

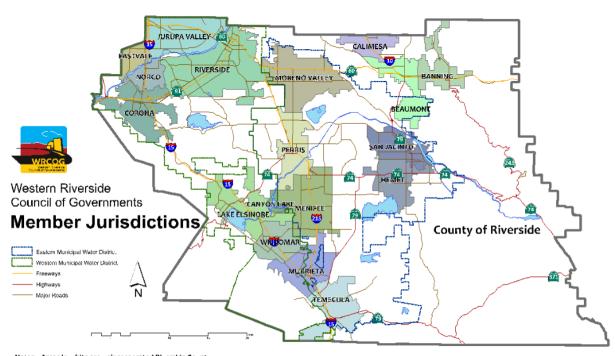
ANNUAL BUDGET

WESTERN RIVERSIDE COUNCIL OF GOVERNMENTS

WRCC



MEMBER AGENCIES



Notes: Areas in white are unincorporated Riverside County.

Eastern Municipal Water District and Western Municipal Water District are also members of WRCOG. The Riverside County Superintendent of Schools is an ex-oficio member.

- City of Banning
- City of Beaumont
- City of Calimesa
- City of Canyon Lake
- City of Corona
- City of Eastvale
- City of Hemet
- City of Jurupa Valley
- City of Lake Elsinore
- City of Menifee
- City of Moreno Valley
- City of Murrieta
- City of Norco

- City of Perris
- City of Riverside
- City of San Jacinto
- · City of Temecula
- · City of Wildomar
- County of Riverside
- Eastern Municipal Water District
- Western Water
- Riverside County Superintendent of Schools (ex-officio)

GENERAL ASSEMBLY AND EXECUTIVE COMMITTEE MEMBERS

GENERAL ASSEMBLY MEMBERS

EXECUTIVE COMMITTEE MEMBERS



City of Banning

Sheri Flynn, Leroy Miller, Colleen Wallace, Richard Royce, Cindy Barrington



Mayor Sheri Flynn



City of Beaumont

Mike Lara, David Fenn, Julio Martinez III, Jessica Voigt, Lloyd White



Mayor Mike Lara



City of Calimesa

Jeff Cervantez, Eric Cundieff, Edgar Garcia, John Manly, Linda Molina



Mayor Pro Tem Jeff Cervantez



City of Canyon Lake

Mark Terry, Dale Welty, Kasey Castillo, Jeremy Smith, Josh Steeber



Mayor Mark Terry



City of Corona

Jacque Casillas, Tom Richins, Jim Steiner, Wes Speake, Tony Daddario



WRCOG Vice-Chair, Vice Mayor Jacque Casillas



City of Eastvale

Christian Dinco, Michael McMinn, Clint Lorimore, Todd Rigby, Jocelyn Yow



Council member Christian Dinco



City of Hemet

Connie Howard-Clark, Linda Krupa, Tom Lodge, Joe Males, Jackie Peterson



Council member Connie Howard-Clark



City of Jurupa Valley

Chris Barajas, Guillermo Silva, Brian Berkson, Armando Carmona, Veronica Sanchez



Mayor Pro Tem Chris Barajas



City of Lake Elsinore

Brian Tisdale, Steve Manos, Bob Magee, Natasha Johnson, Timothy Sheridan



Mayor Brian Tisdale



City of Menifee

Bob Karwin, Ben Diederich, Dean Deines, Ricky Estrada, Dan Temple



Mayor Pro Tem Bob Karwin



City of Moreno Valley

Elena Baca-Santa Cruz, Ulises Cabrera, Cheylynda Barnard, Ed Delgado, Erlan Gonzalez



Mayor Pro Tem Elena Baca–Santa Cruz



City of Murrieta

Lori Stone, Lisa DeForest, Ron Holliday, Jon Levell, Cindy Warren



Council member Lori Stone



City of Norco

Kevin Bash, Gregory Bowen, Greg Newton, Robin Grundmeyer, Fia Sullivan



Council member Kevin Bash



City of Perris

Michael Vargas, Malcolm Corona, David Starr Rabb, Marisela Nava, Elizabeth Vallejo



Mayor Michael Vargas



City of Riverside

Chuck Conder, Steven Robillard, Patricia Lock Dawson, Philip Falcone, Clarissa Cervantes, Sean Mill, Jim Perry, Steve Hemenway



Council member Chuck Conder



City of San Jacinto

Crystal Ruiz, Phil Ayala, Valerie Vandever, Clarisa Sanchez, Alonso Ledezma



Council member Crystal Ruiz



City of Temecula

Jessica Alexander, James Stewart, Brenden Kalfus, Matt Rahn, Zak Schwank



Mayor Pro Tem Jessica Alexander



City of Wildomar

Joseph Morabito, Bridgette Moore, Ashlee DePhillippo, Dustin Nigg, Carlos Marquez



Council member Joseph Morabito



County of Riverside

Jose Medina, Karen Spiegel, Chuck Washington, Yxstian Gutierrez, V. Manuel Perez, Yxstian Gutierrez



District 1Supervisor
Jose Medina



District 2Supervisor
Karen Spiegel



District 3Supervisor
Chuck Washington



District 4Supervisor
V. Manuel Perez



District 5Supervisor
Yxstian Gutierrez



Eastern Municipal Water **District**

David Slawson, Phil Paule, Joe Grindstaff, Jeff Armstrong, Stephen Corona



Vice President **David Slawson**



WWESTERN Western Water

Brenda Dennstedt, Mike Gardner, Fauzia Rizvi, Gracie Torres, Laura Roughton



WRCOG Chair, Secretary/Treasurer Brenda Dennstedt



RIVERSIDE COUNTY OFFICE OF EDUCATION IN COURT LA 1 (and Foundated State 1) (an Office of Education



Riverside County Superintendent of Schools Dr. Edwin Gomez (ex-officio)

WESTERN RIVERSIDE COUNCIL OF GOVERNMENTS

MISSION, VISION, GUIDING PRINCIPLES AND CORE VALUES

GUIDING PRINCIPLES

- **STAY TRUE TO WRCOG'S MISSION** | Maximize value to member agencies by prioritizing resources to support issues of mutual concern that are consistent with our core mission.
- 2. **PRIORITIZE FAIRNESS** | Strive for an environment in which each member agency's voice is heard and respected, and employees work in an environment where they feel safe, protected, and valued.
- **EARN PUBLIC TRUST** | Respect the obligations and responsibilities of handling the public's business by maximizing transparency, incorporating industry best practices, and representing the interests of the people we serve.
- THINK WITH A LONG-TERM FOCUS | Evaluate programs through a holistic and long-term lens that protects the general fund by mitigating unintended consequences, protecting the WRCOG brand, and striking a responsible balance between innovation and risk.

MISSION

The Mission of the Western Riverside Council of Governments is to facilitate, plan, and identify funding opportunities for critical infrastructure projects and implement regionally-significant programs that benefit its member agencies and the communities they serve.

VISION

The Western Riverside Council of Governments provides a strong regional voice representing the interests of its member agencies, securing funding, and facilitating investments in transportation and infrastructure to ensure a sustainable, safe, and economically strong region.

CORE VALUES

Integrity
Transparency
Collaboration
Innovation

Diversity Accountability Sustainability Inclusion



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BUDGET MESSAGE

Members of the Western Riverside Council of Governments General Assembly:

On behalf of the entire WRCOG team, I'm pleased to present the proposed FY 2025/2026 budget for your consideration. It represents a balanced spending plan guided by the priorities set forth by the Executive Committee. I'd like to thank the Committee members for providing clear policy-level guidance to inform this spending plan, the fiscal staff for their technical expertise, and the departmental staff for their commitment to being good stewards of public funds.

While minimal year-over-year changes are proposed, the document is prepared with a long-term lens that prioritizes fiscal responsibility, high service levels that maximize value to member agencies, and reflects the newly adopted guiding principles:

- 1. Stay true to our mission;
- 2. Prioritize fairness;
- 3. Earn public trust; and
- 4. Think with a long-term focus.

In planning for the upcoming fiscal year, we acknowledge that our local economy is connected to the broader global and national economic landscapes. The State budget in particular is in a weakened state with a growing deficit. Historically, the State's budget solutions tend to impact local budgets in unpredictable ways. Although we're unable to predict each of the factors that influence our future financial picture, we've leveraged the available economic and political information to mitigate potential risks and make realistic estimates to benefit members while protecting the agency's long-term fiscal health.

The proposed budget provides funding to accomplish the goals outlined in the Strategic Plan:

- 1. Serve as an advocate at the regional, state, and federal level for the Western Riverside County subregion.
- 2. Identify and help secure grants and other potential funding opportunities for projects and programs that benefit member agencies.
- 3. Ensure fiscal solvency and stability of the Western Riverside Council of Governments.
- 4. Communicate proactively about the role and activities of the Council of Governments.
- 5. Develop projects and programs that improve infrastructure and sustainable development in our subregion.
- 6. Develop and implement programs that support resilience for our region.
- 7. Provide a safe, inclusive environment that values employees.

SUMMARY

The agency-wide budget includes revenues and expenditures of \$25,677,989 and \$24,769,895, respectively. This excludes the Riverside County Habitat Conservation Agency (RCHCA) whose budget is managed by WRCOG but remains a separate entity. It also excludes the passthrough

funds from the Transportation Uniform Mitigation Fee (TUMF) which amount to 96% of the collected funds.

The General Fund revenues and expenditures are \$9,214,731 and \$8,342,870, respectively, with a healthy fund balance of \$13 million (157% of annual General Fund expenditures). This amount protects against the volatile nature of programmatic revenues that comprise the General Fund.

Retirement costs have stabilized in recent years and are on a more predictable path. The Unfunded Accrued Liability (UAL) is \$180k (88.2% funded) for PEPRA employees and \$4.2M (72.6% funded) for Classic employees. This is offset by a 115 Trust balance of \$394k. The Other Post Employment Benefit (OPEB) liability is \$2.6M (62% funded).

YEAR-YEAR ADJUSTMENTS

One program has been removed from this budget. The partnership with the Southern California Gas Company (SoCal Gas) is currently not included in the upcoming budget; however, staff are currently in discussion with SoCal Gas regarding its future, so there is some possibility that the Program returns.

The Transportation Uniform Mitigation Fee (TUMF) Program will add a new staff position to accommodate increased workload. Several years ago, the Program began collecting fees directly from developers and, over time, additional member jurisdictions have joined. With the City of Perris and the County of Riverside scheduled to join in the upcoming Fiscal Year, the workload has grown beyond the capacity of the current staff member. The addition of these final members will significantly increase responsibilities, making additional staffing necessary.

FOCUS AREAS

While many programs remain static from the previous year, there are five areas of particular attention in this budget. There are two externally driven and three internally driven changes of particular interest.

Externally Driven Changes:

Federal Funding and Programmatic Priorities: The change in federal funding and programmatic priorities has resulted in Stop Work orders affecting some WRCOG programs. While those orders are currently being debated in political and legal arenas, WRCOG is similarly situated to most public agencies as staff awaits clarity from the federal government. Fortunately, the exposure poses a very small risk to WRCOG because the federal government is not a significant revenue source for WRCOG.

Cost of Living Adjustments (COLA): One of the lessons learned from the last Classification & Compensation study was that WRCOG should seek regular COLA in order to maintain market comparability and avoid, large single-year market gaps that occur over time. After surveying

similar agencies, WRCOG informally adheres to the Riverside County Transportation Commission standard of applying the previous year's annual CPI rate for the Riverside-San Bernardino-Ontario Region while applying a minimum and maximum rate based on affordability. By applying that formula, the proposed budget will include a 2.6% COLA for employees.

Internally Driven Changes:

Member Dues Adjustment: Nearly two years ago, the Executive Committee directed the Technical Advisory Committee (TAC) to assess member dues levels. After thorough review, the TAC's recommendations were approved by the Executive Committee. As a result, member dues will increase in the upcoming budget.

Staffing and Workload Analysis: Changes in workloads across certain programs have led to discussions about staffing needs. Specifically, the TUMF Program is expected to see a significant increase in workload due to the expansion of its fee collection process, which will now involve collecting directly from developers rather than from member agencies. This expansion includes the addition of the County of Riverside and the City of Perris, meaning WRCOG will be responsible for collecting fees on behalf of all its member agencies.

Office Space Transition: The most significant change for the proposed budget will be a change to the WRCOG office space. Currently, WRCOG rents office space in Citrus Towers to serve the majority of WRCOG staff. The Executive Committee has authorized the purchase of a new building to serve our office needs. The purchase was completed in early March 2025. Due to this, WRCOG's financial position will see a significantly decreased cash position offset by a new asset of similar value. Additionally, the proposed budget will include a new project code to account for the new revenues and expenses including substantial rental income from tenants.

Conclusion

WRCOG is proud to be in a strong financial position and has taken appropriate steps to mitigate future risks and further strengthen that position to withstand future changes to the local economy or programs. The possibility of fiscal disruption from a recession, political shift, or even another pandemic, remains on the forefront of fiscal decision-making for the Agency. While change is inevitable, the policymakers have positioned the Agency to add value to our member agencies even in the midst of that change.

Respectfully submitted,

Dr. Kurt O. Wilson

Executive Director







BUDGET SCHEDULE

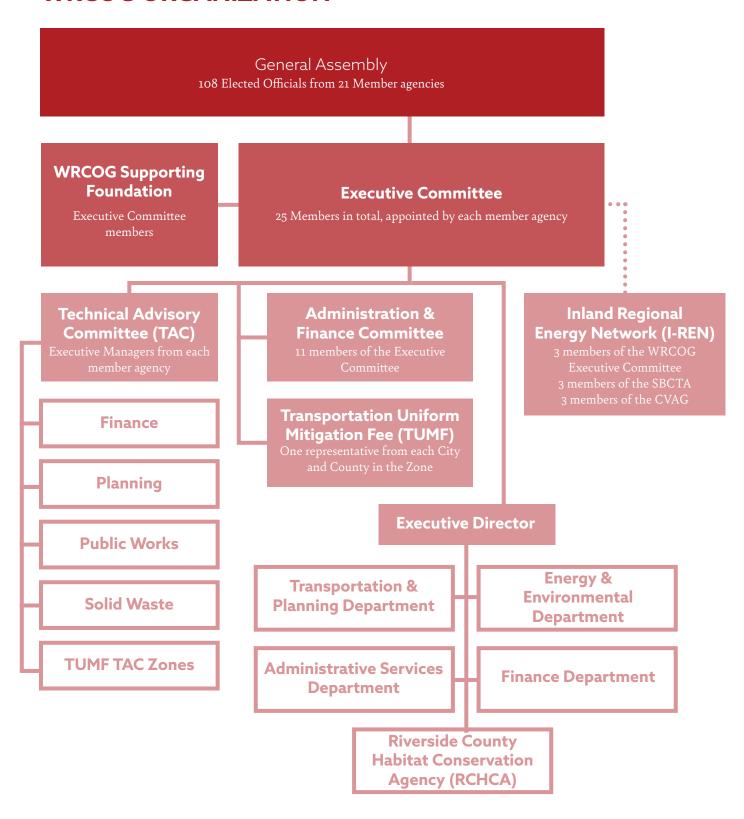
Date	Activity
December 2024 – February 2025	Budget planning, staffing allocations, position requests, revenue and expenditure estimates.
February 20, 2025	Technical Advisory Committee: Overview and key issue advisory on focus area topics.
February 27, 2025	Finance Directors Committee: Overview and key issue advisory on focus area topics.
March 12, 2025	Administration & Finance Committee: Overview and key issue advisory. Present draft revenues and expenditures.
April 7, 2025	Executive Committee: Detailed discussion on revenues, expenditures, budget resolution, recommendation to General Assembly
June 12, 2025	General Assembly: Budget adoption







WRCOG ORGANIZATION



PERSONNEL LISTING BY DEPARTMENT

	FY 2022/23	FY 2023/24	FY 2024/25	Staffing Changes	FY 2025/26
Transportation and Planning Department					
Transportation and Planning Director/Deputy Executive Director	1	1	1		:
Program Manager	2	2	2		
Analyst III	1	1	1		
Analyst II	-	-	1		
Analyst I (2)	2	2	1	1	
Department Total	6	6	6	1	
Energy and Environmental Department					
Director Energy and Environmental Programs	1	1	1		
Program Manager	5	5	5		
Analyst III	2	2	2		
Analyst II	1	1	1		
Analyst I	2	1	4		
Program Specialist I	2	2	2	(1)	
Department Total	13	12	15	(1)	1
Executive Department					
Executive Director	1	1	1		
Program Manager	1	1	1		
Analyst II	1	1	1		
Department Total	3	3	3		
Finance Department					
Chief Financial Officer	1	1	1		
Program Manager	1	1	1		
Analyst II	-	1	1		
Analyst I	3	1	1		
Program Specialist II	-	1	1		
Department Total	5	5	5		
Administrative Services Department					
Administrative Services Director	1	1	1		
Program Manager	1	1	1		
Analyst II	-	-	-		
Analyst I	1	1	1		
Program Specialist I	1	1	1		
Department Total	4	4	4		
Riverside County Habitat Conservation Agency (RCHCA)(1)					
Director of Natural Resources	1	1	1		
Director of Administration	-	-	-		
Program Manager	2	2	2		
Analyst I	-	-	-		
OSH Technician	4	4	4		
Department Total	7	7	7		
WRCOG Total	38	37	40		4

⁽¹⁾ RCHCA is a separate Joint Powers Authority (JPA). Staffing services for RCHCA are provided by WRCOG through a management services agreement with the JPA.

