San Bernardino County than in Riverside County for all land uses.

**The average development impact fees for selected Coachella Valley cities are lower than the WRCOG averages for all land uses.** The average for selected Coachella Valley cities (Indio, Palm Desert, and Palm Springs) is substantially lower for single family, multifamily, office, and retail development, and modestly lower industrial development. In the case of residential uses, this is primarily due to lower Regional Transportation Fees and Other City Fees. For nonresidential uses, this is more generally attributable to lower Water and Sewer Fees and lower Other Area/Regional Fees.

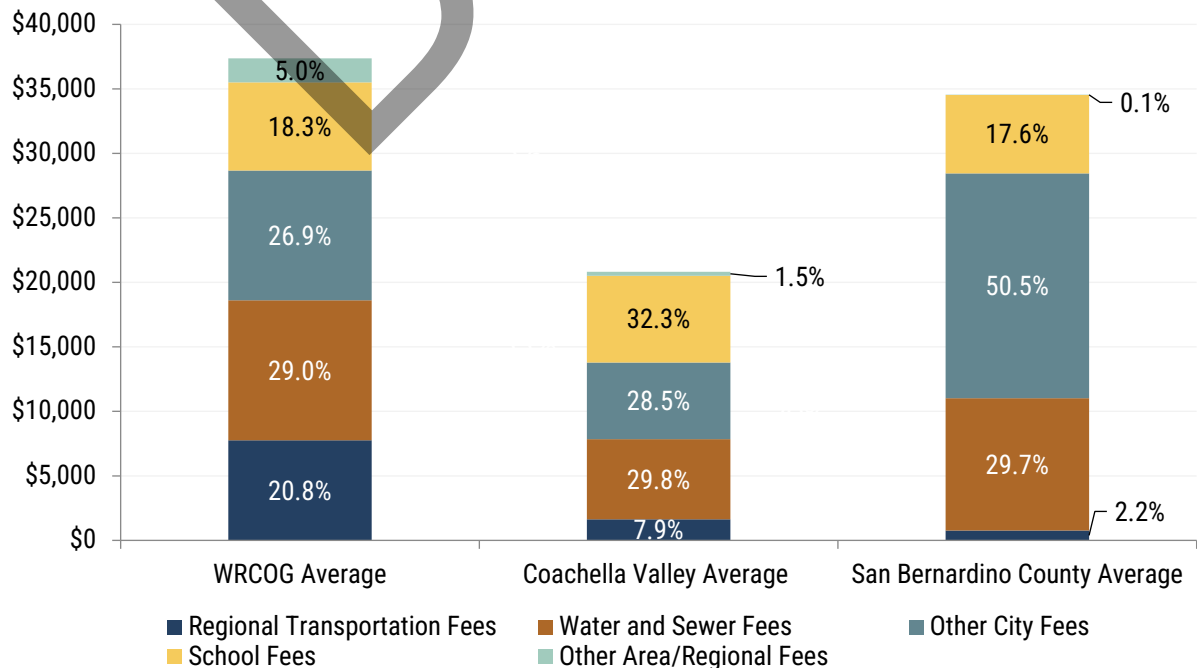
**Residential fees in Western Riverside County also appear to be growing faster than in San Bernardino County and Coachella Valley.** The increases of 18.8 percent and 16.4 percent for single family and multifamily development fees (respectively) in WRCOG outpaced the increases of 3.1 percent and 7.8 percent in San Bernardino, as well as the increases of 6.9 percent and 7.7 percent in Coachella Valley.

**Nonresidential fees have increased more slowly than in the Coachella Valley.** Within the comparison of neighboring jurisdictions, cities in the Coachella Valley saw average fee totals for nonresidential developments increase the fastest, with 34.8 percent, 31 percent, and 22.9 percent increases for retail, office, and industrial development, respectively. Fee increases in WRCOG were next highest, while average fees in San Bernardino County cities generally did not increase, and even decreased slightly.

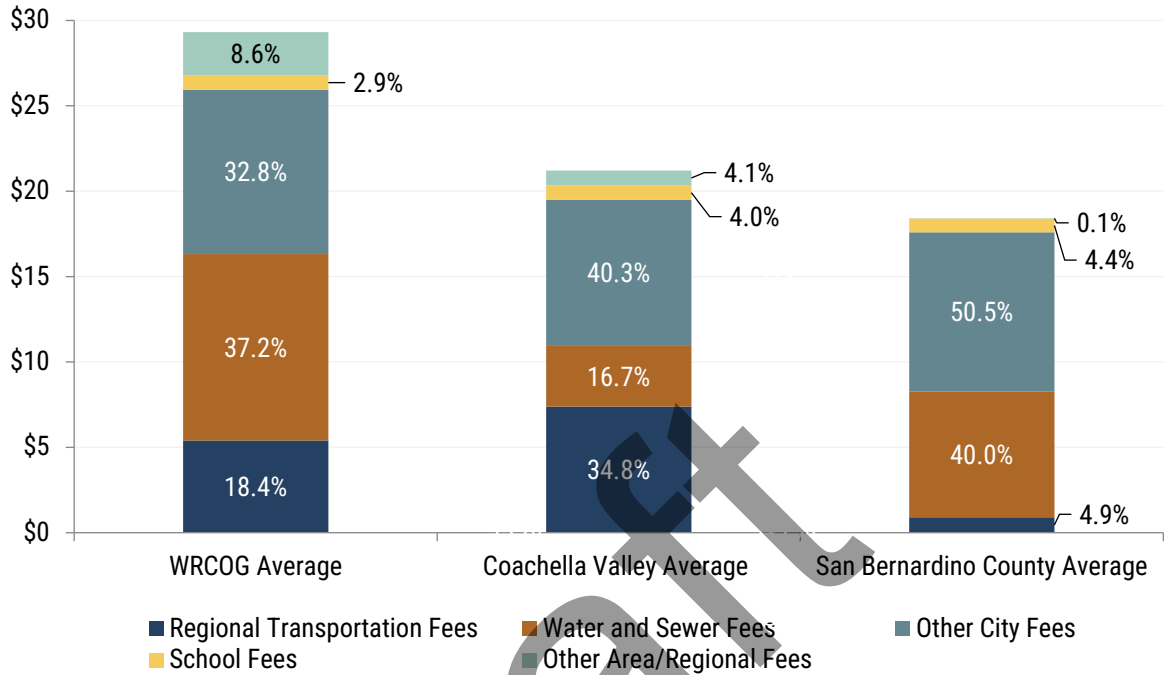
**Figure 6. Average Single Family Development Impact Fee Costs and Proportions in Neighboring Jurisdictions**