⁽²⁾ One position under the Transportation and Planning Department



BUDGET NARRATIVE SUMMARY

Discussion of Budget Policies and Processes

WRCOG is a Joint Powers Authority (JPA), consisting of the County of Riverside, 18 cities, two regional water districts, March JPA, and the Riverside County Superintendent of Schools. Its actions and activities are guided by its members. Recognizing that issues related to growth are not constrained by city or county boundaries, WRCOG focuses on a number of regional matters important to the future of western Riverside County. By working together through its committee structure and utilizing existing resources, WRCOG is cost-effective by reducing duplication of effort, sharing information, enabling strong advocacy, and strengthening western Riverside County's standing regionally and statewide. WRCOG's program areas are varied and range from transportation to air quality, solid waste, environment, energy, resiliency, sustainability, and growth.

The JPA (originally established April 1, 1991, as amended November 1, 2021) establishes the form of the Agency and calls for the Executive Director to annually prepare and present a proposed budget to the Executive Committee and General Assembly. This Agreement sets the fiscal year as July 1 through June 30. Prior to the beginning of each fiscal year, the General Assembly is required to adopt a final budget for the revenues and expenditures of WRCOG of following fiscal year.

WRCOG Bylaws (Updated November 1, 2021, via Resolution Number 25-21) provide further details regarding the annual budget. The Administration & Finance Committee provides budget and finance overview for WRCOG. Budget control levels determine the parameters for administrative budget transfers and amendments. Upon adoption of the resolution for the Fiscal Year 2025/2026, budget control levels will be established by department within the General Fund and by Program Fund within all other funds.

Consistent with the JPA, the Bylaws require the Executive Director to annually prepare and present a proposed budget to the Executive Committee and General Assembly. Further, the Executive Director is authorized to contract and execute on behalf of WRCOG contracts that are related to purposes contained in the approved annual budget and subject to established expenditure authority.

Budget Narrative by Fund / Program

FY 2025/2026 Budget Summary

General Fund revenues and transfers in (overhead) are anticipated to be \$9,214,731 against \$8,342,870 in expenditures, a difference of \$871,861. This difference is primarily due to the TUMF Program budget.

Clean Cities Fund revenues are anticipated to be \$1,504,240 against \$1,503,502 in expenditures.

Solid Waste Fund revenues are anticipated to be \$494,572 against \$494,521 in expenditures.

Used Oil Fund revenues are anticipated to be \$213,480 against \$213,480 in expenditures.

Streetlights Fund revenues are anticipated to be \$136,751 against \$101,307 in expenditures.

I-REN Fund revenues are anticipated to be \$12,893,215 against \$12,893,215 in expenditures. I-REN's budget is \$65M over a six-year budget period, where funds can be rolled into subsequent years if they are not spent in earlier years, as long as it's within the six-year Program period.

Local Transportation Fund (LTF) revenues are anticipated to be \$1,221,000 against \$1,221,000 in expenditures.

For FY 2025/2026, the total Agency budgeted revenues and transfers in (overhead) are anticipated to be \$25,677,989 against \$24,769,895 in expenditures, a difference of \$908,094.

Compared to FY 2024/2025, this represents an increase of approximately 35.4% in revenues and 32% in expenditures. This is primarily attributable to the increase in I-REN activity, decreased HERO Program activity, and increase in activity related to SCAG's REAP 2.0 grant..

Energy & Environmental Programs

C-PACE:

The Commercial Property Assessed Clean Energy (C-PACE) Program is currently limited to one provider- Nuveen Green Capital (formerly known as Greenworks). In previous years, the revenues and expenditures were estimated in a similar manner as other programs – predicting the revenue level, then constraining expenses accordingly. Program revenues are the result of completed projects with one provider. Projects happen at unpredictable intervals which makes estimating revenues more difficult and typically requires mid-year budget adjustments to reflect actual activity. With the exception of a fixed cost (\$369k), the PACE expenses increase and decrease in concert with revenue increases and decreases.

Since program inception, 46 C-PACE projects were financed with a total amount of \$266,117,980. Seven of those closed commercial projects were within the WRCOG subregion.

Direct Capital Providers:

WRCOG's C-PACE Program was expanded to include Direct Capital Provider (DCP) opportunities. The WRCOG Executive Committee approved the addition of DCP's within the boundaries of both the WRCOG Energy Efficiency and Water Conservation Program for western Riverside County and the California HERO Program to the C-PACE Program. This creates a new pathway to partner directly with investment and commercial banks, as well as other financial institutions.

Energy Resilience Plan 2.0:

The Energy Resilience Plan (ERP) 2.0 is supported by a \$471,000 grant through January 2026 from the Adaptation Planning Grant Program, an initiative of the Integrated Climate Adaptation and Resiliency Program (ICARP) in the Governor's Office of Planning and Research (OPR). Of the \$471k grant, \$251k will be budgeted for the upcoming Fiscal Year. The Plan seeks to enhance facility and community resilience towards climate and environmental hazards that impact power supply and cause power outages, while helping member agencies become aligned with California's climate goals through strategic project development.

Regional Streetlight Program:

The Regional Streetlight Program, now in its maintenance phase, coordinates service contracts between its streetlight contractor and lighting providers and provides support on an as-needed basis to participating member jurisdictions. Revenue is relatively fixed with a 3% annual increase included in the agreements with member jurisdictions. Revenues for FY 2025/2026 will be budgeted at \$136k and expenditures at \$101k.

I-REN:

The Inland Regional Energy Network, or I-REN, will have an anticipated budget of \$12.9M in revenues and \$12.9M in expenditures in FY 2025/2026, spread across three Sectors: 1) Public, 2) Workforce Education & Training, and 3) Codes & Standards; however, it is important to note that the I-REN's budget is \$65M over a six-year budget period, where funds can be rolled into subsequent years if they are not spent in earlier years, as long as it's within the six-year Program period. Now in its third year, and considered the first full year of operations, I-REN programs have grown rapidly and participation has increased throughout the region. Incentives for projects completed in 2024 for the Cash for Kilowatts Program are being paid in 2025 and multiple other projects are in the queue and moving to construction. To date, I-REN has placed 24 Fellows within eligible agencies who are tasked with assisting with energy efficiency projects that lead to greenhouse gas reduction and savings on energy bills. I-REN's Codes & Standards program has trained over a hundred building officials and industry experts, providing them with valuable information on Title 24 codes through its training programs and workshops. I-REN has become a respected voice in the regulatory and legislative arena from the many comments it has provided throughout the year regarding multiple proceedings it is a party to and has successfully filed its 2024 Annual Report, highlighting its accomplishments for the year.

HERO Program:

The HERO Program is in a winddown phase and has an anticipated budget of \$609k, a decrease of approximately \$56k. This decrease was anticipated and is primarily due to a decrease in early payoffs and outstanding assessments, which make up the Program's annual administrative fee. Anticipated expenditures are \$562k.

Clean Cities Program:

The Clean Cities Program has an anticipated budget of \$1.5M in revenues and expenditures, an increase of approximately \$1M compared to FY 2024/2025. This increase is primarily due to a California Air Resources Board (CARB) grant, which will allow the purchase of clean-air vehicles for member jurisdictions.

Solid Waste Program:

The Solid Waste Program has an anticipated budget of \$494k in revenues and expenditures, an increase of approximately \$1k compared to FY 2024/2025.

Used Oil Program:

A grant from CalRecycle provides an anticipated budget of \$213k in revenues and expenditures, an increase of \$12k compared to FY 2024/2025.

Transportation and Planning Programs

TUMF Program:

The TUMF Program budget will only include the administrative fee, which is 4% of the total TUMF collections, in the upcoming budget. The administrative fee has an anticipated budget of \$3.1M in revenues and expenditures, which is based on \$77.5M in total collections. An additional \$50k is anticipated in revenues due to Beaumont Measure A funds to be allocated to WRCOG based on the Beaumont Settlement Agreement.

Local Transportation Fund (LTF) Program:

This Program has an anticipated budget of \$1.2M in revenues and expenditures, a decrease of approximately \$60k compared to FY 2024/2025.

RivCOM Program:

This Program has an anticipated budget of \$10k in revenues and expenditures – a decrease of approximately \$10k compared to FY 2024/2025.

REAP 2.0 Program:

This Program has an anticipated budget of \$1.1M, an increase of approximately \$626k compared to FY 2024/2025.

Administration

The Executive Committee approved an increase in member dues for the upcoming fiscal year. This adjustment will support WRCOG's commitment of ensuring long-term sustainability and will allow for greater support to member agencies. Interest revenues are estimated at \$150k, a decrease of \$250k from FY 2024/2025. Tenant income is estimated at approximately \$438k. Lastly, overhead, which is charged across WRCOG's various programs, and is the primary funding source for the Administration function, is anticipated to be \$2.4M, an increase of \$100k compared to FY 2024/2025.

Administrative Services:

Administrative Services houses the majority of Administration's expenses, such as legal, consulting, office lease, etc., and has anticipated expenditures of approximately \$1.8M.

Fellowship:

The Fellowship Program has anticipated revenues of \$80k and expenditures of \$80k, which is an assumption based on five Fellows funded at a combination of 100% and 50%; however, based on the current funding structure, some Fellows could be funded at 50%, or there could potentially be more than five Fellows.

Finance:

Remaining costs for a software upgrade to Tyler Technologies are included in the FY 2025/2026 budget under Finance. Total anticipated expenditures are \$636k.

Executive:

Anticipated expenditures are budgeted at approximately \$660k.

Chicago Building:

With the purchase of WRCOG's new building, revenues and expenditures will be separately tracked for transparency. The building has anticipated revenues of approximately \$438k against \$369k in expenditures.

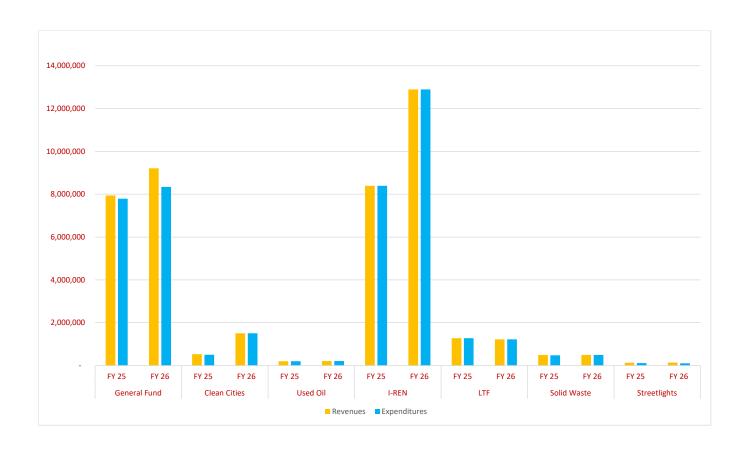


FINANCIAL SUMMARIES

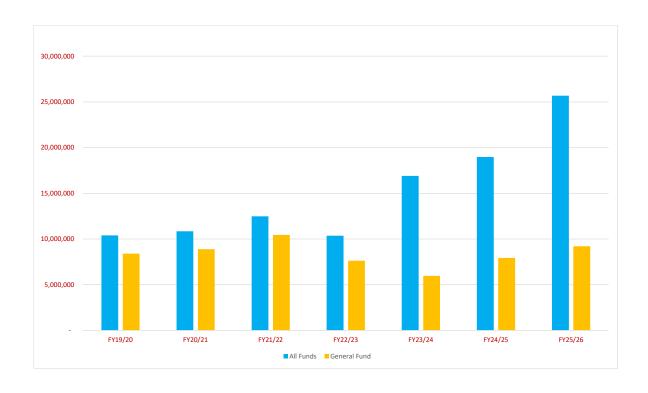
BUDGET SUMMARY BY FUND

Budget Summary by Fund	FY19/20	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	FY25/26
Budget Summary by Fund	Actual	Actual	Actual	Actual	Actual	Budget	Budget
110-General Fund	Actual	Actual	Actual	Actual	Actual	Duuget	Duuget
Total Revenue	8,392,326	8,874,461	10,448,829	7,623,655	5,966,179	7,937,952	9,214,731
Total Expense	6,901,220	8,124,634	10,606,035	7,023,033	4,471,483	7,937,932	8,342,870
Net Annual	1,491,106	749,826	(157,206)	490,418	1,494,696	144,791	871,861
Adjust to Unassigned Balance	274,974	412,092	(39,858)	99,788	-	-	671,001
Beginning Unassigned Balance	8,074,774	9,840,854	11,002,772	10,805,709	11,395,915	12,890,611	13,035,402
Ending Unassigned Balance	9,840,854	11,002,772	10,805,709	11,395,915	12,890,611	13,035,402	13,907,263
Litating Offassigned Balance	3,040,034	11,002,772	10,803,703	11,333,313	12,030,011	13,033,402	13,307,203
120-Clean Cities Fund							
Total Revenue	267,770	151,000	213,765	426,600	429,119	533,810	1,504,240
Total Expense	228,077	223,350	241,884	288,268	464,069	507,630	1,503,502
Net Annual	39,693	(72,350)	(28,120)	138,332	(34,950)	26,180	738
Adjust to Unassigned Balance	(0)	17,558	(20,120)	43,478	(54,550)	-	-
Beginning Unassigned Balance	60,424	100,117	45,325	17,206	155,538	120,588	146,768
Ending Unassigned Balance	100,117	45,325	17,206	199,016	120,588	146,768	147,506
Ending Onassigned Bulance	100,117	+3,323	17,200	133,010	120,300	140,700	147,500
130-Solid Waste Fund							
Total Revenue	112,970	146,427	134,884	315,073	554,266	493,051	494,572
Total Expense	95,256	130,966	113,249	245,010	481,117	474,950	494,521
Net Annual	17,714	15,461	21,636	70,063	73,149	18,101	51
Adjust to Unassigned Balance	(17,714)	(15,461)	(21,636)	(70,063)	(73,149)	(18,101)	(51)
Beginning Unassigned Balance	-	-	-	-	(1-7-1-7	-	-
Ending Unassigned Balance		_	_	_	-	-	
140-Used Oil Fund							
Total Revenue	377,654	376,396	164,023	198,398	220,753	201,267	213,480
Total Expense	381,132	370,367	164,123	198,224	220,753	201,267	213,480
Net Annual	(3,478)	6,029	(100)	174	-	-	-
Adjust to Unassigned Balance	3,478	(6,029)	100	(174)	-	-	-
Beginning Unassigned Balance	-	-	-	-	-	-	-
Ending Unassigned Balance	-	-	-	-	-	-	-
150-Streetlights Fund							
Total Revenue	439,853	611,321	132,115	143,183	142,843	131,417	136,751
Total Expense	176,833	203,160	196,062	113,457	74,285	115,848	101,307
Net Annual	263,020	408,161	(63,947)	29,726	68,558	15,569	35,444
Adjust to Unassigned Balance	(263,020)	(408,161)	63,947	(29,726)	(68,558)	(15,569)	(35,444)
Beginning Unassigned Balance		-	-	-	-	-	
Ending Unassigned Balance		-	-	-	-	-	
100 DEN Ford							
180-REN Fund Total Revenue			510,762	646,135	8,380,976	8,390,497	12,893,215
Total Expense	_	_	510,762	2,714,644	6,310,575	8,390,497	12,893,215
Net Annual		<u>-</u>	310,702	(2,068,509)	2,070,401	6,330,437	12,893,213
Adjust to Unassigned Balance	_	-	_	2,068,509	(2,070,401)	_	_
Beginning Unassigned Balance		_		2,000,303	(2,070,401)		
Ending Unassigned Balance		<u>-</u>			<u>-</u>		
Ending Offassigned Datance							
210-LTF Fund							
Total Revenue	800,249	676,494	866,250	1,002,500	1,208,750	1,278,750	1,221,000
Total Expense	709,397	887,089	799,496	858,750	1,140,480	1,278,750	1,221,000
Net Annual	90,853	(210,595)	66,754	143,750	68,270	-,,	-
Adjust to Unassigned Balance	-	-	-	5,750	-	_	-
Beginning Unassigned Balance	2,646,002	2,736,855	2,526,260	2,593,014	2,736,764	2,805,034	2,805,034
Ending Unassigned Balance	2,736,854	2,526,260	2,593,014	2,736,764	2,805,034	2,805,034	2,805,034
2a.iig Oliassighea Dalance	2,,30,034	2,320,200	2,333,017	2,, 30,, 07	2,000,007	2,000,004	2,000,004

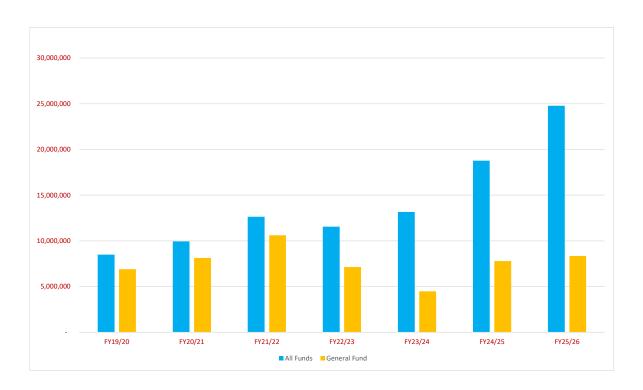
BUDGET SUMMARY FUND LEVEL



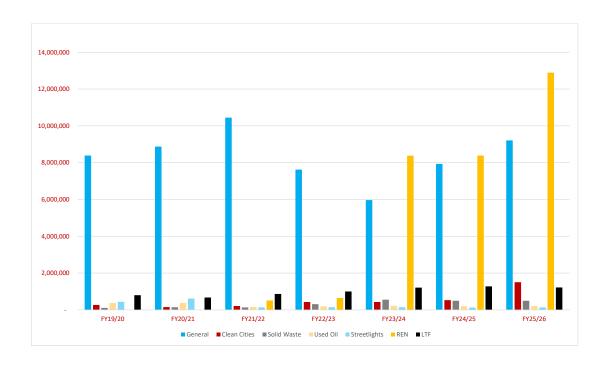
TOTAL REVENUES



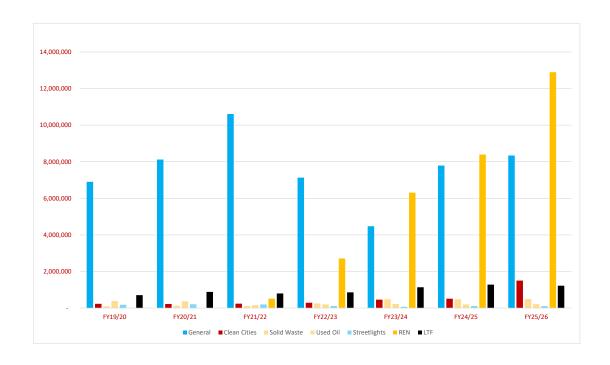
TOTAL EXPENSES



TOTAL REVENUES - ALL FUNDS



TOTAL EXPENSES - ALL FUNDS



Administration FY 25/26 Budget		Admin	Admin	Admin	Admin (0000)	Chicago Building (4300)	Chicago Building (4300)	Chicago Building (4300)	Chicago Building (4300)	Fellowship
Revenues		Actual	Budget	Difference	Proposed	Actual	Budget	Difference	Proposed	Actual
Member Dues	40001	\$ 294,410	\$ 294,410	\$ (0)	545,821	\$ -	\$ -	\$ -	-	\$ -
Fellowship Revenue	40009	-	-	-	-	-	-	-	-	8,020
Interest Revenue	49001	233,947	400,000	166,053	150,000	-	-	-	-	-
Fund Balance Carryover	49002	-	-	-	-	-	-	-	-	-
General Assembly Revenue	42004	-	-	-	-	-	-	-	-	-
Tenant Income									437,655	
Overhead Transfer In	97001	700,095	1,052,074	351,979	1,139,060	-	-	-	-	-
Total Revenues		\$ 1,228,452	\$ 1,746,484	\$ 518,032	\$ 1,834,881	\$ -	\$ -	\$ -	\$ 437,655	\$ 8,020
Expenses		Actual	Budget	Difference	Proposed	Actual	Budget	Difference	Proposed	Actual
Salaries & Wages	60001	235,330	407,025	171,695	\$ 449,203	-	-	-	\$ -	37,965
Fringe Benefits	61000	227,856	184,430	(43,426)	217,499	-	-	-	-	1,280
Legal	65101	39,371	84,350	44,979	80,000	-	-	-	-	-
Audit Svcs - Professional Fees	65401	-	-	-	-	-	-	-	-	-
Bank Fees	65505	-	-	-	-	-	-	-	-	-
Commissioners Per Diem	65507	23,550	80,000	56,450	55,000	-	-	-	-	-
Parking Validations	73102	-	-	-	-	-	-	-	-	-
Office Lease Costs		269,264	472,500	203,236	471,800	-	-	-	-	-
WRCOG Auto Related Expenses		2,547	500	(2,047)	5,000	-	-	-	-	-
Staff Recognition	73104	1,481	4,000	2,519	4,000	-	-	-	-	-
Event Support	73107	147	1,500	1,353	3,000	-	-	-	-	370
Postage	73116	2,027	6,000	3,973	2,500	-	-	-	-	-
Program/Office Supplies & Materials		5,719	15,000	9,281	12,650	-	-	-	-	75
Computer Software	73110	44,907	50,000	5,093	41,425	-	-	-	-	-
Rent/Lease Equipment	73111	7,434	14,000	6,566	16,000	-	-	-	-	-
Printing Services	73120	-	-	-	5,000	-	-	-	-	-
Membership Dues	73113	8,971	20,000	11,029	-	-	-	-	-	-
Subscription/Publications	73114	11,024	13,910	2,886	10,000	-	-	-	-	-
Meeting Support Services	73115	-	200	200	200	-	-	-	-	-
Storage	73119	-	-	-	-	-	-	-	-	-
Computer Equipment/Supplies	73109	-	-	-	-	-	-	-	-	-
Computer Equipment/Supplies		7,091	8,000	909	18,000	-	-	-	-	-
Communications - Cellular Phones	73204	-	-	-	-	-	-	-	-	-
Communications	73200	24,186	39,250	15,064	47,000	-	-	-	-	-
Equipment Maintenance - Comp/Software	73302	-	-	-	-	-	-	-	-	-
Equipment Maintenance		-	1,000	1,000	1,500	-	-	-	-	-
Grant Reimbursement	73404	-	-	-	-	-	-	-	-	-
Insurance - Gen/Busi Liab/Auto	73405	-	-	-	-	-	-	-	-	-
Insurance		97,498	112,000	14,502	122,844	-	-	-	-	-
Travel Related Expenses	73610	19,462	18,000	(1,462)	25,427	-	-	-	-	74
Seminars/Conferences	73601	7,233	17,000	9,767	11,700	-	-	-	-	-
Training	73650	11,081	26,500	15,419	17,750	-	-	-	-	-
OPEB Repayment	73660	-	-	-	-	-	-	-	_	-
Chicago Building Expenses	73805	-	-	-	-	-	265,455	265,455	369,460	-
Direct Expenses	85100	-	-	-	-	-	-	-	-	-
Consulting Labor	85101	147,797	171,000	23,203	216,500	12,764	-	(12,764)	-	-
Overhead	63000	-	-	-	-	-	-	-	-	-
Data Processing Support	73504	-	-	-	-	-	-	-	-	-
PACE Recording	73506	-	-	-	-	-	-	-	-	-
Advertising Media	73704	-	-	-	-	-	-	-	_	-
Grant Reimbursement	81010	-	-	-	-	-	-	-	-	-
COG REN Reimbursement	85182	-	-	-	-	-	-	-	-	-
Building Purchase	90801	-	-	-	-	202,000	6,734,545	6,532,545	-	-
Total Expenses		\$ 1,193,976	\$ 1,746,165	\$ 552,189	\$ 1,833,998	\$ 214,764	\$ 7,000,000	\$ 6,785,236	\$ 369,460	\$ 39,764
Excess Rev/Exp		\$ 34,475	\$ 319	\$ (34,156)	\$ 883	\$ (214,764)	(7,000,000)	\$ (6,785,236)	\$ 68,195	\$ (31,744)
		, ,,,,,				. , , , ,	, , , ,	, , , , , , , , , , , , , , , , , , , ,	,	

Fellowship	Fellowship	Fellowship (4700)	Fiscal (4100)	Fiscal (4100)	Fiscal (4100)	Fiscal (4100)	Executive Director	Executive Director	Executive Director	Executive Director (4200)	Total Administration
Budget	Difference	Proposed	Actual	Budget	Difference	Proposed	Actual	Budget	Difference	Proposed	Proposed
\$ -	\$ -	-	-	-	\$ -	-	-	-	\$ -	-	\$ 545,821
100,000	91,980	80,000	-	-	-	-	-	-	-	-	80,000
-	-	-	-	-	-	-	-	-	-	-	150,000
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
											437,655
ć 100.000	ć 01.000	ć 00.000	241,738	585,348	343,610	635,770	325,574	658,992	333,418	659,517	2,434,348
\$ 100,000	\$ 91,980	\$ 80,000	\$ 241,738	\$ 585,348	\$ 343,610	\$ 635,770	\$ 325,574	\$ 658,992	\$ 333,418	\$ 659,517	\$ 3,647,823
Budget	Difference	Proposed	Actual	Budget	Difference	Proposed	Actual	Budget	Difference	Proposed	
100,154	62,189	\$ 70,966	142,976	259,854	\$ 116,878	\$ 321,781	203,596	333,732	\$ 130,136	\$ 347,956	1,189,906
8,552		7,634	·	105,492	60,601	127,524	76,582	189,670	113,088	177,491	530,149
500	500	-	-	-	-	-	-	-	-	-	80,000
-	-	-	27,250	30,600	3,350	32,130	-	-	-	-	32,130
-	-		-	-	-		_	-	-		- 55,000
-	-		_	-	-		_	-	-		35,000
_	_		_	_	_	_	_	_	_	_	471,800
-	_	_	_	_	_	_	_	_	_		5,000
500	500	500	-	-	-	_	-	-	-	_	4,500
500	130	500	-	-	-	-	20,058	30,000	9,942	33,000	36,500
-	-	-	-	-	-	-	-	-	-	-	2,500
200	125	200	-	-	-	-	115	5,950	5,835	6,000	18,850
-	-	-	20,801	138,402	117,601	96,800	-	-	-	-	138,225
-	-	-	-	-	-	-	-	-	-	-	16,000
-	-	-	-	-	-	-	-	3,000	3,000	7,300	12,300
-	-	-	500	1,800	1,300	2,000	2,162	1,200	(962)	6,100	8,100
-	-	-	-	-	-	-	1,141	3,090	1,949	3,000	13,000
-	-	-	-	-	-		-	-	-	-	200
_	_		_	_	_	_	_	_	_	_	_
-	-	_	-	-	-	_	-	-	-		18,000
-	-	_	-	-	-	_	-	-		_	-
-	-	-	693	1,200	507	1,500	668	1,050	50 382 10,2		58,750
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	1,500
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	_	-	-			-
-	-	-	-		-	-	-		-	-	122,844
200	126	200	1,657	16,500	14,843		13,482	35,000 21,5			58,507
-	-		2,425 85	3,500 3,000	1,075 2,915	8,225 1,500	7,769	10,400 6,900	2,631 6,900	8,850 3,500	28,775 22,750
_	_		-	-	2,913	1,300	_	-	0,900	3,300	22,730
-	_		_	-	_		_	_	_		369,460
-	-	_	-	-	-	_	-	-	-	_	-
-	-	-	460	25,000	24,540	31,500	-	39,000	39,000	35,000	283,000
-	-	-	-	-	-	_	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	1,000	1,000
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
A 410.000	. TC 215	A 05 555	6 244 775			6 605 ====	ć 225.55	ć <u>(550.000</u>	ć 222 ti-	. crc	
\$ 110,606	\$ 70,842	\$ 80,000	\$ 241,738	\$ 585,348	\$ 343,610	\$ 635,770	\$ 325,574			\$ 659,517	
\$ (10,606)	\$ 21,138	\$ (0)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 69,078