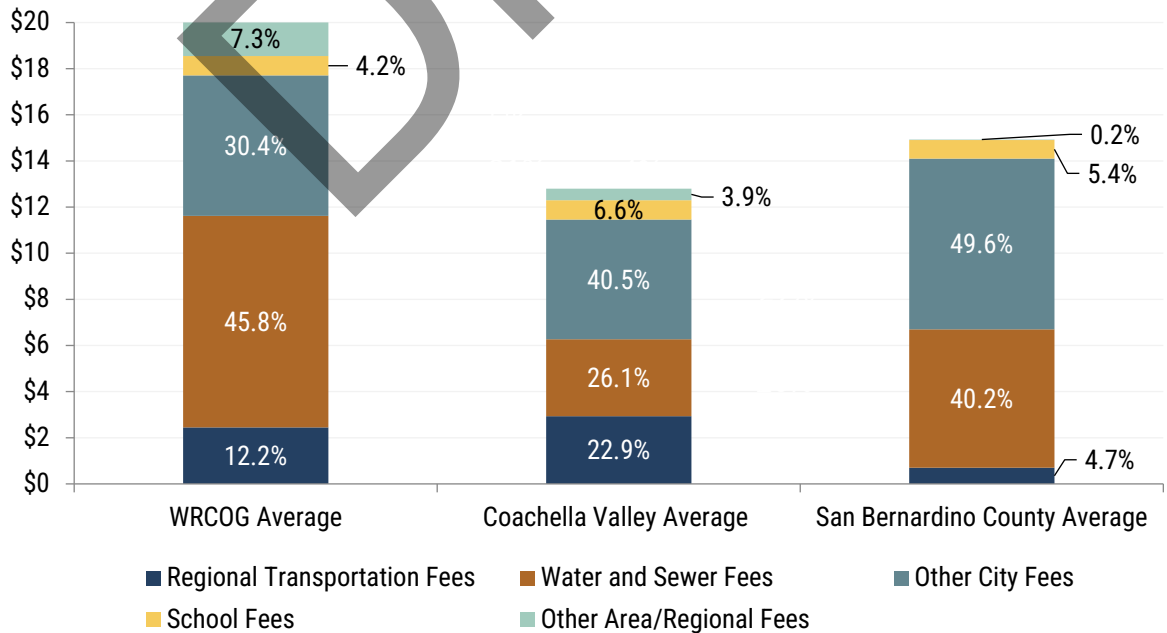
**Figure 7. Average Multifamily Development Impact Fee Costs and Proportions in Neighboring Jurisdictions**



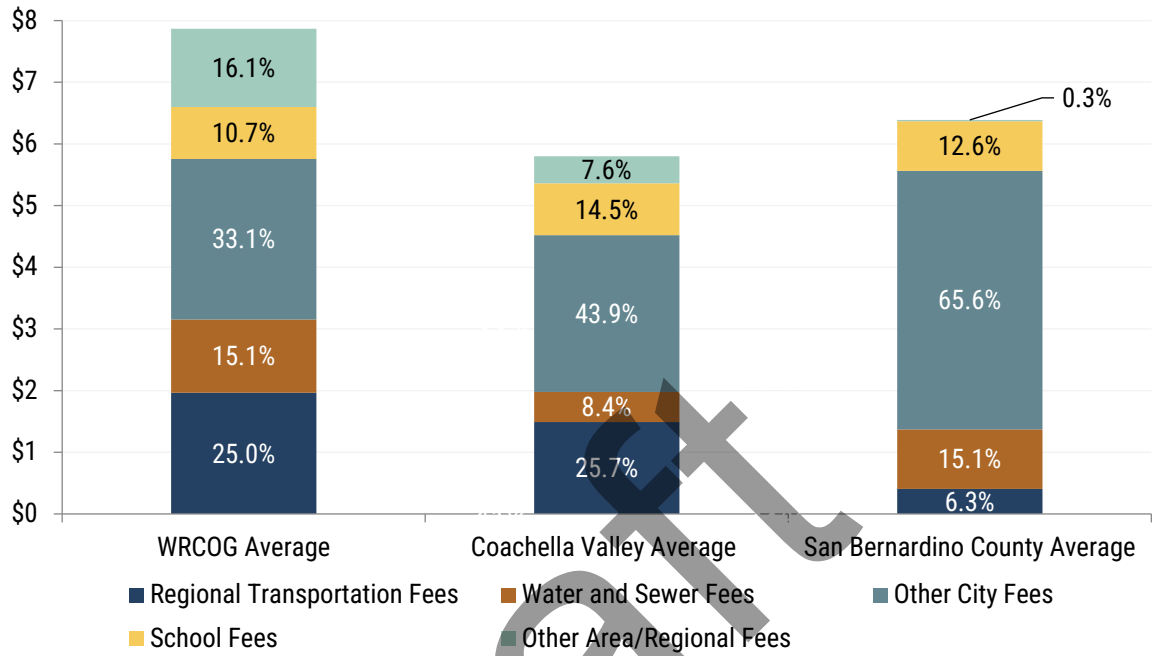
**Figure 8. Average Retail Development Impact Fee Costs and Proportions in Neighboring Jurisdictions**



**Figure 9. Average Office Development Impact Fee Costs and Proportions in Neighboring Jurisdictions**



**Figure 10. Average Industrial Development Impact Fee Costs and Proportions in Neighboring Jurisdictions**



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### 3. Development Impact Fees and Development Costs

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This chapter evaluates development impact fees, including the TUMF, in Western Riverside County in the context of overall development costs. The first section below provides an overview of the complex factors that influence decisions to develop, one of which is development cost. The subsequent section describes the methodology used to estimate development costs for different land use types. The next section provides conclusions concerning the level of fees and TUMF in the context of overall costs.