Transportation & Planning FY 25/26 Budget		TUMF Admin (1148)	TL	JMF Admin (1148)	7	TUMF Admin (1148)	7	TUMF Admin (1148)	Tr	Local ansportation Fund	Tr	Local ansportation Fund	Tra	Local nsportation Fund
Revenues		Actual		Budget		Difference		Proposed		Actual		Budget	D	ifference
Commerical/Service	43001	\$ 34,720	\$	28,000	\$	(6,720)	\$	50,000	\$	-	\$	-	\$	-
Retail	43002	112,170		28,000		(84,170)		200,000		-		-		-
Industrial	43003	69,994		560,000		490,006		200,000		-		-		-
Residential/Multi/Single	43004	1,013,785		1,680,000		666,215		2,000,000		-		-		-
Multi-Family	43005	226,247		504,000		277,753		650,000		-		-		-
Beaumont Measure A	43027	22,032		50,000		27,968		50,000		-		-		-
LTF Revenue	41701	-		-		-		_		1,278,750		1,278,750		-
RivTAM	42001	-		-		-		_		-		-		-
REAP Revenue	41606	-		-		-		_		-		-		-
Total Revenues		\$ 1,478,947	\$	2,850,000	\$	1,371,053	\$	3,150,000	\$	1,278,750	\$	1,278,750	\$	-
Expenses		Actual		Budget		Difference		Proposed		Actual		Budget	D	ifference
Salaries & Wages	60001	334,032			\$	246,074	\$	680,560		232,235		457,870	\$	225,635
Fringe Benefits	61000	112,418		251,641	\$	139,223		283,381		87,254		206,102		118,848
Overhead	63000	302,174		518,012		215,838		481,585		163,757		280,727		116,970
Legal	65101	10,090		125,000		114,910		75,000		24,147		15,000		(9,147)
Bank Fees	65505	56		-		(56)		250		-		-		-
Parking Validations	73102	-		500		500		500		-		500		500
Program/Office Supplies & Materials		92		1,500		1,408		1,500		-		-		-
Computer Equipment/Supplies	73109	-		250		250		2,500		-		-		-
Computer Software	73110	99,264		110,000		10,736		125,000		-		1,000		1,000
Membership Dues	73113	644		1,500		856		1,500		200		1,000		800
Subscription/Publications	73114	40		250		210		250		108		250		142
Postage	73116	-		250		250		50		-		50		50
Communications - Cellular Phones	73204	706		3,000		2,294		3,000		598		1,000		402
Equipment Maintenance - Comp/Software	73302	-		1,500		1,500		1,500		-		-		-
Insurance - Gen/Busi Liab/Auto	73405	-		3,000		3,000		3,000		-		-		-
Seminars/Conferences	73601	650		1,500		850		20,000		3,464		5,500		2,036
Travel Related Expenses	73610	5,258		7,150		1,892		15,000		4,305		10,000		5,695
Consulting Labor	85101	240,655		562,850		322,195		700,000		52,614		299,251		246,637
Total Expenses		\$ 1,106,079	\$	2,168,009	\$	1,061,930	\$	2,394,577	\$	568,831	\$	1,278,750	\$	709,919
Excess Rev/Exp		\$ 372,868	\$	681,991	Ś	309,123	Ś	755,423	\$	709,919	\$	_	\$	(709,919)

Local ansportation Fund (1400)	RivTAM	RivTAM	RivTAM	RivTAM (2039)	REAP 2.0	REAP 2.0	REAP 2.0	REAP 2.0 (2236)	Total Transportation & Planning
Proposed	Actual	Budget	Difference	Proposed	Actual	Budget	Difference	Proposed	Proposed
\$ -	\$ - \$	-	\$ -	\$ -	-	-	\$ -	\$ -	50,000
-	-	-	-	-	-	-	-	-	200,000
-	-	-	-	-	-	-	-	-	200,000
-	-	-	-	-	-	-	-	-	2,000,000
-	-	-	-	-	-	-	-	-	650,000
-	-	-	-	-	-	-	-	-	50,000
1,221,000	-	-	-	-	-	-	-	-	1,221,000
-	600	20,000	19,400	10,000	-	-	-	-	10,000
-	-	-	-	-	-	550,746	550,746	1,176,928	1,176,928
\$ 1,221,000	\$ 600 \$	20,000	\$ 19,400	\$ 10,000	\$ -	\$ 550,746	\$ 550,746	\$ 1,176,928	\$ 5,557,928
Proposed	Actual	Budget	Difference	Proposed	Actual	Budget	Difference	Proposed	Proposed
\$ 310,443	4,653	7,484	\$ 2,831	\$ 3,571	-	129,806	\$ 129,806	\$ 158,570	1,153,145
137,959	1,944	3,847	\$ 1,904	1,884	-	6,386	6,386	70,548	493,772
217,141	3,296	4,791	1,495	2,725	-	64,554	64,554	114,467	815,919
80,000	-	-	-		-	5,000	5,000	5,000	160,000
-	-	-	-	-	-	-	-	-	250
500	-	-	-	-	-	-	-	-	1,000
500	-	-	-	-	-	-	-		2,000
-	-	-	-	-	-	-	-	-	2,500
1,000	-	-	-	-	-	-	-	-	126,000
1,000	-	-	-	-	-	-	-	-	2,500
250	-	-	-	-	-	-	-	-	500
50	-	-	-	-	-	-	-	-	100
1,000	17	-	(17)	50	-	-	-	-	4,050
-	-	-	-	-	-	-	-	-	1,500
-	-	-	-	-	-	-	-	-	3,000
10,000	-	-	-	-	-	-	-	-	30,000
15,000	-	-	-	-	-	-	-		30,000
446,158	-	1,000	1,000	1,000	-	345,000	345,000	828,343	1,975,501
\$ 1,221,000	\$ 9,909 \$	17,122	\$ 7,213	\$ 9,231	\$ -	\$ 550,746	\$ 550,746	\$ 1,176,928	\$ 4,801,736
\$ (0)	\$ (9,309) \$	2,878	\$ 12,187	\$ 769	\$ -	\$ -	\$ -	\$ -	\$ 756,192

Energy & Environment FY 25/26 Budget			n Cities 010)	Clo	ean Cities (1010)	CI	ean Cities (1010)		Clean Cities (1010)		nsolidated blid Waste (1038)	Soli	solidated d Waste 1038)	Soli	olidated d Waste 1038)
Revenues		А	ctual		Budget		Difference		Proposed		Actual		Budget	Dif	ference
Clean Cities	41402	\$	186,602	\$	533,810	\$	347,208		1,504,240		-		-	\$	-
Solid Waste	41201		-		-		-		_		242,322		493,051		250,729
Gas Company Partnership	40605		-		-		-		-		-		-		-
ICARP	40400		-		-		-		-		-		-		-
Streetlights	40615		-		-		-		-		-		-		-
Used Oil Grant	41401		-		-		-		_		-		-		-
Regional Energy Network	49003		-		-		-		_		-		-		-
PACE Commercial	40604		-		-		-		_		-		-		-
HERO Admin Revenue	40603		-		-		-				-		_		-
Total Revenues		\$	186,602	\$	533,810	\$	347,208	\$	1,504,240	\$	242,322	\$	493,051	\$	250,729
Expenses		А	ctual		Budget	_	Difference		Proposed		Actual	E	Budget	Dif	ference
Salaries & Wages	60001		113,403		233,873		120,470	\$	181,831		54,836		98,107		43,271
Fringe Benefits	61000		54,782		106,138		51,356	Ť	94,104		21,556		43,258		21,702
Overhead	63000		84,025		86,119		2,094		96,467		38,165		45,633		7,468
Legal	65101		7,770		15,000		7,231		1,500		948		8,500		7,553
Bank Fees	65505		-		-		-		-		-		-		-
Parking Validations	73102		-		-		-				_		1,000		1,000
Program/Office Supplies & Materials			-		-		-				_		2,000		2,000
Computer Software	73110		-		-		-		_		_		-		-
Membership Dues	73113		-		-		-		_		_		1,000		1,000
Subscription/Publications	73114		-		-		-				_		-,		-
Meeting Support Services	73115		-		1,000		1,000		_		_		_		-
Postage	73116		-		-		-				_		_		-
Storage	73119		-		-		-				_		_		-
Printing Services	73120		-		-		-		_		_		_		-
Computer Equipment/Supplies			-		-		-				_		_		-
Communications	73200		321		2,000		1,679		600		16,887		18,200		1,313
Grant Reimbursement	73404		-		-		-		1,030,000						-
Data Processing Support	73504		-		-		-		-		_		_		-
PACE Recording	73506		-		-		-				_		_		-
Seminars/Conferences	73601		-		2,000		2,000				1,695		8,000		6,305
Travel Related Expenses	73610		1,213		16,500		15,287		6,000		632		2,850		2,218
Training	73650		-		-		-		-		-		500		500
Advertising Media	73704		-		-		-		_		-		-		-
Compliance Settlements	81010		-		-		-		_		-		_		-
Direct Expenses	85100		-		-		-		_		-		_		-
Event Support	73107		279		15,000		14,721		9,000		8,657		11,552		2,895
COG REN Reimbursement	85182		-		-		-		-		-,		-		-
Consulting Labor	85101		9,061		30,000		20,939		84,000		130,156		234,350		104,194
Total Expenses		\$	270,853	\$	507,630	\$	236,777	\$	1,503,502	\$	273,531	\$	474,950	\$	201,419
Excess Rev/Exp		\$	(84,250)	Ś	26,180	Ġ	110,430	Ġ	738	Ś	(31,209)	Ś	18,101	¢	49,310

Consolidated Solid Waste (1038)	Gas Co Partnership (2400)	Gas Co Partnership (2400)	Gas Co Partnership (2400)	Gas Co Partnership (2400)	ICARP (2250)	ICARP (2250)	ICARP (2250)	ICARP (2250)
Proposed	Actual	Budget	Difference	Proposed	Actual	Budget	Difference	Proposed
-	-	-	\$ -	-	-	-	\$ -	-
494,572	-	-	-	-	-	-	-	-
-	-	118,999	118,999	-	-	-	-	-
-	-	-	-	-	-	308,133	308,133	251,612
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
	-	-	-	_	-	-	-	-
\$ 494,572	\$ -	\$ 118,999	\$ 118,999	\$ -	\$ -	\$ 308,133	\$ 308,133	\$ 251,612
Proposed	Actual	Budget	Difference	Proposed	Actual	Budget	Difference	Proposed
\$ 109,017	25,190	53,762	\$ 28,572	\$ -	\$ 6,933	\$ 23,962	\$ 17,029	\$ 47,222
47,377	7,593	23,919	16,326	-	2,057	8,897	6,840	18,103
54,675	22,639	38,809	16,170	-	4,492	20,465	15,973	32,637
4,000	455	900	445	-	-	2,500	2,500	700
-	-	-	-	-	-	-	-	-
1,000	-	100	100	-	-	250	250	-
-	-	100	100	-	-	6,500	6,500	500
-	-	-	-	-	-	-	-	-
2,000	-	-	-	-	-	-	-	-
-	-	600	600	-	-	-	-	-
-	-	-	-	-	-	7,000	7,000	-
-	-	-	-	-	-	150	150	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	4,000	4,000	1,000
-	-	-		-	-	-	-	-
19,200	-	-	-	-	31	7,500	7,469	150
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	- 2.750	2.750	-
8,000	-	-	-	-	-	2,750	2,750	-
2,850	154	809		-	-	4,000	4,000	-
500	-	-	-	-	-	2,750	2,750	-
-	-	-	-	-	-	8,500	8,500	1,500
-	-	-	-	-	-	-	-	-
-	-	-	-		_	8,000	- 8,000	-
11,552		-	-		_	-	-	7,500
-	_	-	-		12,109	200,909	188,800	-
234,350	ć 50.000	ć 440.000	ć <u>(2.24</u> 1					142,300
\$ 494,521	\$ 56,030				\$ 25,621			
\$ 51	\$ (56,030)	\$ -	\$ 56,685	\$ -	\$ (25,621)	\$ -	\$ 25,621	\$ -

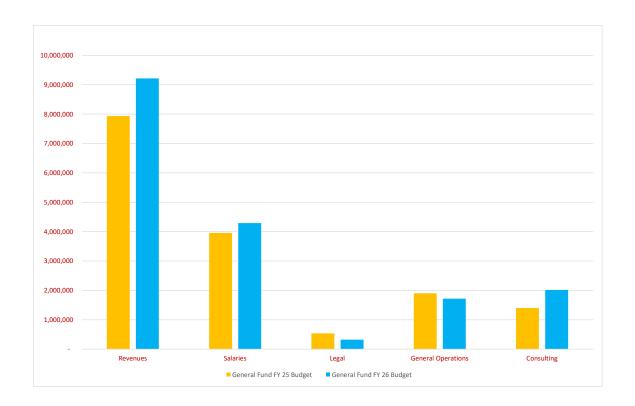
Energy & Environment F 25/26 Budget	Y	Streetlights (2026)	Streetlights (2026)	Streetlights (2026)	Streetlights (2026)	Used Oil (2059)	Used Oil (2059)	Used Oil (2059)
Revenues		Actual	Budget	Difference	Proposed	Actual	Budget	Difference
Clean Cities	41402	-	-	-	_	-	-	\$ -
Solid Waste	41201	-	-	-	_	-	-	-
Gas Company Partnership	40605	-	-	-	_	-	-	-
ICARP	40400	-	-	-	_	-	-	-
Streetlights	40615	121,651	131,417	9,766	136,751	-	-	-
Used Oil Grant	41401	-	-	-	_	201,267	201,267	-
Regional Energy Network	49003	-	_	-	_	-	-	-
PACE Commercial	40604	-	_	-		_	_	-
HERO Admin Revenue	40603	-	_	-		_	_	-
Total Revenues		\$ 121,651	\$ 131,417	9,766	\$ 136,751	\$ 201,267	\$ 201,267	\$ -
Expenses		Actual	Budget	Difference	Proposed	Actual	Budget	Difference
Salaries & Wages	60001	18,103	32,053	13,950	\$ 28,680	43,607	77,086	33,479
Fringe Benefits	61000	7,450	15,106	7,656	14,535	16,423	33,942	17,519
Overhead	63000	12,766	19,939	7,173	21,591	10,423	18,114	7,548
Legal	65101	2,388	20,000	17,612	10,000	_	10,114	-
Bank Fees	65505	2,386	20,000	-	-			-
Parking Validations	73102	_	250	250	250	_	_	-
Program/Office Supplies & Materials			2,200	2,200	2,200		100	100
Computer Software	73110		2,200	-	-		100	-
Membership Dues	73113		_	-				-
Subscription/Publications	73114		2,250	2,250	2,250			-
Meeting Support Services	73115		1,000	1,000	1,000			-
Postage	73116	_	150	150	150	_	_	-
Storage	73119	_	-	-	-	4,526	4,500	(26
Printing Services	73120	_		-		-,320	100	100
Computer Equipment/Supplies		_	2,000	2,000		_	-	-
Communications	73200	214	650	436	650	_	230	230
Grant Reimbursement	73404	-	-	-	-	_	230	-
Data Processing Support	73504	_		-		_		-
PACE Recording	73506	_	_	-		_	_	-
Seminars/Conferences	73601	_	1,500	1,500	1,500	30	700	670
Travel Related Expenses	73610	261	5,250	4,989	5,000	148	1,550	1,402
Training	73650	-	2,500	2,500	2,500	140	-	-
Advertising Media	73704	_	2,300	-	2,300	15,000	23,000	8,000
Compliance Settlements	81010	_	_	-		-	-	-
Direct Expenses	85100	_	_	-		_	_	-
Event Support	73107	_	1,000	1,000	1,000	15,829	36,945	21,116
COG REN Reimbursement	85182	_	-	-		-	-	-
Consulting Labor	85101	-	10,000	10,000	10,000	_	5,000	5,000
Total Expenses		\$ 41,182		74,666		\$ 106,130		\$ 95,137
Excess Rev/Exp		\$ 80,469		(64,900)				

Used Oil (2059)	REN Public Sector (2080)	REN Public Sector (2080)	REN Public Sector (2080)	REN Public Sector (2080)	REN Workforce Training (2080)	REN Workforce Training (2080)	REN Workforce Training (2080)	REN Workforce Training (2080)
Proposed	Actual	Budget	Difference	Proposed	Actual	Budget	Difference	Proposed
-	-	-	\$ -	-	-	-	\$ -	
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-
213,480	-	-	-	-	-	-	-	-
-	2,524,457	5,206,237	2,681,780	7,496,501	533,955	2,150,870	1,616,915	3,898,751.90
-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-
\$ 213,480	\$ 2,524,457	\$ 5,206,237	\$ 2,681,780	\$ 7,496,501	\$ 533,955	\$ 2,150,870	\$ 1,616,915	\$ 3,898,752
Proposed	Actual	Budget	Difference	Proposed	Actual	Budget	Difference	Proposed
\$ 82,667	343,237	787,162		\$ 853,752	61,382	171,317	109,935	\$ 146,039
35,707	117,010	327,056	210,046	365,857	24,026	72,894	48,868	66,669
19,213	229,939	543,519	313,580	637,894	42,670	133,292	90,622	111,253
2,200	2,211	10,000	7,789	10,000	2,211	10,000	7,789	10,000
-	-	-	-	-	-	-	-	-
-	120	500	380	-	-	-	-	-
-	5,784	1,000	(4,784)	10,000	5,425	7,000	1,575	7,000
-	-	-	4.000	-	-	-	169.561	-
-	1,000	5,000	4,000	5,000	33,439	202,000	168,561	202,000
-	-	-	-	-	-	-	-	-
	-	-	_	-	-	-	_	
-	-	-	_	-	-	-	_	
5,000	-	-	_		-	-	_	-
-	-	-	_		-	-		-
-	1 022		1,477	- - 000	-	-	_	-
	1,023	2,500	· -	5,000	-	-	-	
		-	-			-	-	
	_	- -	-		- -	-	-	
2,000	3,000	5,000	2,000	5,000	_	5,000	5,000	5,000
1,850			13,120	19,000	1,480	5,200		5,200
-	-	-	-	· .	· -	65,000	65,000	65,000
23,000	_	-	-		-	-	-	-
-	-	-	-	_	-	-	-	
-	-	80,000	80,000	360,000	-	-	-	
41,843	18,168	70,000	51,832	75,000	26,783	50,000	23,217	50,000
-	251,767	600,000	348,233	600,000	110,282	250,000	139,718	250,000
	1,545,318	2,755,500	1,210,182	4,549,998	226,257	1,179,167	952,910	2,980,591
\$ 213,480	\$ 2,524,457	\$ 5,206,237	\$ 2,681,780	\$ 7,496,501	\$ 533,955	\$ 2,150,870	\$ 1,613,195	\$ 3,898,752
\$ (0)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,720	\$ -

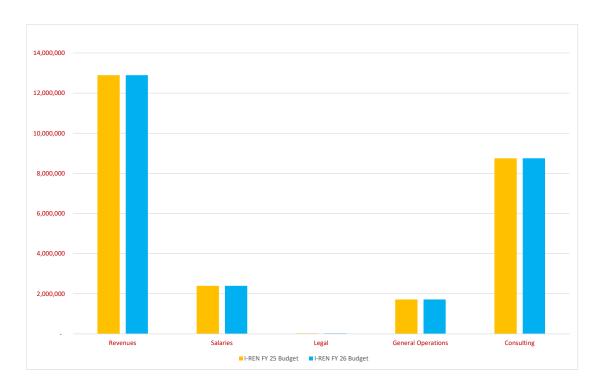
Energy & Environment FY 25/26 Budget		REN Evaluation, Measurement, & Verification (2080)	REN Evaluation, Measurement, & Verification (2080)	REN Evaluation, Measurement, & Verification (2080)	REN Evaluation, Measurement, & Verification (2080)	PACE Commercial (2130)
Revenues		Actual	Budget	Difference	Proposed	Actual
Clean Cities	41402	-	-	\$ -	-	-
Solid Waste	41201	-	-	-		-
Gas Company Partnership	40605	-	-	-	-	-
ICARP	40400	-	-	-	-	-
Streetlights	40615	-	-	-	-	-
Used Oil Grant	41401	-	-	-		-
Regional Energy Network	49003	-	-	-	120,000	-
PACE Commercial	40604	-	-	-	_	-
HERO Admin Revenue	40603	_	-	-	_	-
Total Revenues		\$ -	\$ -	\$ -	\$ 120,000	\$ -
Expenses		Actual	Budget	Difference	Proposed	Actual
Salaries & Wages	60001	-	-	\$ -	-	79,661
Fringe Benefits	61000	_	_	-		36,522
Overhead	63000	-	-	-	_	58,045
Legal	65101	-	-	-	_	4,928
Bank Fees	65505	-	-	-	_	-
Parking Validations	73102	-	-	-	_	-
Program/Office Supplies & Materials		-	-	-	_	-
Computer Software	73110	_	-	-	_	-
Membership Dues	73113	_	-	-	_	-
Subscription/Publications	73114	-	_	-	_	-
Meeting Support Services	73115	-	-	-	_	-
Postage	73116	-	-	-	_	-
Storage	73119	-	_	-	_	-
Printing Services	73120	-	_	-	_	-
Computer Equipment/Supplies		-	_	-	_	-
Communications	73200	-	_	-	_	124
Grant Reimbursement	73404	_	-	-	_	-
Data Processing Support	73504	-	-	-	_	-
PACE Recording	73506	-	-	-	_	-
Seminars/Conferences	73601	-	-	-	_	-
Travel Related Expenses	73610	-	-	-		381
Training	73650	-	-	-	_	-
Advertising Media	73704	-	-	-	_	-
Compliance Settlements	81010	-	-	-	_	-
Direct Expenses	85100	-	-	-	_	-
Event Support	73107	-	-	-	_	-
COG REN Reimbursement	85182	-	-	-	_	-
Consulting Labor	85101	-	-	-	120,000	16,089
Total Expenses		\$ -	\$ -	\$ -	\$ 120,000	\$ 195,750
Excess Rev/Exp					\$ -	\$ (195,750)

PACE Commercia (2130)	l PACE Commercial (2130)	PACE Commercial (2130)	CA HERO	CA HERO	CA HERO	CA HERO (5000)	Total Energy & Environment
Budget	Difference	Proposed	Actual	Budget	Difference	Proposed	Proposed
-	\$ -	-	-	-	\$ -	-	1,504,240
-	-	-	-	-	-	-	494,572
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	251,612
-	-	-	-	-	-	-	136,751
-	-	-	-	-	-	-	213,480
-	-	-	-	-	-	-	12,893,215
334,250	334,250	369,117	-	-	-	-	369,117
_	<u>-</u>	<u> </u>	172,967	665,000	492,033	609,250	609,250
\$ 334,250	\$ 334,250	\$ 369,117	\$ 172,967	\$ 665,000	\$ 492,033	\$ 609,250	\$ 16,472,237
Budget	Difference	Proposed	Actual	Budget	Difference	Budget	Proposed
136,826		\$ 143,987	92,336	158,778	\$ 66,442	\$ 163,906	1,857,070
69,844		75,783	37,883	77,425	39,542	82,564	842,710
87,380		109,797	65,058	99,867	34,809	98,489	1,256,275
20,000	15,072	10,000	51,256	300,000	248,744	150,000	208,400
-	-	-	-	5,000	5,000 100	-	-
-	-	-	-	100	-	50	1,300
-	-	-	-	-	950	-	23,700
-		-	2,850	3,800	-	3,800	3,800
-	_	-	-	-	-	-	209,000
-	_	-	-	-	_	-	2,250
-	-	-	-	-	544	-	1,000
-	-		206	750	-	750	900
-	-		-	-	-		5,000 1,000
	-	1,000		1,000	1,000		1,000
200	76	400	339	1,500	1,161	800	26,800
-	-	-	-	-	-	-	1,030,000
_	-	_	10,686	20,921	10,236	16,000	16,000
5,000	5,000	5,000	3,141	7,500	4,359	5,000	10,000
-	-	500	-	500	500	500	22,500
-	(381)	2,650	133	1,250	1,117	200	43,250
-	-		-	500	500	600	68,600
-	-		-	-	-		24,500
-	-	-	473,982	475,900	1,918	-	-
-	-	-	-	-	-	-	360,000
-	-	-	-	-	-	-	195,895
-	-	-	-	-	-	-	900,000
15,000	(1,089)	20,000	2,675	40,000	37,325	40,000	9,278,464
\$ 334,250	\$ 138,500	\$ 369,117	\$ 740,543	\$ 1,194,791	\$ 454,248	\$ 562,659	\$ 16,389,413
\$ -	\$ 195,750	\$ 0	\$ (567,576)	\$ (529,791)	\$ 37,785	\$ 46,591	\$ 82,824

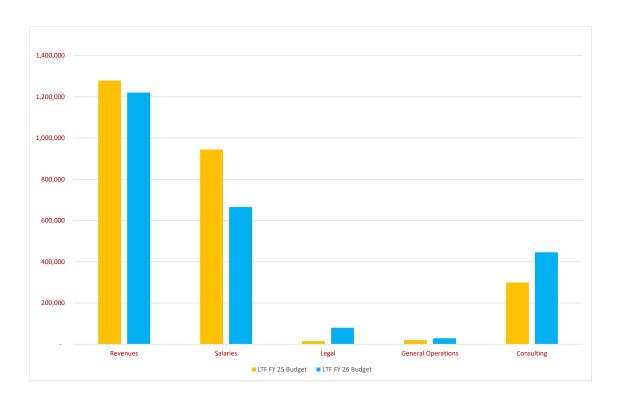
GENERAL FUND BUDGET COMPARISON



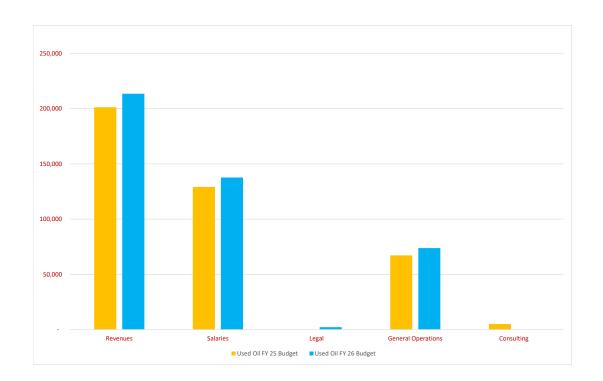
I-REN BUDGET COMPARISON



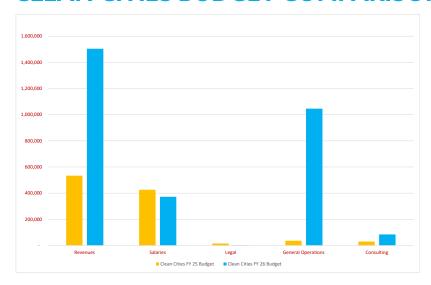
LTF BUDGET COMPARISON



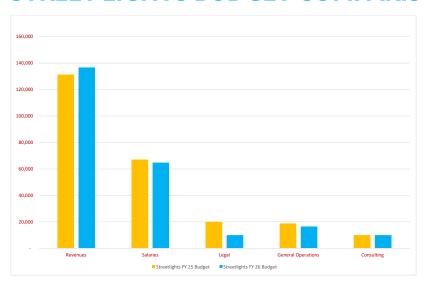
USED OIL BUDGET COMPARISON



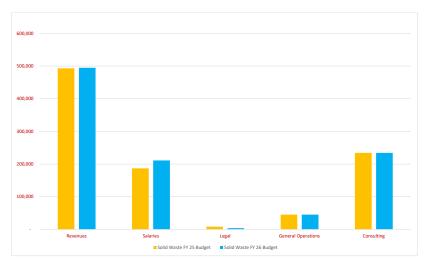
CLEAN CITIES BUDGET COMPARISON



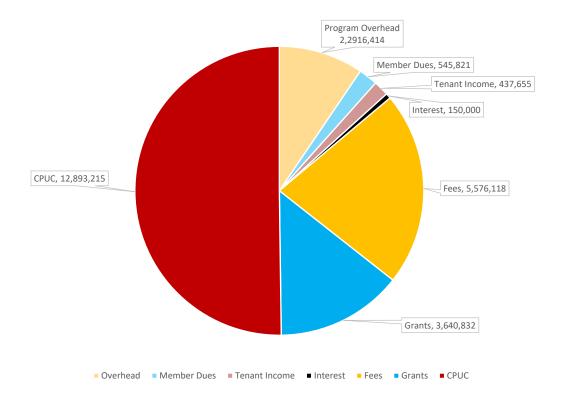
STREET LIGHTS BUDGET COMPARISON



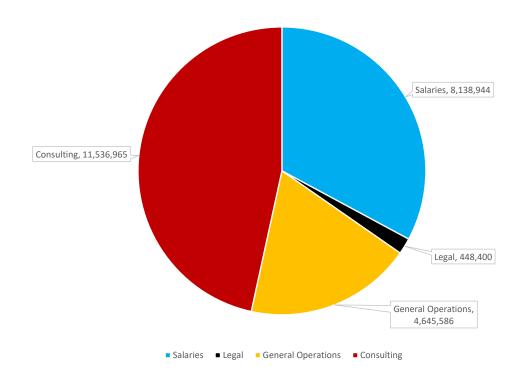
SOLID WASTE BUDGET COMPARISON



FUNDING SOURCES



FUNDING USES



FUND SUMMARY

	Fund Summary																
	General Fund Clean Cities Used Oil I-REN LTF Solid Waste Streetlights								tlights	Grand Total		Change					
	FY 25 Budget	FY 26 Budget	FY 25 Budget	FY 26 Budget	FY 25 Budget	FY 26 Budget	FY 25 Budget	FY 26 Budget	FY 25 Budget	FY 26 Budget	FY 25 Budget	FY 26 Budget	FY 25 Budget	FY 26 Budget	FY 25 Budget	FY 26 Budget	
Revenues	7,937,952	9,214,731	533,810	1,504,240	201,267	213,480	8,390,497	12,893,215	1,278,750	1,221,000	493,051	494,572	131,417	136,751	18,966,744	25,677,989	35.4%
Expenditures																	
Salaries	3,955,470	4,289,836	426,130	372,402	129,142	137,587	2,225,630	2,397,701	944,699	665,542	186,998	211,069	67,098	64,807	7,935,167	8,138,944	
Legal	538,250	320,700	15,000	1,500	-	2,200	30,000	30,000	15,000	80,000	8,500	4,000	20,000	10,000	626,750	448,400	
General Operations	1,899,682	1,717,691	36,500	1,045,600	67,125	73,693	1,421,700	1,717,700	19,800	29,300	45,102	45,102	18,750	16,500	3,508,659	4,645,586	
Consulting	1,399,759	2,014,643	30,000	84,000	5,000		4,713,167	8,747,814	299,251	446,158	234,350	234,350	10,000	10,000	6,691,527	11,536,965	
Total	7,793,161	8,342,870	507,630	1,503,502	201,267	213,480	8,390,497	12,893,215	1,278,750	1,221,000	474,950	494,521	115,848	101,307	18,762,103	24,769,895	32.0%
Excess Rev/Exp	144,791	871,861	26,180	738							18,101	51	15,569	35,444	204,641	908,094	