**It is critical to note that this analysis uses generalized development prototypes and development cost and return estimates to draw overall conclusions about development impact fees relative to development costs. This analysis does not represent a project-specific analysis as the development program, development costs, and returns associated with any individual project can vary widely. No conclusions concerning the feasibility of any specific project should be drawn from this analysis.**

#### Economics of Development

##### Key Factors in New Development

The drivers of growth and development are complex and multifaceted, and market conditions—influenced by broader global, national, and regional economic conditions—are typically the strongest factor. Though regional and local policies (including the choice of whether and how much to charge in impact fees) will not be sufficient to attract or capture development when market conditions are poor, they can influence the feasibility and pace of development during more moderate or strong market conditions. Market strength is typically reflected by the price point or lease rate that users/homeowners/renters are willing to pay.

Developers (whether looking to do speculative development or to provide build-to-suit developments for larger users) will review a number of conditions before determining whether to move forward with site acquisition/optioning and pre-development activities. Factors will include: (1) the availability of appropriate sites, (2) the availability of/proximity to/quality of infrastructure/facilities (e.g., proximity to transportation corridors, schools, and other amenities), (3) local market strength (achievable sales prices/lease rates) in the context of competitive supply, (4) expected development costs (including land acquisition costs, construction materials and labor costs, the availability and costs of financing, and development impact fees, among others), and, (5) where sites are unentitled, the entitlement risk.

When the strength of market demand for new residential and nonresidential development is sufficient, it typically spurs more detailed review and evaluation of sites by developers. Even in cases where market factors look strong, there is a complex balance between development revenues, development costs, land costs, and required developer returns that must be achieved to catalyze new development. Modest fluctuations in development revenues (i.e., market prices), development costs (materials, labor costs, etc.), and landowner expectations (perceived value of land) can all affect development decisions, as can assessments of entitlement risk and complexity, where entitlements are still required.

While many of these factors, such as the price of steel, tariffs, the complexities of CEQA, the market for labor, and land values, are outside of the control of local public agencies, development impact fees represent one factor that can be adjusted at the local level. That said, given limited sources of revenue for local jurisdictions, there are policy tradeoffs to not charging development impact fees, especially as they can have long-term influence on other factors that influence market demand, including local infrastructure/amenities, transportation connections to job centers, and school district quality.

## Methodology

Every development project is different and will have different development costs. For the purposes of this analysis, EPS considered the same set of land use prototypes as for the fee review and comparison and developed an illustrative estimate of the full set of development costs. The steps taken in developing the development cost estimates are described in the subsections below.

### Land Uses Evaluated

The development cost evaluation was completed for the same development prototypes as used in the estimation of development impact fees described in **Chapter 2**:

- Residential Single Family Development – Single family homes in a 50-unit subdivision
- Residential Multifamily Development – Multifamily apartments in a 200-unit building
- Industrial Development – High-cube industrial space in a 265,000-square-foot building
- Office Development – Office space in a 20,000-square-foot office building
- Retail Development – Retail space in a 10,000-square-foot retail building

## Development Cost Estimates

An illustrative static pro forma structure was developed. The pro forma incorporated different categories of development costs (see below). It also considered potential land values/acquisition costs based on a residual land value approach that considered potential development values, subtracted direct and indirect development costs and developer return requirements, and indicated a potential residual land value. The development values were refined based on available market data ranges and the need to generate a land value of an appropriate level to support land acquisition and new development. As noted above, this analysis is designed to provide overall insights on general economic relationships and does not draw conclusions concerning the feasibility of individual projects.

**It is also important to note that the pro formas developed were specifically configured to represent a potentially feasible set of relationships, in terms of revenues, costs, and returns. This allows for consideration of development impact fees in the context of illustrative projects that would make sense to undertake. To the extent, development costs are higher than those indicated – a reality which could certainly be true for many projects – development values would need to be higher or feasibility is not likely to be attained. To the extent, this is true, development impact fees as a proportion of development costs would be lower than those shown.**

In this study, major cost categories were revised from the 2022-23 Study, including direct construction costs, land costs, and development impact fees.

- **Direct Construction Costs** – Site Work/Improvements and Vertical Construction Costs. Estimates were taken from Marshal & Swift (a construction cost data provider) estimates, available pro formas, and information from developers where available.
- **Indirect Costs** – Architecture and Engineering Costs, Sales and Marketing, Financing, Development Impact Fee, and other soft costs. Estimates were taken from Marshal & Swift, the WRCOG Fee Comparison, available pro formas, and information from developers where available.
- **Developer Return Requirements** – Developer return requirements were set to be equal to between 10 and 14 percent of development value for all land uses. This represented between 8 and 16 percent of direct and indirect construction costs consistent with typical developer hurdle returns.
- **Land Costs** – Land costs were based on the estimated residual land values when costs and returns were subtracted from estimates of development value and/or information on actual land transactions. Land costs as a percent of development value were reviewed to make sure they fell within a viable range.