GENERAL FUND

					Ge	neral Fund						
	Gas Co Pa	rtnership	ICA	IRP	PACE Cor	mmercial	HE	RO	TU	MF	Riv1	ΓAM
	FY 25 Budget	FY 26 Budget										
Revenues	118,999	-	308,133	251,612	334,250	369,117	\$ 665,000	\$ 609,250	2,850,000	3,150,000	20,000	10,000
Expenditures												
Salaries	116,490	-	53,324	97,962	294,050	329,567	336,070	344,959	1,349,759	1,445,526	16,122	8,181
Legal	900	-	2,500	700	20,000	10,000	300,000	150,000	125,000	75,000	-	-
General Operations	1,609	-	51,400	10,650	5,200	9,550	518,721	27,700	130,400	174,051	-	50
Consulting	-	-	200,909	142,300	15,000	20,000	40,000	40,000	562,850	700,000	1,000	1,000
Total	118,999	-	308,133	251,612	334,250	369,117	1,194,791	562,659	2,168,009	2,394,577	17,122	9,231
Excess Rev/Exp	-	-	-	-	-	-	(529,791)	46,591	681,991	755,423	2,878	769
	REA	P 2.0	Administrat	ive Services	Fina	ince	Exec	utive	Fello	wship	Chicago	Building
	FY 25 Budget	FY 26 Budget										
Revenues	550,746	1,176,928	1,746,484	1,834,882	585,348	635,770	658,992	659,517	100,000	80,000	-	437,655
Expenditures												
Salaries	200,746	343,585	591,455	666,704	365,346	449,305	523,402	525,447	108,706	78,600	-	-
Legal	5,000	5,000	84,350	80,000	-	-	-	-	500	-	-	-
General Operations	-	-	899,360	870,795	195,002	154,965	96,590	99,070	1,400	1,400	-	369,460
Consulting	345,000	828,343	171,000	216,500	25,000	31,500	39,000	35,000	-	-	-	-
Total	550,746	1,176,928	1,746,165	1,833,999	585,348	635,770	658,992.00	659,517	110,606	80,000	-	369,460

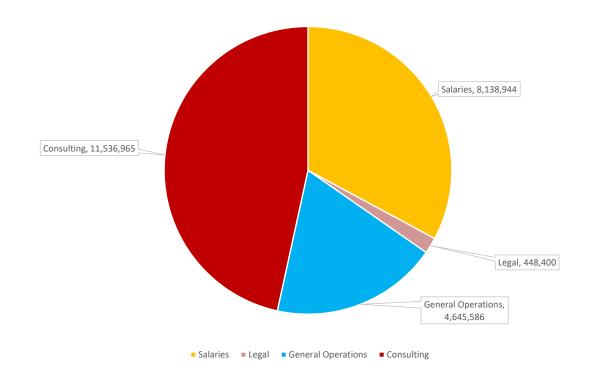
TOTAL REVENUES BY DEPARTMENT

FY 25/26 Total Revenue by Department	Administrative Services	Finance	Executive	Fellowship	Chicago Building	Transportation & Planning	Energy & Environment	<u>Totals</u>
110-General Fund	1,834,882	635,770	659,517	80,000	437,655	4,336,928	1,229,979	9,214,731
120-Clean Cities Fund	-	-	-	-	-	-	1,504,240	1,504,240
130-Solid Waste Fund	-	-	-	-	-	-	494,572	494,572
140-Used Oil Fund	-	-	-	-	-	-	213,480	213,480
150-Streetlights Fund	-	-	-	-	-	-	136,751	136,751
180-REN Fund	-	-	-	-	-	-	12,893,215	12,893,215
210-LTF Fund		-	-	-	-	1,221,000	-	1,221,000
Totals	1,834,882	635,770	659,517	80,000	437,655	5,557,928	16,472,237	25,677,989

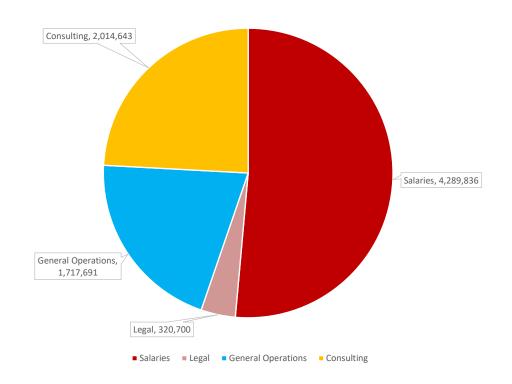
TOTAL EXPENSES BY DEPARTMENT

FY 25/26 Total Expense Department	Administrative Services	Finance	Executive	Fellowship	Chicago Building	Transportation & Planning	Energy & Environment	<u>Totals</u>
110-General Fund	1,833,999	635,770	659,517	80,000	369,460	3,580,736	1,183,388	8,342,870
120-Clean Cities Fund	-	-	-	-	-	-	1,503,502	1,503,502
130-Solid Waste Fund	-	-	-	-	-	-	494,521	494,521
140-Used Oil Fund	-	-	-	-	-	-	213,480	213,480
150-Streetlights Fund	-	-	-	-	-	-	101,307	101,307
180-REN Fund	-	-	-	-	-	-	12,893,215	12,893,215
210-LTF Fund		-	-	-	-	1,221,000	-	1,221,000
Totals	1,833,999	635,770	659,517	80,000	369,460	4,801,736	16,389,413	24,769,895

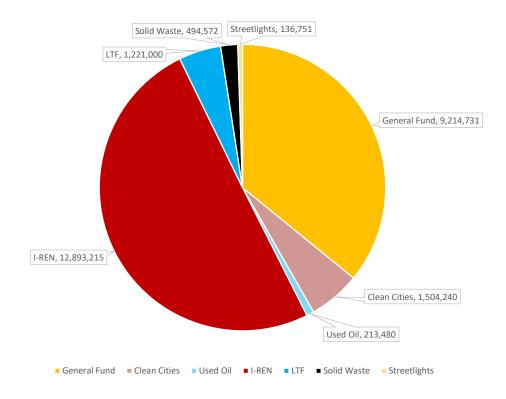
TOTAL EXPENDITURES FY 25/26



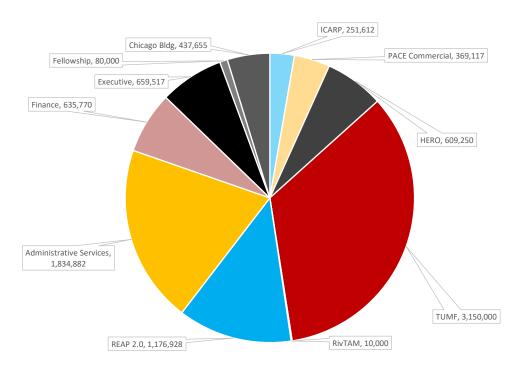
GENERAL FUND EXPENDITURES FY 25/26



TOTAL REVENUES FY 25/26



GENERAL FUND REVENUES 25/26



■ ICARP ■ PACE Commercial ■ HERO ■ TUMF ■ RivTAM ■ REAP 2.0 ■ Administrative Services ■ Finance ■ Executive ■ Fellowship ■ Chicago Bldg



BUDGET DETAIL BY DEPARTMENT

Transportation & Planning Department



Mission

The mission of the Transportation and Planning Department is to assist WRCOG member agencies with addressing key transportation and planning challenges through various programs.

Department Description

Functions of the Transportation and Planning Department are split into two divisions. The Transportation Division oversees the Transportation Uniform Mitigation Fee (TUMF) Program. The Planning Division implements the SCAG Regional Early Action Program (REAP) Subregional Partnership Program, the Grant Writing Assistance Program, the Modeling (RIVCOM) Program, and supports the WRCOG Public Works Committee (PWC) and Planning Directors Committee (PDC).

Transportation Division

TUMF

The TUMF Program funds critical transportation infrastructure to accommodate the traffic created by new population growth and commercial development throughout western Riverside County. Each of WRCOG's member jurisdictions and the March Joint Powers Authority participate in the Program. Fee revenues collected from new development are allocated by WRCOG to the Riverside County Transportation Commission (RCTC) and member agencies so they can prioritize TUMF projects to be planned and constructed. TUMF revenues are also distributed to the Riverside Transit Agency (RTA) for transit improvements, and to the Western Riverside County Regional Conservation Authority (RCA) for the acquisition of sensitive environmental habitat. Over the 20-year period of the Program's nexus study, TUMF will provide approximately \$3 Billion to improve mobility in western Riverside County by building critically needed

transportation infrastructure. Collectively, these infrastructure improvements and mitigation projects will help to reduce congestion, create safer roadways, improve air quality, provide open space, and keep our communities moving. The types of projects funded by TUMF are transportation-related, including interchanges, bridges, grade separations, roadways, and transit facilities.

The TUMF Program is funded through fees paid by project applicants. As funds are collected by WRCOG (either directly or through a WRCOG member agency), those funds are pooled by WRCOG and distributed as follows:

- 45.7% to WRCOG member agencies,
- 45.7% to RCTC,
- 3.1% to RTA,
- 1.5% to RCA, and
- 4.0% to WRCOG for Program Administration.

The 45.7% of TUMF allocated to WRCOG's member agencies is distributed through the 5-Year Transportation Improvement Program (TIP) process. The WRCOG subregion is grouped into five TUMF Zones, which are geographic groupings of member agencies. The five current TUMF Zones are as follows:

- Central (Menifee, Moreno Valley, Perris, and the County of Riverside),
- Hemet / San Jacinto (Hemet, San Jacinto, and the County of Riverside),
- Northwest (Corona, Eastvale, Jurupa Valley, Norco, Riverside, March JPA, and the County of Riverside),
- Pass (Banning, Beaumont, Calimesa, and the County of Riverside), and
- Southwest (Canyon Lake, Lake Elsinore, Murrieta, Temecula, Wildomar, and the County of Riverside).

Per the TUMF Administrative Plan, RCTC is responsible for the administration of TUMF funds it receives. RCTC allocates those funds to subregional TUMF projects, which are identified in the TUMF Nexus Study. Funds are remitted to RCTC monthly. The process to allocate and distribute TUMF funds between WRCOG and RCTC is governed by a Memorandum of Understanding (MOU) between the two agencies.



RTA also receives an allocation of TUMF funds which are used to fund regional transit projects, as identified in the Nexus Study. These funds are remitted to RTA on a quarterly basis. WRCOG and RTA have an MOU which sets forth the various roles and responsibilities of both parties.

RCA's allocation of TUMF funds is also remitted on a quarterly basis and are used by RCA to purchase land in support of the Multi-Species Habitat Conservation Plan (MSHCP). WRCOG and RCA also have an MOU, similar to the other MOUs maintained with WRCOG's partner agencies.

Planning Division

REAP Program

The REAP Subregional Partnership Program provides funding through SCAG, from the State, to assist WRCOG member agencies with various planning and implementation activities related to State housing goals and related legislation. WRCOG entered into an MOU with SCAG in 2021 which allows WRCOG to spend the funds based on a SCAGapproved work plan. A new grant from SCAG was expected to commence in FY 2023/2024 under a similar program referred to as REAP 2.0. Because of issues related to the State budget, REAP 2.0 implementation was delayed until 2025. WRCOG has entered into a new MOU with SCAG for REAP 2.0 funds. Some of these funds were expended in FY 2024/2025 with the remaining funds spent in FY 2025/2026. WRCOG's work will focus on direct technical support to member agencies in the form of contract planners working on a variety of housing-related projects and activities, such as municipal code updates, anti-displacement policies, rezoning, and other updates to general and specific plans. In addition, WRCOG will assist with member agencies' pursuit of the Pro-Housing Designation in order to enable local jurisdictions to receive priority processing or funding points when applying for several funding programs, including the Infill Infrastructure grant and the Transformative Climate Communities grant.

Grant Writing Assistance Program

WRCOG's Grant Writing Assistance Program was established by the Executive Committee in 2017. The primary focus of this Program is two-fold. First, WRCOG prepares a bi-weekly summary of potential grants which are then distributed to WRCOG member agencies. If WRCOG member agencies are interested, WRCOG then engages one of WRCOG's on-call grant writing consultants to prepare the grant application for the WRCOG member agency. If successful, the implementation of the Grant is then the responsibility of the WRCOG member agency.

Modeling (RIVCOM) Program

The Transportation & Planning Department developed, administers, and distributes the Riverside County Transportation Analysis Model (RIVCOM) model. Agencies and

independent consultants can access the RIVCOM model either through executing a user agreement and user fee, or WRCOG can, upon request, provide RIVCOM analysis on a per use basis. The RIVCOM model is a complex system that analyzes road networks, socioeconomic data, driver behavior, and goods movement to predict where traffic flow will occur as the population grows and changes. While the RIVCOM model covers the entire SCAG region, the County of Riverside is the focus of analysis, and the model data is more disaggregated within the County as opposed to other areas of the region. WRCOG plans to commence a full update of the RIVCOM in FY 25/26.

PWC / PDC Support

WRCOG staff also supports the WRCOG Public Works Committee (PWC) and the WRCOG Planning Directors Committee (PDC) through research and analysis regarding key planning issues. An example of this assistance is support related to the continued development of a Program to assist with VMT mitigation. This effort is conducted in collaboration with RCTC, RTA and interested member agencies, in order to assist the agencies with the mitigation of VMT impacts from development and infrastructure projects. WRCOG will also continue with other research and analyses on demographic trends and travel behavior.

WRCOG also coordinates on a regular basis with other regional agencies such as SCAG. WRCOG provides updates on SCAG activities through regular agenda reviews of upcoming SCAG meetings. This update is distributed to elected officials in the WRCOG subregion and other key regional stakeholders. WRCOG staff also attend SCAG meetings and coordinates with SCAG to provide updates at WRCOG meetings.

Prior Year Accomplishments

Transportation Division

TUMF Program

- Collected nearly \$70M in TUMF throughout April 2025.
- Completed updates of the 5-Year Zone Transportation Improvement Program.
- Processed 73 TUMF reimbursement invoices from member agencies associated with \$27M in TUMF funding for both pre-construction and construction phases.
- Executed 18 TUMF reimbursement agreements and amendments in addition to one Memorandum of Understanding, as well as Cooperative Agreement.
- Completed the TUMF Nexus Study update.
- Implemented the updated fee schedule as noted in the TUMF Nexus Study which became effective April 1, 2025, in most WRCOG jurisdictions.

- Transitioned the City of Perris and the County of Riverside to the WRCOG online TUMF portal payment system.
- Current projects under construction by TUMF include:
 - Palomar Street (Mission Trail to Jefferson) City of Wildomar
 - Goetz Road (Ethanac Road to Case Road) City of Perris
 - Bundy Canyon (Cherry Street to Sunset Road) City of Wildomar
 - McKinley Street Grade Separation City of Corona
 - I-15 / French Valley Parkway Overcrossing & Interchange City of Temecula
- Major TUMF projects completed in FY 2024/2025 include:
 - I-215/Holland Road Overpass City of Menifee
 - Limonite Avenue Bridge (over Cucamonga Creek) City of Eastvale
 - I-15 Auxillary Lane City of Temecula
 - Hamner Avenue Bridge City of Eastvale and City of Norco

Planning Division

Grant Writing Program

- Provided a bi-weekly summary of potential grants to WRCOG member agencies.
- Prepared five grant applications on behalf of WRCOG member agencies.

GIS / Modeling Program

- Distributed updated RIVCOM model data to 15 consultants working the WRCOG subregion.
- Completed an update of RIVCOM to address several technical issues.

PWC / PDC Support

- Facilitated monthly meetings of the PWC and PDC.
- Provided email notifications on relevant topics including grant repository updates, Housing Element assistance opportunities, demographic trends, and more.

Other Planning Division Activities

- Began work on an Emergency Evacuation Network Resilience study, in conjunction with the San Bernardino County Transportation Authority.
- · As part of this effort, WRCOG developed a Program Manual (guidance) for a potential

Regional Vehicle Miles Traveled (VMT) Mitigation Program and brought it forward to the Executive Committee for approval and implementation.

- Researched the potential to assist member agencies with the implementation of Senate Bill 330, which aims to ensure no reduction in housing density or development potential.
- Completed an analysis of Assembly Bill 98 and provided assistance to WRCOG member agencies to implement the requirements of this legislation.
- Conducted research and analysis on demographic trends and their effect on the overall growth of the subregion.

Department Strategic Work Plan

On January 12, 2022, the Executive Committee adopted a new Strategic Plan with specific Transportation & Planning Department goals and strategies including Goal 2 (Grants) and Goal 5 (Infrastructure).