It is also important to note that the following additional assumptions was used in this analysis:

- **Quimby Act** - Two approaches were used to estimate Quimby requirements. The standard methodology applied a 2016 land value per acre, **derived during the first iteration of this study**, with the value escalated to current levels using average Zillow Home Value Index (ZHVI) growth across jurisdictions to maintain consistency where local data is limited. Alternatively, where available, the analysis used city-provided fees (per unit) or appraised land values, reflecting current local conditions.

## Results

As context for the description of the results of this analysis, it is worth repeating that there will be considerable variation throughout Western Riverside County in terms of different development cost components and overall development costs. On an average/illustrative basis, overall development costs included in this analysis may be conservative as they do not include union labor costs or entitlement costs. Given that the focus of this analysis is on the relationship between development impact fees and total development costs, an underestimate in total development costs would mean that the proportionate significance of impact fees has been overestimated.

**It is again important to note that the analysis shown here is not an evaluation of development feasibility. Such an analysis would require a more-location specific analysis and is highly dependent on-site characteristics, local market conditions, and site land values, among other factors.**

**Table 12** summarizes the estimated development costs on a per-residential-unit and per-nonresidential-building-square-foot basis. **Table 13** converts the cost estimates into percent allocations out of the total development/return. It should be noted that the total cost (equivalent to the 100 percent) equals the sum of direct and indirect costs, estimated land costs, and required development return. This total cost is equivalent to the sales prices/capitalized building value a developer would need to command to cover all cost/return requirements. To the extent actual costs are higher (e.g., higher land costs or construction costs), the achievable sales prices/capitalized lease rates would also need to be higher.

**Table 12. Average Development Cost Estimates by Development Prototype**

Development Costs, Land Values, and Return	Single Family (per Unit)	Multifamily (per Unit)	Industrial (per Sq.Ft)	Retail (per Sq.Ft)	Office (per Sq.Ft)
<b><u>DIRECT</u></b>					
Basic Site Work/ Lot Improvement:	\$43,560	\$9,257	\$10.87	\$25.00	\$14.29
Direct Construction Cost	<u>\$326,700</u>	<u>\$305,500</u>	<u>\$108.00</u>	<u>\$210.00</u>	<u>\$259.00</u>
Hard Cost Total	\$370,260	\$314,757	\$118.87	\$235.00	\$273.29
<b><u>INDIRECT</u></b>					
TUMF	\$12,380	\$7,816	\$2.33	\$7.72	\$2.45
Other Development Impact Fees	\$55,422	\$29,555	\$5.54	\$21.59	\$17.56
Other Soft Costs	<u>\$79,888</u>	<u>\$73,571</u>	<u>\$23.77</u>	<u>\$46.31</u>	<u>\$54.86</u>
Soft Cost Total	\$147,690	\$110,942	\$31.64	\$75.62	\$74.87
<b>Total Direct and Indirect Costs</b>	<b>\$517,950</b>	<b>\$425,699</b>	<b>\$150.51</b>	<b>\$310.62</b>	<b>\$348.15</b>
Developer Return Requirement	\$63,800	\$46,887	\$19.42	\$44.11	\$47.70
Land Value	\$56,251	\$11,953	\$52.92	\$63.77	\$32.80
<b>TOTAL COST</b>	<b>\$638,000</b>	<b>\$484,539</b>	<b>\$222.85</b>	<b>\$418.50</b>	<b>\$428.65</b>

**Table 13. Proportional Development Costs by Development Prototype**

Development Costs, Land Values, and Return	Single Family	Multifamily	Industrial	Retail	Office
<b><u>DIRECT</u></b>					
Basic Site Work/ Lot Improvement:	6.8%	1.9%	4.9%	6.0%	3.3%
Direct Construction Cost	<u>51.2%</u>	<u>63.0%</u>	<u>48.5%</u>	<u>50.2%</u>	<u>60.4%</u>
Hard Cost Total	58.0%	65.0%	53.3%	56.2%	63.8%
<b><u>INDIRECT</u></b>					
TUMF	1.9%	1.6%	1.0%	1.8%	0.6%
Other Development Impact Fees	8.7%	6.1%	2.5%	5.2%	4.1%
Other Soft Costs	<u>12.5%</u>	<u>15.2%</u>	<u>10.7%</u>	<u>11.1%</u>	<u>12.8%</u>
Soft Cost Total	23.1%	22.9%	14.2%	18.1%	17.5%
<b>Total Direct and Indirect Costs</b>	<b>81.2%</b>	<b>87.9%</b>	<b>67.5%</b>	<b>74.2%</b>	<b>81.2%</b>
Developer Return Requirement	10.0%	9.7%	8.7%	10.5%	11.1%
Land Value	8.8%	2.5%	23.7%	15.2%	7.7%
<b>TOTAL COST (%)</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>

Key findings include:

- **Direct construction costs represent the largest proportion of total development costs, typically followed by other land costs, other soft costs (collectively), developer returns, and development impact fees.** Direct construction costs are the largest cost, representing between 53.3 percent and 65 percent of total costs for the prototypes evaluated. Land costs are likely to be most variable, and depending on circumstance, range from 2.5 percent to 23.7 percent for the prototypes. Other soft costs collectively are the next highest component, though their subcomponents (not shown), such as sales and marketing, architecture and engineering, financing costs, are smaller. The expected hurdle developer return at 8.7 to 11.1 percent is the next highest factor. The range for total development impact fees is below all these other ranges, though when indirect costs are considered individually development impact fees are larger than other subcomponents.
- **Total development impact fees represent between 3.5 percent and 10.6 percent of total development costs for the prototype projects.** Total development impact fees represent 10.6 percent and 8 percent of total development costs respectively for single family and multifamily developments, respectively. As discussed in Chapter 2, these capital facilities fees included water and sewer fees, school district fees, other local jurisdiction fees, TUMF, and other agency/subarea fees. As is common, nonresidential development impact fees are lower as a percent though show a significant range from 3.5 percent for industrial development, to 5.7 percent for office development, to 7 percent for retail development. Since the 2022-23 Study, the percent of costs that the development impact fees represent has seen a minimal change. The largest change was seen in the proportion of fees on office projects, which increased by two percentage points.
- **TUMF represents between 0.6 percent and 1.9 percent of total development costs for the prototype projects.** As a proportion of overall development costs, TUMF represent 1.9 percent total residential development costs for single family and 1.6 percent for multifamily. For nonresidential uses there is greater variation with TUMF representing 0.6 percent of total costs for office development, 1 percent of total costs for industrial development, and 1.8 percent of total costs for retail development. TUMF represent between 12.2 percent and 29.6 percent of total development impact fees, on average, as indicated in the Fee Comparison with the highest ratios for industrial development and lowest for office development.