The Department will work on Goal 2: Identify and help secure grants and other funding opportunities for projects and programs that benefit member agencies, through these specific strategies and actions:

Goal 2, Strategy 2.1:

Track and provide updates on regional, state, and federal grant opportunities of interest to WRCOG and its member agencies.

• WRCOG staff will continue to provide bi-weekly updates regarding grants opportunities to WRCOG member agencies.

Goal 2, Strategy 2.2:

Provide staff support and/or access to consultants for grant research and application preparation.

 WRCOG's Grant Writing Assistance Program is directly responsive to this strategy and will continue to provide on-call consultants to assist its member agencies with grant preparation.

The Department will work on Goal 5: Develop projects and programs that improve infrastructure and sustainable development in the region.

Goal 5, Strategy 5.1:

Support investment in projects, infrastructure and programs in the region, including transportation infrastructure, water and wastewater infrastructure, and broadband / Smart Cities infrastructure. WRCOG staff will:

- Ensure timely processing of TUMF payments, reimbursement agreements, and jurisdiction reimbursement requests.
- Compile monthly TUMF revenue reports.
- Complete all programmatic TUMF documents such as the 5-year Transportation Improvement Programs.
- Complete the TUMF Annual Report and the jurisdictional TUMF Annual Reviews.
- Provide updates on demographic trends, employment trends, and their effect on the overall growth of the subregion.
- Implement the VMT Mitigation Program.
- Provide member agencies with regular updates regarding grant opportunities and prepare grant applications that comply with the Grant Writing Assistance Program Guidelines.
- · Complete and submit the LTF Work Plan.

Energy & Environmental Department



Mission

The mission of the Energy & Environmental Department is to assist member agencies and regional partners in the pursuit of clean, consistent, and efficient energy resources and to implement programs that support California's greenhouse gas reduction and decarbonization goals.

Department Description

The Energy & Environmental Department has two divisions. The key programs overseen by the Energy Division include: the Inland Regional Energy Network (I-REN), the Commercial Property Assessed Clean Energy (C-PACE) Program, the HERO residential PACE Program, the Regional Streetlight Program, and the Regional Energy Ambassador Program. The Environmental Division has three key programs to meet California's waste diversion, recycling, and clean transportation goals: the Solid Waste and Recycling Program, the Western Riverside County Clean Cities Coalition, and the Used Oil Recycling Program.

Energy Division Programs

Inland Regional Energy Network Program (I-REN)

I-REN is a collaboration between WRCOG, the Coachella Valley Association of Governments (CVAG), and the San Bernardino Council of Governments (SBCOG). It is the mission of I-REN to actively participate in California's Clean Energy initiatives and build a stronger clean energy economy and community. I-REN has a vision to connect residents, businesses, and local governments to a wide range of energy efficiency resources to increase energy savings and equitable access throughout Riverside and San Bernardino Counties. I-REN programs and services include three sectors: Public Sector, Codes & Standards Sector, and Workforce Education & Training Sector.



I-REN's goals for these Sectors are: 1) build capacity and knowledge to enable local governments to effectively leverage energy efficiency services and demonstrate best practices (Public Sector), 2) work closely with local building departments and the building industry to support, train, and enable long-term streamlining of energy code compliance (Codes & Standards Sector), and 3) ensure there is a trained workforce to support and realize energy efficiency savings goals across sectors (Workforce Education & Training Sector). I-REN developed a strategic plan to memorialize these goals and to assign tasks to ensure I-REN accomplishes its objectives. In early 2025, I-REN updated its strategic plan and began preparing for filing its next Business Plan, due in February 2026.



Commercial PACE Program

WRCOG administers a C-PACE Program throughout California. The C-PACE Program provides financing to commercial property owners to implement energy saving, renewable energy, water conservation, fire hardening, electric vehicle charging upgrades, and seismic improvements to their businesses.

Residential PACE Program

The HERO residential PACE Program previously worked with one primary partner to provide financing for a series of energy efficient home improvements. That partnership is now dissolved and WRCOG is no longer accepting new residential assessments. The existing assessments are currently scheduled to be paid off as late as the year 2046, although early payoffs are common. WRCOG continues to service the existing assessments until they are paid off and draws revenue from an annual assessment, prepayment fee, and delinquencies. The amount of revenue and expenses are expected to decrease as the number of active assessments decreases.

Regional Streetlight Program

The Regional Streetlight Program has assisted 10 member agencies and a Community Service District to purchase approximately 50,000 streetlights within their jurisdictional boundaries, which were previously owned and operated by Southern California Edison

(SCE), retrofit to light-emitting diode (LED) technology to provide more economic operations (i.e., lower maintenance costs and reduced energy use), and currently manages a regional streetlight operation and maintenance (O&M) contract on behalf of participating agencies. Local control of the streetlight system provides agencies with opportunities for future revenue generation such as digital-ready networks and telecommunications and information technology strategies. In 2022, WRCOG developed a Smart Streetlights Implementation Plan and Broadband Assessment to determine how best to utilize the streetlights for additional use and benefit to all WRCOG member agencies and is currently seeking funding and pilot project opportunities. The Regional Streetlight Program continues to assist participating member agencies with streetlight LED retrofits and pole tag installations, GIS mapping and streetlight inventory management, and as needed, technical assistance for streetlight-related projects and needs.

Energy Resilience Plan 2.0

The Energy Resilience Plan (ERP) 2.0 is supported by a \$471,000 grant through January 2026 from the Adaptation Planning Grant Program, an initiative of the Integrated Climate Adaptation and Resiliency Program (ICARP) in the Governor's Office of Planning and Research (OPR). ERP 2.0 will conduct feasibility studies to identify the potential to install microgrids and implement community resilience centers at member agency-owned facilities and infrastructure. The Plan seeks to enhance facility and community resilience towards climate and environmental hazards that impact power supply and cause power outages, while helping member agencies become aligned with California's climate goals through strategic project development.

Environmental Division

Solid Waste and Recycling Program

The Solid Waste and Recycling Program assists in developing regional strategies to address waste diversion goals and reduce short-lived climate pollutants. The WRCOG Solid Waste Committee meets quarterly to discuss current and upcoming legislation related to recycling laws, hosts speakers and staff from CalRecycle to provide updates, and supports members with compliance-related activities, including preparing annual reports on their behalf.

Western Riverside County Clean Cities Coalition

The Clean Cities Coalition aims to reduce petroleum use in the transportation sector through the integration of advanced alternative technologies including zero-emission vehicles (ZEV) and alternative fuel infrastructure deployment. The Coalition accomplishes this through engagement and outreach, partnership building, technical support, and seeking funding and other resources. The Coalition periodically partners with member agencies, adjacent coalitions, and transportation industry stakeholders to provide trainings for technicians and first responders, and it helps member agencies navigate new and expanding federal and state policies around zero-emission vehicle adoption. Coalition staff facilitate the Inland Zero Emission Vehicle Network, a partnership with the Southern



California Clean Cities Coalition, hosted by SCAG. The Network provides a forum for collaboration and relationship building throughout the Inland Empire region.

Used Oil Recycling Program

The Used Oil Recycling Program is designed to promote the proper recycling and disposal of used motor oil and used oil filters. WRCOG staff host events across the subregion, promoting the proper use of contaminated used oil, and to provide a venue for community members to recycle their used oil properly. WRCOG also supports members with compliance-related activities including preparing annual reports on their behalf.

Prior Year Accomplishments for FY 2024/2025

Energy Division

I-REN Program

Public Sector

- Updated the website to add current information.
- Completed 28 orientation meetings with I-REN member agencies.
- Helped 12 agencies secure over \$1.8M in Energy Efficiency and Conservation Block Grant (EECBG) funding through targeted support during the application process, which amounted to approximately 30% of all EECBG funds allocated to I-REN member agencies.
- Created XX users for the Building Upgrade Concierge (BUC) software tool.
- The first Cash for Kilowatts project completed construction with a lighting project at a Colton Joint Unified School District middle school, which serves an underserved community.
- Began requesting utility data for member agencies.
- Completed 48 energy audits.
- Developed Energy Resilience Roadmaps and presented to 36 member agencies.
- Updated the 2024-2027 I-REN Strategic Plan to ensure objectives are met.

Codes & Standards

- 77 public and private sector building professionals surveyed.
- 13 trainings held.
- 120 net individual attendees.
- 37 jurisdictions and 9 private sector building entities attended trainings as well as CPUC staff.
- 99% satisfaction rating from participants.
- Identified key areas for greater support needed by jurisdictions.
- Supported Reach Code activities in Palm Springs.
- Launched "Ask an Energy Code Question" on the I-REN website.
- Hosted first training series held in the Spanish language by a REN.

Workforce Education & Training

- Established partnerships with regional organizations.
- Science and Technology Education Partnership Conference.
- Inland Empire/Desert Regional Consortium (IEDRC).
- Completed Energy Workforce Gaps Assessment.
- Participated in regional workforce events.
- 25 I-REN Energy Fellows placed at member agencies.
- 10 tours, conferences, networking opportunities, and educational opportunities related to the energy sector offered to the Fellows during fellowship cycles of service.
- 30 job fairs attended.
- 400+ job seeker leads collected.
- 50 potential partners identified.
- 20 community partner meetings.
- California Climate and Energy Collaborative (CCEC) Forum participation.

C-PACE Program

 Since inception 46 closed projects have provided \$266M in financing with seven WRCOG C-PACE subregional projects closed.

Residential PACE Program

- PACE Programs implemented an Escheatment procedure to timely process and provide a final notification to property owners of unclaimed refunds before escheating to the State where the funds will be kept for ongoing tracking and claiming.
- Prepare and submit annual CAETFA report for PACE activities.
- Track, monitor, and prepare annual reports on PACE delinquencies.

Regional Streetlight Program

- Staff managed and completed a streetlight LED retrofit project in the city of San Jacinto consisting of 36 streetlight conversions, saving the City 11,528 kWh and \$2,345 per year.
- Staff provided technical assistance and GIS mapping updates for the City of Murrieta's Decorative Streetlight Retrofit Project consisting of 198 streetlight conversions.
- The Regional Streetlight Program's contractor responded to 1,069 streetlight service requests and repaired 62 pole knockdowns.

SoCalGas Regional Energy Pathways Ambassador

- Staff completed six energy audits alongside SoCalGas's contractor in the Cities of Beaumont, Calimesa, and Corona.
- Staff facilitated a project for the City of Calimesa which installed two gas tankless water heaters saving the City 800 Therms and \$788 per year.

Other Energy Division Activities

• Staff began development of ERP 2.0 by engaging with member agencies and completing a GIS analysis of 98 candidate sites for microgrid and community resilience center feasibility studies.

Environmental Division

Solid Waste and Recycling Program

- Developed AB 939 Electronic Annual Reports and SB 1383 reports on behalf of 12 member agencies.
- Retained a consultant to develop organics and food capacity planning to fulfill SB 1383 requirements on behalf of 12 member agencies.
- Continued partnership with the Riverside County Flood Control and Water Conservation District for the Love Your Neighborhood Program and increased regionwide participation.
- Hosted 19 Love Your Neighborhood events in partnership with Riverside County Flood Control and Water Conservation District.
- Developed a partnership with the City of Corona for a residential DIY Clean up Program.
- Continued with successful development and implementation of the Regional Food Rescue Program with five participating cities, that includes Jurupa Valley, Moreno Valley, Murrieta, Perris, and San Jacinto.

Western Riverside County Clean Cities Coalition

- Supported Clean Cities Coalition members in achieving a petroleum reduction of more than six million gasoline gallon equivalents and nearly 100 tons of greenhouse gas emissions through fleet operations and sales of fuel to consumers.
- Established the Inland Zero Emission Vehicle Network, creating opportunities for collaboration and resources sharing among zero-emission vehicle stakeholders in the Inland Empire. Staff hosted three virtual Network meetings and two in-person tours. This is an ongoing effort with more than 60 participating stakeholders.
- Began implementation of the Western Riverside County Green Zones project, with \$1.35M in grant funding from the California Air Resources Board (CARB) and the California Energy Commission (CEC). Through partnership with four WRCOG agencies, the project will deploy 12 zero-emission vehicles, conduct technician training, and compile a best practices toolkit to support future deployment.
- Began implementation of the EVGIDE Community Carshare project, supported by a \$1.8M CARB grant, which will deploy 15 electric car share vehicles throughout the subregion. Cars will bridge mobility barriers using clean fuels in communities are disproportionately burdened.
- Facilitated two meetings and conducted a station site visit for the Los Angeles Interstate 10 Corridor Project (H2LA) Local Project Advisory Group. Meetings were focused on gathering stakeholder feedback to better plan heavy-duty hydrogen vehicle fueling along Interstate 10.
- Conducted two community engagement events, as well as four stakeholder discussion sessions, in support of the development of a Community Transportation Action Plan. The plan identifies mobility challenges in focused areas of the subregion and will support future funding to address those challenges with clean fuels.
- Supported multiple local jurisdictions with planning for deployment of zero-emission vehicle infrastructure for both fleets and the community.
- Engaged nearly 20 new clean mobility industry partners, community organizations, and other important stakeholders, resulting in new partnership opportunities related to clean mobility and air quality.
- Coalition staff served in a leadership role on the Clean Cities Coalition Council, composed of one representative from each of the seven Clean Cities regions. Each Council member works to support their region and help set direction for the national organization.
- Conducted two on-site training courses for the Maintenance Superintendent's Association, one on EV charging stations and one on deployment considerations.

Used Oil Recycling Program

- Hosted 27 Used Oil events and exchanged a total of 2,000 used oil filters across western Riverside County.
- Staff continued to work with EcoHero to provide quality in-school presentations to over 5,000 students in the subregion on protecting the environment from dumping used oil and illegal dumping.

Department Strategic Work Plan

On January 12, 2022, the Executive Committee adopted a new Strategic Plan. The Energy & Environmental Department will assist with efforts to address Goal 5 (Infrastructure) and Goal 6 (Resilience).

Goal 5, Strategy 5.1:

Support investment in projects, infrastructure and programs in the region, including 1) Transportation infrastructure, 2) Water and wastewater infrastructure, and 3) Broadband / Smart Cities infrastructure.

- Track, monitor, and share information on smart city / broadband projects and technologies that meet WRCOG member needs.
- Track, monitor, share information, and assist WRCOG members with securing smart city / broadband funding opportunities.
- Track, monitor, and share information on funding opportunities to conduct energy resilience planning activities.
- Support WRCOG members with increasing participation in energy efficiency in public facilities.
- Support WRCOG members with incorporating energy efficiency into policies and practices to modify the organization's decision-making process.

Goal 5, Strategy 5.3:

Continue collaboration with regional agencies to address pollution control, stormwater runoff, and other environmental concerns.

• Collaborate on a minimum of six events per year in the subregion and work with the Riverside County Flood Control and Water Conservation District and CVAG.

Goal 6, Strategy 6.1:

Incentivize programs for saving electricity, water, and other essential resources through I-REN.

- Develop I-REN program manuals for the Public Sector and Workforce, Education & Training Programs.
- Utilize the Building Upgrade Concierge (BUC) platform to provide an online dashboard and information-sharing portal.
- Produce Energy Resilience Roadmaps for agencies.
- Schedule and conduct BUC Trainings for each agency.