## 4. Conclusions

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The Western Riverside Council of Governments (WRCOG) commissioned this and prior studies to provide increased regional understanding of development impact fees charged on new development in Western Riverside County. It is common practice for new and updated impact fee nexus studies to be accompanied by some consideration of impact fees in neighboring and peer communities and, less frequently, by consideration of impact fees in the context of overall development costs and economics. This is true where individual jurisdictions are introducing/updating a single development impact fee category (e.g., transportation or parks), as well as when undertaking a more comprehensive update to multiple fee categories.

Following the first study in 2016, WRCOG recommended that this report and study be updated periodically to ensure the regional understanding of the region's impact fees remains current in the context of: (1) frequent adjustments to fee levels by individual jurisdictions, (2) changing development cost and economic conditions, and (3) less frequent, but highly significant changes in State law that affect the use and availability of other public financing tools.

The development of this updated study follows that recommendation and represents the second effort to bring the original study up to date.

# Appendix A: Development Prototypes

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# WRCOG Project Prototypes

- EPS reviewed regionwide data (CoStar and Redfin) on new developments built since 2020 to identify recent development patterns for each major land use
- Confirmed that each of the prototypes are still representative of common developments and identified new example projects to include as references
- The resulting development prototypes remain consistent with those evaluated in the prior fee comparison studies
- Water facilities fees are partly driven by assumed water meter sizes, which for this analysis were standardized as shown. In some cases, different assumptions were used where recommended by individual jurisdictions

# Single Family Prototype

<b>Product Type:</b>	Single Family Detached Residential Unit
<b>Development Type:</b>	Residential Subdivision
<b>Number of Acres:</b>	10 Gross Acres
<b>Number of Units:</b>	50 Units
<b>Building Sq.Ft.:</b>	2,700 Sq.Ft.
<b>No. of Bedrooms:</b>	4
<b>No. Of Bathrooms:</b>	3
<b>Garage Space:</b>	500 Sq.Ft.
<b>Habitable Space:</b>	2,200 Sq.Ft.
<b>Total Lot Size:</b>	7,200 Sq.Ft.
<b>Density:</b>	5 DU/AC
<b>Lot Width:</b>	60 Ft.
<b>Lot Depth:</b>	120 Ft.
<b>Water Meter Size:</b>	One (1x) 1-Inch Meter



**Similar Single Family Home**  
19180 El Gallo St. (Catania at Citrine), City of Riverside

# Multi-Family Prototype



<b>Product Type:</b>	Multifamily Apartment Unit
<b>Development Type:</b>	Multi Family Apartment Building
<b>Number of Acres:</b>	10 Gross Acres
<b>Apartment Building Square Feet:</b>	260,000 Sq.Ft.
<b>FAR:</b>	0.60
<b>Number of Stories:</b>	3
<b>Number of Dwelling Units:</b>	200
<b>Density</b>	20 DU/AC
<b>Average Unit Size:</b>	1,100 Sq.Ft.
<b>Water Meter Size:</b>	Eight (8x) 2-Inch Meters
<b>Roof Area:</b>	86,667 Sq.Ft.
<b>Lot Width:</b>	515.00 Ft.
<b>Lot Depth:</b>	846.60 Ft.

## Similar Multifamily Project

23650 Washington Ave (The Park on Washington), Murrieta, CA

# Retail Prototype



## Similar Retail Development

30910 Benton Rd (Dollar Tree), Winchester, CA

Product Type:

Number of Acres:

Rentable Square Feet:

FAR:

Number of Stories:

Water Meter Size:

Roof Area:

Lot Width:

Lot Depth:

Retail Building

1.15 Gross Acres

10,000 Sq.Ft.

0.20

1

One (1x) 2-Inch Meter

10,000 Sq.Ft.

223.60 Ft.

223.60 Ft.

# Office Prototype

- Reflects median building size for office developments since 2010

<b>Product Type:</b>	Office Building
<b>Number of Acres:</b>	1.3 Gross Acres
<b>Rentable Square Feet:</b>	20,000 Sq.Ft.
<b>FAR:</b>	0.35
<b>Number of Stories:</b>	2
<b>Water Meter Size:</b>	One (1x) 2-Inch Meter
<b>Roof Area:</b>	10,000 Sq.Ft.
<b>Lot Width:</b>	239.00 Ft.
<b>Lot Depth:</b>	239.00 Ft.



**Similar Office Development**  
25130 Hancock Ave, Murrieta, CA 92562

# Industrial Prototype

<b>Product Type:</b>	Warehouse/Distribution
<b>Criteria:</b>	Meets criteria for High-Cube
<b>Number of Acres:</b>	15.2 Gross Acres
<b>Rentable Square Feet:</b>	265,000 Sq.Ft.
<b>FAR:</b>	0.40
<b>Water Meter Size:</b>	One (1x) 2-Inch Meter
<b>Roof Area:</b>	265,000 Sq.Ft.
<b>Lot Width:</b>	813.70 Ft.
<b>Lot Depth:</b>	813.70 Ft.



**Similar Industrial Development**  
14935 Limonite Ave (The Ranch by Transwestern  
Warehouse Bldg 1)  
Eastvale, CA

# Appendix B: Location & Service Provider Assumptions

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## Study Location and Service Provider Assumptions

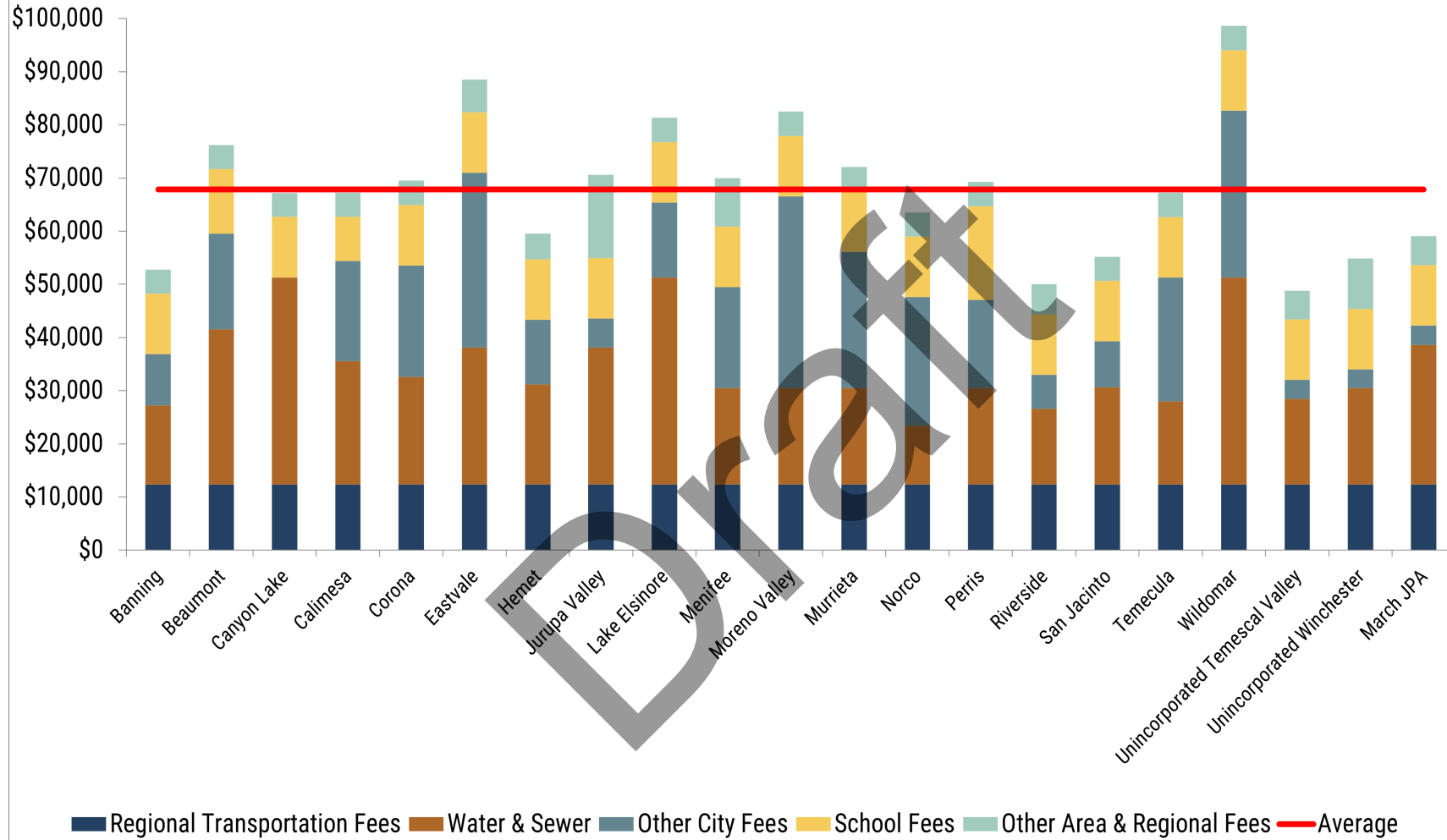
City / Location	School District	Water District	Sewer District
<i>Western Riverside Council of Governments</i>			
1 Banning	Banning Unified School District	City of Banning	City of Banning
2 Beaumont	Beaumont Unified School District	Beaumont-Cherry Valley Water District	City of Beaumont Sewer & Refuse Service
3 Calimesa	Yucaipa- Calimesa Joint Unified School District	Yucaipa Valley Water District	Yucaipa Valley Water District
4 Canyon Lake	Lake Elsinore Unified School District	Elsinore Valley Municipal Water District	Elsinore Valley Municipal Water District
5 Corona	Corona-Norco Unified School District	City of Corona	City of Corona
6 Eastvale	Corona-Norco Unified School District	Jurupa Community Services District (JCSD)	Jurupa Community Services District (JCSD)
7 Hemet	Hemet Unified School District	Eastern Municipal Water District (EMWD)	Eastern Municipal Water District (EMWD)
8 Jurupa Valley	Jurupa Unified School District	Jurupa Community Services District (JCSD)	Jurupa Community Services District (JCSD)
9 Lake Elsinore	Lake Elsinore Unified School District	Elsinore Valley Municipal Water District	Elsinore Valley Municipal Water District
10 Menifee	Menifee Union (Elementary) & Perris Union (High)	Eastern Municipal Water District (EMWD)	Eastern Municipal Water District (EMWD)
11 Moreno Valley	Moreno Valley Unified School District	Eastern Municipal Water District (EMWD)	Eastern Municipal Water District (EMWD)
12 Murrieta	Murrieta Valley Unified School District	Eastern Municipal Water District (EMWD)	Eastern Municipal Water District (EMWD)
13 Norco	Corona-Norco Unified School District	City of Norco	City of Norco
14 Perris	Perris Union High & Perris Union Elementary	Eastern Municipal Water District (EMWD)	Eastern Municipal Water District (EMWD)
15 Riverside	Riverside Unified School District	City of Riverside	City of Riverside
16 San Jacinto	San Jacinto Unified School District	Eastern Municipal Water District (EMWD)	Eastern Municipal Water District (EMWD)
17 Temecula	Temecula Valley Unified School District	Rancho California Water District	Eastern Municipal Water District (EMWD)
18 Wildomar	Lake Elsinore Unified School District	Elsinore Valley Municipal Water District	Elsinore Valley Municipal Water District
19 Unincorporated Temescal Valley	Corona-Norco Unified School District	Temescal Valley Water District	Temescal Valley Water District
20 Unincorporated Winchester	Menifee Union (Elementary) & Perris Union (High)	Eastern Municipal Water District (EMWD)	Eastern Municipal Water District (EMWD)
21 March JPA	Moreno Valley Unified School District	Western Municipal Water District (WMWD)	Western Municipal Water District (WMWD)
<i>San Bernardino County</i>			
1 Fontana	Fontana Unified School District	Fontana Water Company	City of Fontana
2 Yucaipa	Yucaipa- Calimesa Joint Unified School District	Yucaipa Valley Water District	Yucaipa Valley Water District
3 San Bernardino	San Bernardino City Unified School District	East Valley Water District	San Bernardino Municipal Water Department
4 Ontario	Ontario-Montclier School District	Inland Empire Utilities Agency	Inland Empire Utilities Agency
5 Chino	Chino Valley Unified School District	Inland Empire Utilities Agency	Inland Empire Utilities Agency
6 Rialto	Rialto Unified School District	Rialto Water Services	Rialto Water Services
<i>Coachella Valley Association of Governments</i>			
1 Indio	Desert Sands Unified School District	Indio Water Authority	Valley Sanitary District
2 Palm Desert	Desert Sands Unified School District	Coachella Valley Water District	Coachella Valley Water District
3 Palm Springs	Palm Springs Unified School District	Desert Water Agency	City of Palm Springs