- · Coordinate Energy Audits with agencies.
- Work with agencies to determine projects to move forward with.
- Deploy "Cash for Kilowatts" incentives for completed agency projects.
- Identify and leverage funding sources for energy efficiency improvements on public facilities.
- Grow the I-REN Energy Fellowship Program.
- Conduct follow-up onboarding meetings and begin site assessments and audits to identify Public Sector energy efficiency projects for implementation.
- Implement I-REN Brand, Marketing & Communications guides and strategies.
- Support existing Workforce and Codes & Standards trainings across I-REN service territory.
- Develop energy certification and accreditation programs for member agency staff and/ or members of the community.
- Coordinate and implement university / community college outreach plan.
- Develop/implement an I-REN wide social media plan.
- Develop Energy focused Workforce Assessment, Gap Analysis and program recommendations.
- Create sector-specific I-REN Working Groups.
- Support member agency participation in California's energy efficiency landscape.
- Actively participate in State regulatory meetings and proceedings.
- Incorporate all WRCOG members into the Energy Resilience Plan prioritization matrix.

Goal 6, Strategy 6.2:

Supporting efforts to promote the Clean Cities Coalition.

- Host the Annual Alt Car Expo.
- Host regular meetings of the Inland Zero-Emission Vehicle Network.
- Conduct agency and community engagement in support of the Clean Mobility Options Program grant award.
- Facilitate periodic meetings of the H2LA Local Project Advisory Group.
- Manage overall activities and conduct community engagement in support of the CARB Advanced Technology Demonstration Pilot Program funding.

- Update the Coalition's 5-year Strategic Plan for Coalition activities that ensures the Coalition's activities remain effective and relevant.
- Increase mobility-related outreach and engagement of Energy and Environmental Justice communities by directly engaging community members and community organizations.
- Conduct regular engagement with Coalition members and stakeholders to assess the need and opportunity for partnership building and resource sharing.
- Regularly seek funding and other resources to enable deployment of clean and resilient transportation and zero-emission vehicle infrastructure.
- Assist members as appropriate with region-wide zero emission vehicle transition planning including building partnerships with adjacent regions.
- Submit quarterly fuel price reports, quarterly progress reports, and the annual Clean Cities Program Report to the Department of Energy.

Goal 6, Strategy 6.3:

Continuing to support the Solid Waste and Recycling Program.

- Submittal of annual Used Oil compliance report.
- Conduct annual solid waste rate surveys.
- Prepare and submit AB 939 compliance reports on behalf of member agencies.
- Host a minimum of 24 used oil events throughout western Riverside County.
- Develop resources for member cities to meet SB 1383 compliance requirements.
- Host quarterly Love Your Neighborhood events throughout the western Riverside County.

Administrative Services Department



Mission

The mission of the Administrative Services Department is to provide administrative and technical support to the WRCOG organization, staff, and member agencies.

Department Description

The Administration Department has two main roles at WRCOG. First, the Administration Department houses the WRCOG Executive Director who oversees WRCOG's Programs and staff based on direction from the WRCOG Executive Committee. Second, the Administration Department is responsible for supporting various WRCOG Departments including Energy & Environment, Finance, and Transportation & Planning. Key functions include human resources, information technology, compliance, safety, facilities management, and coordination of WRCOG committee's activities.

Prior Year Accomplishments

- 1. Continued development of standardized processes for general operations in human resources, facilities management, procurement, information technology, and training.
- 2. Implemented an online employee driven benefits program.
- 3. Implemented a secure electronic platform for WRCOG's documents.
- 4. Created a new training portal for staff to provide standardized training, offering a multifaceted approach including career and professional development opportunities.
- 5. Implemented cloud migration for flexibility and reliability, increased performance, and lower IT costs.
- 6. Procured an electronic-based recruiting, onboarding, and employee file management

- system to modernize HR processes which will save time and reduce costs.
- 7. Completed Round 9 of the Fellowship Program.
- 8. Implemented training and development initiatives to foster continuous growth, and equipped employees with essential skills, knowledge, and tools to ensure our workforce remains dynamic.
- 9. Earned the Top Workplace Award for 2024.
- 10. Commitment to prioritization of employee well-being engagement to cultivate a positive, inclusive, and high performing work environment.
- 11. Strengthened our commitment to creating a culture where every voice is valued and heard.
- 12. Established an onboarding and orientation program for new staff.

Department Strategic Work Plan

On January 12, 2022, the Executive Committee adopted a new Strategic Plan with specific Administration Services Department (ASD) goals and strategies.

Administrative Services

The ASD is tasked with addressing Goal 7: Provide a safe, inclusive environment that values employees. Within this goal, there are four specific strategies discussed below.

Goal 7, Strategy 7.1:

Develop and implement organization-wide succession planning.



• Succession planning is key in preparing for the loss of critical personnel. Government agencies are particularly impacted in this area because of the institutional knowledge that is lost when an employee separates from WRCOG service. The succession planning strategy is aimed at building a pipeline of future leaders by investing in the training and development of high-potential employees. We created cross functional teams to streamline processes and improve efficiency by breaking down organizational barriers and facilitating communication and coordination across departments. This enables faster decision making, reduces duplication of efforts, which promotes transparency and innovation.

Goal 7, Strategy 7.2:

Support employee training, enrichment, and recognition, including team-building opportunities.

- WRCOG continues to support an employee-led Good Vibes Team. The Team assists
 in the development of enriched teambuilding strategies that foster well-being and
 improve morale.
- Training programs are essential to improve the culture of WRCOG and enhance employee performance. WRCOG will continue implementing training programs that will enable employees to be prepared for technological changes and facilitate career development.

Additional activities that further the Strategic Plan include the following:

- 1. Continue process improvements to strengthen internal control areas.
- 2. Update WRCOG's policies and procedures.

Finance Department



Mission

The mission of the Finance Department is to carry out the policies established by the Executive Committee; provide financial support to the WRCOG organization and member agencies, and safeguard and facilitate the use of resources for strategic financial planning.

Department Description

The Finance Department oversees and administers the financial affairs of WRCOG and provides effective and efficient management of the Agency's financial affairs. The Finance Department manages the accounting, budgeting, and investment functions of the Agency. The Department also provides financial information to its various stakeholders to support departments and other decision makers.

Prior Year Accomplishments

- 1. Received an unmodified opinion in the FY 2023/2024 annual audit and the 11th consecutive GFOA award for the Annual Comprehensive Financial Report.
- 2. Continued revising accounting policies and procedures (Strategic Goal 3.1).
- 3. Conducted interviews for a new accounting software and selected a vendor.
- 4. New financial reports were created for various stakeholders (Strategic Goal 3.3).
- 5. Developed a process to vet fiscal impacts and potential risks from new Programs (Strategic Goal 3.2).
- 6. Continued to improve various processes, including streamlining of the accounts payable process through DocuSign, specific programmatic procedures as they relate to fiscal, and implemented an internal budget amendment approval process that resulted in operational efficiencies Agency-wide.
- 7. Continued implementing recommendations from internal control risk assessment.

Department Strategic Work Plan

On January 12, 2022, the Executive Committee adopted a new Strategic Plan with specific Finance Department goals and strategies.

Finance

The Finance Department is tasked with addressing Goal 3: Ensure fiscal solvency and stability of the Western Riverside Council of Governments. Within this Goal, there are three specific strategies discussed below.

Goal 3, Strategy 3.1:

Maintain sound, responsible fiscal policies.

• In order to maintain sound and responsible fiscal policies, staff have begun to revise its existing policies (accounting, investment, purchasing, etc.). This process has started with a review of WRCOG's Investment Policy and the creation of a new credit card policy. During the past year, staff identified key participants to ensure the new policies are thoroughly vetted, including its auditors, an external consultant, and other Finance Directors within WRCOG's subregion. Staff will continue to work on revising its existing policies and also explore / create new fiscal policies, such as a reserve, pension funding, and budget policy.

Goal 3, Strategy 3.2:

Develop a process to vet fiscal impact(s) and potential risk(s) for all new programs and projects.

• The WRCOG Executive Committee approved the Guidelines and Framework for New Programs and Initiatives, designed to assess the advantages and disadvantages of potential new efforts through a 20-criteria evaluation by WRCOG staff.

Goal 3, Strategy 3.3:

Provide detailed financial statements for public review online.

• Staff have revised the monthly financial statements to include significantly more detail than previously provided. These revised financial statements include program-level financials, fund level financials, as well as various graphs and charts. Additionally, staff have provided quarterly updates to WRCOG's various committees on any internal budget adjustments. Staff are also publishing these various items on WRCOG's website. Throughout the process, staff have received input from various committee members and adjusted the reporting format based on this input.

Last year, additional activities that further the Strategic Plan were also identified:

- 1. Streamline the month-end close process. Over the past year, the Finance Department has become significantly more consistent with its month-end close and producing budget to actual reports for internal and external review. These reports are not only being produced in a timely manner, but they are also more accurate. Now, going into Fiscal Year 2025/2026, the Department's new goal is to have its monthly close on the 10th of each month, as opposed to current goal of the 15th.
- 2. Review accounting system. Staff previously met with nearly all Finance Directors in the in WRCOG's member jurisdictions, collaborated with CSMFO members, and reviewed the Agency's existing financial software solutions to explore potentially upgrading / consolidating all systems into one. Since then, staff conducted interviews and ultimately selected Tyler ERP Pro as the Agency's new accounting software. Staff anticipates transition to this new software in Fiscal Year 2025/2026.



RESOLUTION NUMBER 03-25

A RESOLUTION OF THE GENERAL ASSEMBLY OF THE WESTERN RIVERSIDE COUNCIL OF GOVERNMENTS ADOPTING THE FISCAL YEAR 2025/2026 AGENCY BUDGET

WHEREAS, the Western Riverside Council of Governments (WRCOG) is a joint powers authority consisting of the County of Riverside and 18 cities, the Eastern Municipal Water District, the Western Municipal Water District, and the Riverside County Superintendent of Schools, situated in western Riverside County; and

WHEREAS, WRCOG operates on a fiscal year basis, beginning on July 1 of each year and continuing until June 30 of the succeeding year; and

WHEREAS, Article III, Section 3.3 of the WRCOG Joint Powers Agreement states that prior to July 1 of each year, the General Assembly shall adopt a final budget for the expenditures of WRCOG during the following fiscal year; and

WHEREAS, Article III, Section 6, Subdivision (A) of the WRCOG Bylaws states that the Executive Committee of WRCOG shall prepare and recommend to the General Assembly a yearly budget for funds and distribution and to determine the estimated share of contributions from each member agency; and

WHEREAS, on April 7, 2025, a proposed Agency Budget for Fiscal Year 2025/2026 was presented to the Executive Committee, and the Executive Committee recommended approval of the proposed Agency Budget for Fiscal Year 2025/2026 to the General Assembly; and

WHEREAS, WRCOG serves as the administrative lead for the Inland Regional Energy Network (I-REN) and incorporates the I-REN Budget in the WRCOG budget; and

WHEREAS, I-REN has a governing body consisting of elected officials from throughout the I-REN service area, including WRCOG; and

WHEREAS, I-REN revenues are fixed, approved, and provided exclusively through the California Public Utilities Commission (CPUC); and

WHEREAS, the categories and amounts of I-REN spending are constrained by the WRCOG-approved I-REN Business Plan; and

WHEREAS, the CPUC allocates I-REN funding based on a calendar year rather than the WRCOG fiscal year; and

WHEREAS, WRCOG provided the public with proper notice that the meeting to approve the proposed Agency Budget for Fiscal Year 2025/2026 is to be held on June 12, 2025, at the General Assembly meeting; and

WHEREAS, on June 12, 2025, the proposed Agency Budget for Fiscal Year 2025/2026 was presented to the General Assembly, and the General Assembly held a public hearing on the proposed Budget.

NOW THEREFORE, BE IT RESOLVED by the General Assembly of the Western Riverside Council of Governments as follows:

Section 1. RECITALS

The above recitals are incorporated herein by this reference.

Section 2. BUDGET

- (a) The General Assembly hereby approves and adopts the WRCOG Fiscal Year 2025/2026 Agency Budget with expenditure appropriations of \$24,769,895.
- (b) The continuation of Fiscal Year 2024/2025 appropriations to Fiscal Year 2025/2026 is authorized for the completion of programs and activities currently underway.

Section 3. INLAND REGIONAL ENERGY NETWORK (I-REN)

- (a) The General Assembly hereby directs the WRCOG Executive Committee to monitor the finances of I-REN and provides for:
 - (1) Expanded budget authority to impose new fiscal requirements on the I-REN Executive Committee as it deems necessary; and
 - (2) Make mid-year budget adjustments in any amount, provided they meet the following criteria:
 - a) consistent with the intent and purpose of I-REN,
 - b) revenue assumptions are consistent with CPUC allocations, and
 - c) expenditures are consistent with the WRCOG-approved I-REN Business Plan.

- (b) The General Assembly hereby provides the I-REN Executive Committee with limited delegated authority to approve and amend the I-REN budget subject to the following conditions:
 - (1) Revenues shall be consistent with the CPUC funds allocation,
 - (2) Expenditures shall be consistent with the WRCOG-approved I-REN Business Plan,
 - (3) The WRCOG Executive Committee may impose additional constraints at its sole discretion, and
 - (4) The WRCOG Executive Committee reserves the right to revoke this limited delegation of authority.

Section 4. AMENDING THE FINAL BUDGET

- (a) In accordance with Sections 4.1 and 1.2.2, Subdivision (f) of the WRCOG Joint Powers Agreement and Government Code Section 29092, the General Assembly hereby delegates its power to amend the WRCOG Fiscal Year 2025/2026 Agency Budget and approve Budget transfers throughout the Fiscal Year to the Executive Director within the following control levels:
 - (1) Level of Budgetary Control: Budgetary control is established at the following levels: a) General Fund Department Level, and b) Other Funds Fund level.
- (b) The Executive Director is authorized to establish and amend revenue estimates and expenditure appropriations subject to the receipt or award of corresponding revenues (i.e., grant funding, donations, contract or bond revenues, and reimbursements).
- (c) The Executive Director may revise the schedule of any appropriation made in this Resolution where the revision is of a technical nature, is consistent with the intent of the governing board, and provided that any net increase in expenditures is paired with a corresponding revenue increase. Notice of any revisions shall be included in subsequent budget updates to the Executive Committee.
- (d) The Executive Director is authorized to adjust classifications, including salary and benefit, and allocation adjustments, and to make related inter-fund transfers and appropriation adjustments, to ensure comparability with similar classifications to maintain equity in WRCOG's salary schedules and to incorporate changes into the Salary Schedule, as appropriate.

Section 5. PROPERTY MANAGEMENT AND TENANT ADMINISTRATION

(a) The Executive Director is authorized to take all necessary and appropriate actions related to the real property located at 1955 Chicago Ave., Riverside, CA 92507, including any necessary emergency action necessary to operate, preserve, enforce lease provisions, and maximize the value and safety of the asset. New tenant leases shall require the authorization of the WRCOG Administration & Finance Committee. Capital improvements greater than the Executive Director's signing authority shall be referred to the Administration & Finance Committee. Capital expenditures exceeding the spending authority of the Administration & Finance Committee shall be referred to the WRCOG Executive Committee. Emergency actions taken by the Executive Director in excess of the standard spending limit shall be promptly reported to the appropriate committee in a manner that includes the nature of the emergency, cost, and reason for the urgency of the remedy.

Section 6. IMPLEMENTATION OF ANNUAL BUDGET

The Executive Director is hereby authorized to take necessary and appropriate actions to carry out the purpose and intent of this resolution.

PASSED AND ADOPTED by the General Assembly of the Western Riverside Council of Governments on June 12, 2025.

Brenda Denns WRCOG Exec	stedt, Chair cutive Committee		Dr. Kurt Wilson, Secretary WRCOG Executive Committee
Approved as t	o form:		
Steven DeBau WRCOG Lega			
AYES:	NAYS:	ABSENT:	ABSTAIN:



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