# Appendix C: Development Impact Fee Comparison by WRCOG Jurisdictions

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Draft

### Single Family Prototype Development Fees by Jurisdiction (Per Unit)



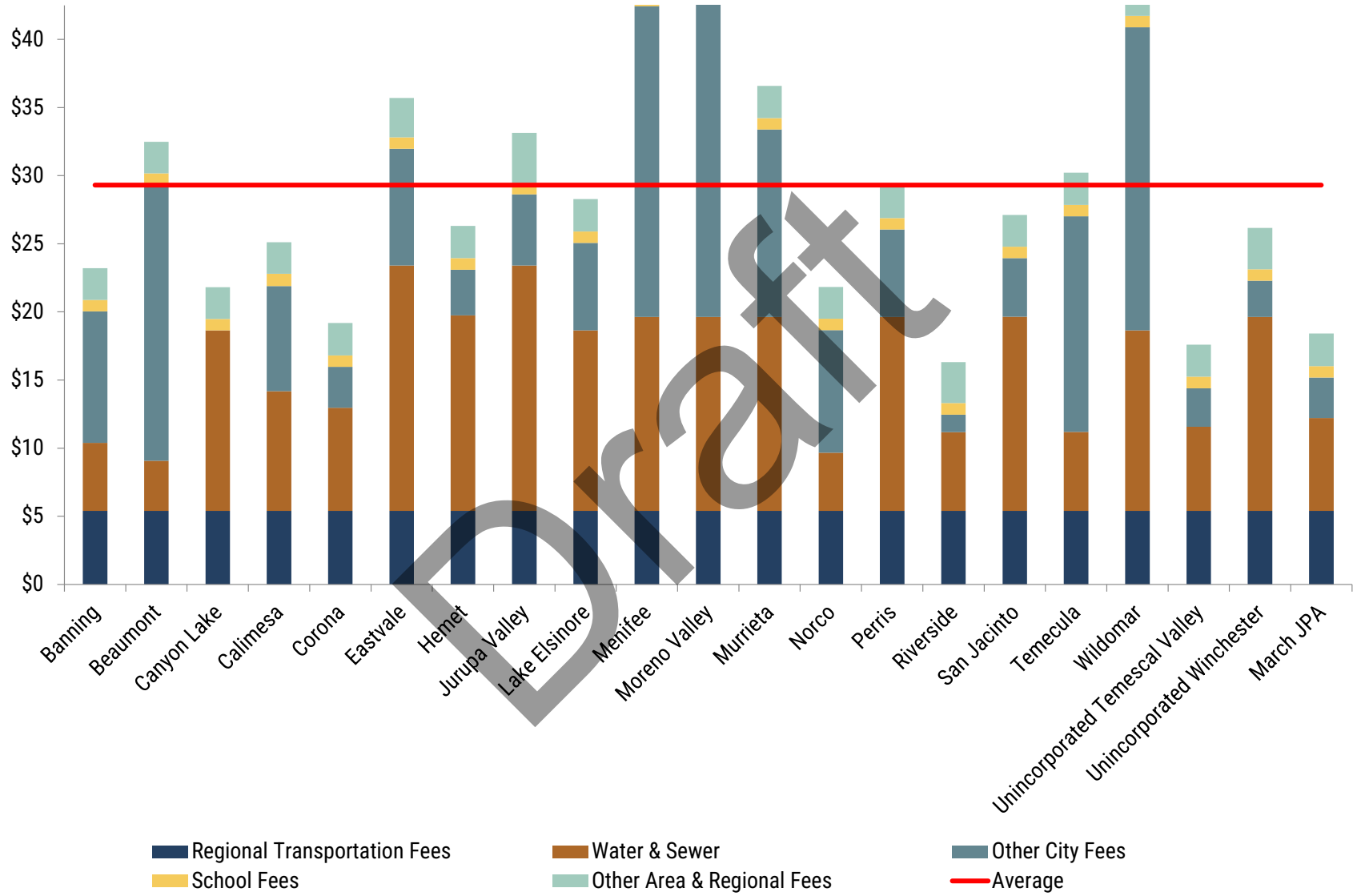
Fee estimates for specified development prototypes as of 2026. Actual fees will vary based on project specifics and any fee updates.  
 "Other Area Fees/ Regional Fees" include, but are not limited to, roads and bridges, regional parks, trails, multiservice center fees, area specific fees, and habitat mitigation fees.

### Multifamily Prototype Development Fees by Jurisdiction (Per Unit)



Fee estimates for specified development prototypes as of 2026. Actual fees will vary based on project specifics and any fee updates.  
 "Other Area Fees/ Regional Fees" include, but are not limited to, roads and bridges, regional parks, trails, multiservice center fees, area specific fees, and habitat mitigation fees.

### Retail Prototype Development Fees by Jurisdiction (Per Square Foot)



Fee estimates for specified development prototypes as of 2022. Actual fees will vary based on project specifics and any fee updates. "Other Area Fees/ Regional Fees" include, but are not limited to, roads and bridges, regional parks, trails, multiservice center fees, area specific fees, and habitat mitigation fees.

### Office Prototype Development Fees by Jurisdiction (Per Square Foot)



Fee estimates for specified development prototypes as of 2022. Actual fees will vary based on project specifics and any fee updates.  
 "Other Area Fees/ Regional Fees" include, but are not limited to, roads and bridges, regional parks, trails, multiservice center fees, area specific fees, and habitat mitigation fees.

## Industrial Prototype Development Fees by Jurisdiction (Per Square Foot)



Fee estimates for specified development prototypes as of 2022. Actual fees will vary based on project specifics and any fee updates.  
 "Other Area Fees/ Regional Fees" include, but are not limited to, regional parks, trails, multiservice center fees, area specific fees, and habitat mitigation fees.



# Western Riverside Council of Governments Technical Advisory Committee

## Staff Report

**Subject:** WRCOG Project Management of Transportation Studies  
**Contact:** Christopher Tzeng, Program Manager, [ctzeng@wrcog.us](mailto:ctzeng@wrcog.us), (951) 405-6711  
**Date:** May 21, 2026

### **Recommended Action(s):**

1. Receive and file.

### **Summary:**

WRCOG is providing project management services to WRCOG member agencies on two studies: 1) Intelligent Transportation Systems (ITS) Feasibility Analysis for the Pass Area Jurisdictions; and 2) Pilot Transportation Study for Southwest Jurisdictions. The services provided by WRCOG will help the Studies plan and execute efficiently by defining the scope, timelines, budgets and deliverables. WRCOG will coordinate with the jurisdictions, manage resources, and ensure clear communication throughout both Studies. Both of these Studies are being funded through allocations from their respective TUMF Zone.

### **Purpose / WRCOG 2022-2027 Strategic Plan Goal:**

The purpose of this item is to provide information on project management services that WRCOG is providing on transportation studies for member agencies. This effort aligns with WRCOG's 2022-2027 Strategic Plan Goal #5 (Develop projects and programs that improve infrastructure and sustainable development in our subregion).

### **Discussion:**

### **Background**

Requests by member agencies have been made for WRCOG to spearhead and provide project management on two transportation studies. The goal of the services is to provide resources and structure to the studies so that they may be concluded on time and within budget. Both of these studies are being funded through allocations from their respective TUMF Zone. The two studies are generally described below.

Pass Area ITS Feasibility Analysis: WRCOG has initiated a study of potential ITS implementation in the Pass Area (Cities of Banning, Beaumont and Calimesa). The Pass area is geographically limited and not directly connected to the other areas of the WRCOG subregion. RCTC has been looking at options

for ramp metering in the Pass area along I-10 as a way to improve freeway operations in the near-term. Additionally, there were requests made to analyze options of concurrent implementation of an ITS system for the arterials for jurisdictions in the Pass area. Any implementation of an ITS system on the arterials would be a complimentary effort to the ramp metering efforts on the I-10. This analysis has kicked off and is estimated to be completed in the fall of 2026.

Pilot Transportation Study for Southwest TUMF Zone: WRCOG participated in discussions with the jurisdictions in the Southwest TUMF Zone for different methods to resolve vehicular congestion in that area. As a result of the discussions, WRCOG has commenced a pilot project study to find more efficient methods for congestion relieving projects in the Southwest TUMF Zone. The Study seeks to deliver a creative, results-driven analysis in order to deliver recommendations on feasible, near-term solutions for improving traffic congestion at 8 - 10 areas of congestion within the Zone. This project is envisioned to be a pilot project study in which the jurisdictions within the Southwest TUMF Zone, the selected consultant team, and WRCOG, can test a novel approach to quickly and efficiently identifying areas that are congested, able to be improved quickly, and with available funding sources. A consultant has been selected through a RFP process and work on this study will commence after the Professional Services Agreement is approved by the WRCOG Executive Committee at its June 1, 2026, meeting. The goal is to complete the study by July 2027.

**Prior Action(s):**

None.

**Financial Summary:**

Activities related to TUMF Project Management are included in the Fiscal Year 2025/2026 budget under the TUMF Project Management Program (Program 1248) within the General Fund (Fund 110). These efforts are funded by the TUMF Zone (Fund 220) funds.

**Attachment(s):**

None.